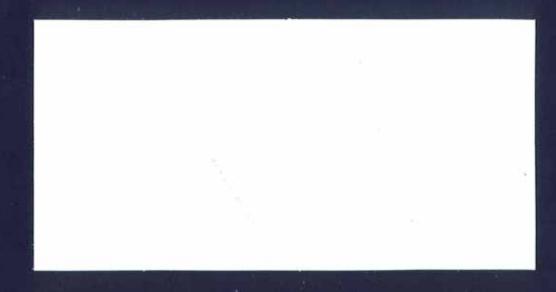
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### Renta Corporación Real Estate, S.A.

Audit Report, Annual Accounts at 31 December 2008 and Directors' Report for 2008



Edifici Caja de Madrid Avinguda Diagonal, 640 08017 Barcelona Tel. +34 932 532 700 Fax +34 934 059 032

A free translation of the report on the annual accounts originally issued in Spanish and prepared in accordance with generally accepted accounting principles in Spain. In the event of a discrepancy, the Spanish language version prevails

### **AUDIT REPORT ON THE ANNUAL ACCOUNTS**

To the shareholders of Renta Corporación Real Estate, S.A.

- 1. We have audited the annual accounts of Renta Corporación Real Estate, S.A., consisting of the balance sheet as at 31 December 2008, the income statement, the statement of changes in net equity, the statement of cash flows and the related notes to the annual accounts for the year then ended, the preparation of which is the responsibility of the Directors of the Company. Our responsibility is to express an opinion on the annual accounts taken as a whole, based on the work carried out in accordance with auditing standards generally accepted in Spain which require the examination, on a test basis, of evidence supporting the annual accounts and an evaluation of their overall presentation, the accounting principles applied and the estimates made.
- 2. The accompanying annual accounts for 2008 are the first that the Directors of Renta Corporación Real Estate, S.A. formulate under the New General Chart of Accounts adopted by virtue of Royal Decree 1514/2007. Therefore, in accordance with Temporary Provision Four, Section 1, of the aforementioned Royal Decree, the transition date has been taken as 1 January 2007, and, consequently, for comparative purposes, for each item on the balance sheet, income statement, statement of changes in net equity, statement of cash flows, and the notes to the annual accounts, the Company presents, in addition to the figures for 2008, those relating to the previous year, which have been obtained by applying the General Chart of Accounts adopted by Royal Decree 1514/2007. Therefore, the figures for the previous year differ from those in the annual accounts approved for 2007 that were formulated in accordance with the accounting principles and standards in force in that year. Note 3 to the accounts, "Aspects arising from the transition to the new accounting standards" provides an explanation of the main differences between the accounting policies applied in the previous year and the current policies, as well as the quantification of the impact of this variation in accounting policies on net equity at 1 January and 31 December 2007 and 2007 net income. Our opinion refers exclusively to the annual accounts for 2008. On 21 February 2008, we issued our audit report on the 2007 annual accounts, formulated under the accounting standards and principles generally accepted in Spain in force during that year, in which we expressed an unqualified opinion.
- 3. The Consolidated Group, of which Renta Corporación Real Estate, S.A. is the parent Company, at the 2008 year end continues to record short-term bank loans totalling Euros 662,647 thousand. The Group reached a refinancing agreement on 27 February 2009 with the series of banks that subscribed the syndicated loan in 2007. The agreement affects bank loans, derivatives and guarantees in the amount of Euros 601,847 thousand and establishes the refinancing of one part of the loan and the cancellation of the other part through the sale of assets to some of the banks.

### PRICEV/ATERHOUSE COOPERS @

The refinancing agreement stipulates that the signing of a new loan agreement depends on the carrying out of all the purchase and sales agreed with the financial entities, by virtue of binding commitments, within the established period of three months as from the signing of the overall debt restructuring agreement. The materialization of a part of these agreements has taken place at the date of formulation of these annual accounts. At this time the commitments acquired are still being executed as part of the formal business procedures, in order to culminate the established refinancing process.

Under these circumstances, the Company's capacity to settle its liabilities and realize its assets, at values and as classified in the accompanying annual accounts, will depend on the materialization of the established agreements, and the achievement of the objectives of the Group's business plan. The directors have formulated these annual accounts in accordance with the going concern principle with the understanding that the purchase and sales outstanding at the date of formulation of the accompanying annual accounts will take place under the terms and conditions stipulated before the deadline and that the new loan agreement will be executed.

- 4. As indicated in Note 17 to the Accounts, the Company has recorded at 31 December 2008 deferred tax assets totalling Euros 41,489 thousand and deferred tax liabilities totalling Euros 1,192 thousand. The realisation of these deferred taxes is foreseen in the medium and long-term, and, therefore, depends on future events, especially on the evolution of the real estate market in Spain.
- 5. In our opinion, except for the effect of the adjustments that could have been considered necessary had the final outcome of the uncertainties described in the qualifications in paragraphs 3 and 4 been known, the accompanying annual accounts for the year 2008 present fairly, in all material respects, the financial position of Renta Corporación Real Estate, S.A. at 31 December 2008 and the results of its operations, changes in net equity and cash flows for the year then ended, and contain all the information necessary for their interpretation and comprehension in accordance with generally accepted accounting principles and standards, and are consistent with those applied to the preparation of the figures and information of the preceding year, which have been included for comparative purposes in these annual accounts.

### PRICEWATERHOUSE COPERS @

6. The accompanying Directors' Report for 2008 contains the information that the Company's Directors consider relevant to the company's position, the evolution of its business and of other matters and does not form an integral part of the annual accounts. We have verified that the accounting information contained in the aforementioned Directors' Report coincides with that of the annual accounts for 2008. Our work as auditors is limited to checking the Directors' Report within the scope already mentioned in this paragraph and it does not include a review of information other than that obtained from the company's accounting records.

PricewaterhouseCoopers Auditores, S.L.

Stefan Mundorf Audit Partner

1 April 2009



Annual Accounts 31 December 2008



### INDEX OF THE ANNUAL ACCOUNTS OF RENTA CORPORACIÓN REAL ESTATE, S.A.

Note		Page
	Balance sheets	1
	Income statements	3
	Statements of recognised income and expenses	4
	Statements of total of changes in net equity	5
	Statements of cash flows	5 7
	Notes to the annual accounts	
1	General information	8
2	Basis of presentation	8
3	Aspects arising from the transition to the new accounting standards	10
	3.1 Transition to the new General Chart of Accounts (RD 1514/2007)	10
	3.2 Reconciliation of the 1990 GCA to the 2007 GCA	11
4	Accounting policies	13
~	4.1 Intangible assets	13
	4.2 Property, plant and equipment	14
	4.3 Impairment non-financial assets	15
	4.4 Financial assets	15
	4.5 Net equity	17
	4.6 Financial liabilities	17
	4.7 Current and deferred tax	18
	4.8 Employee benefits	19
	4.9 Provisions and contingent liabilities	19
	4.10 Revenue recognition	19
	4.11 Leases	21
	4.12 Transactions in foreign currency	21
	4.13 Transactions between related parties	22
	4.14 Environment	22
5	Management of financial risk	22
	5.1. Financial risk factors	22
6	Intangible assets	25
7	Property, plant and equipment	26
8	Shareholdings in group companies, multi-group companies and associates	27
9	Loans and receivables	31
10	Financial assets available for sale	31
11	Cash and cash equivalents	32
12	Capital and share premium	32
13	Reserves and profit (loss) brought forward	35
14	Profit (loss) for the year	36
15	Debits and other payables	36
16	Other provisions	36
17	Deferred taxes	37
18	Income and expenses	38
19	Income tax and tax situation	40
20	Net financial income (expense)	42
21	Cash flows from operating activities	43
22	Cash flows from investing activities	44
23	Cash flows from financing activities	44
24	Contingencies	45
25	Commitments	45
26	Remuneration of the Board of Directors and senior management	46
27	Other operations with the Group and related parties	50
28	Environment	52
29	Subsequent events	52
30	Auditors fees	52



### RENTA CORPORACIÓN REAL ESTATE, S.A. Balance Sheets at 31 December 2008 and 2007

Balance Sheets at 31 December 2008 and 2007 (in Thousand Euros)

	At 31 Dece	ember
ASSETS	2008	2007
NON-CURRENT ASSETS	201,044	123,791
Intangible assets	2,201	368
Property, plant and equipment	63,392	66,509
Investment property	_	
Investments in group companies and associates - long-term	86,283	56,644
Equity instruments	86,283	56,644
Loans to companies		10
Debt instruments	_	1
Derivatives	-	13
Other financial assets	-	
Long-term investments	107	115
Equity instruments		
Loans to companies	-	
Debt instruments	2	
Derivatives		
Other financial assets	107	115
Financial assets available for sale	6,572	
Deferred tax assets	42,489	155
CURRENT ASSETS	18,847	38,473
Non-current assets held for sale	-	-
Inventories		
Trade and other receivables	18,213	38,189
Sales and services	133	118
Customers, group companies and associates	15,169	22,297
Sundry receivables	12	689
Staff		
Current tax assets		4,774
Other tax refundable	2,899	10,311
Called share capital		
Investments in group companies and associates - short-term		133
Equity instruments		
Loans to companies		133
Debt instruments		
Derivatives		
Other financial assets		
Short-term investments	2	
Equity instruments		
Loans to companies		
Debt instruments		
Derivatives	-	
Other financial assets	2	
Short-term prepayments	406	86
Cash and cash equivalents	226	65
	219,891	162,264



### RENTA CORPORACIÓN REAL ESTATE, S.A. Balance Sheets at 31 December 2008 and 2007

Balance Sheets at 31 December 2008 and 2007 (in Thousand Euros)

	At 31 Dece	ember
NET EQUITY AND LIABILITIES	2008	2007
NET EQUITY	99,759	138,840
Equity	96,977	138,840
Capital	25,029	25,029
Share premium	86,723	86,723
Reserves	22,384	19,240
(Treasury shares)	(6,003)	(5,570
Retained earnings	*	-
Other contributions from shareholders	varanten ist	
Profit (loss) for the year	(31,156)	13,418
(Interim dividend)		
Other net equity instruments		
Value adjustments	2,782	-
Financial assets available for sale	2,782	
Hedging operations		-
Other		7
Grants, donations bequests received		
NON-CURRENT LIABILITIES	1,598	6,708
Long-term provisions	-	-
Post-employment benefits		-
Environment		-
Restructuring provisions		_
Other provisions		-
Long-term debts	-	1-
Bonds and other negotiable securities	-	-
Bank loans		-
Finance lease creditors		-
Derivatives	0	_
Other financial liabilities		
Amounts owing to group companies and associates - long-term	406	6,700
Deferred tax liabilities	1,192	8
Long-term accruals		-
CURRENT LIABILITIES	118,534	16,716
Liabilities related to non-current assets held for sale	- 110,000	,
Short-term provisions	-	
Short-term debts		
Bonds and other negotiable securities		
Bank loans		-
Finance lease creditors		
Derivatives		- 3
Other financial liabilities		
Amounts owing to group companies and associates - short-term	115,701	13,592
Trade and other payables	2,833	3,124
Trade payables	2,000	0,127
Suppliers, group companies and associates		1
Sundry payables	943	2,624
Staff (accrued wages and salaries)	1,479	187
Current tax liabilities	1,470	107
Other tax payable	411	313
Customer advances	7.1	010
Short-term accruals		-
	210 801	162 264
	219,891	162,264



Income Statements for the years ended 31 December 2008 and 2007 (in Thousand Euros)

	Year end 31 Decer	
	2008	2007
CONTINUED OPERATIONS		
Net turnover	17,801	18,235
Sales		tyo ood
Services	17,801	18,235
Variation in inventories of finished product and work in progress	-	9
Own work capitalised	713	-
Supplies		
Consumption of goods for resale		-
Consumption of raw materials and other consumables	-	
Outsourced work	-	-
Impairment of goods for resale, raw materials and other supplies		
Other operating income	69	891
Ancillary income and the like	69	891
Operating grants released to profit (loss) for the year		-
Staff costs	(11,485)	(5,715
Wages, salaries and the like	(10,715)	(5,304)
Social welfare charges	(770)	(411)
Provisions	-	
Other operating expenses	(9,486)	(14,030
External services	(9,037)	(13,899)
Local taxes	(264)	(131)
Loss, impairment and variation in trade provisions	(185)	-
Other operating expenses		-
Depreciation of fixed assets	(1,861)	(415
Release of non-financial grants and others		-
Excess provisions		-
Impairment and profit (loss) on disposal of fixed assets	(2,444)	(369)
Impairment and loss	(2,379)	-
Profit (loss) on disposals and others	(65)	(369)
OPERATING PROFIT (LOSS)	(6,693)	(1,403)
Financial income	5	20,534
Financial expenses	(3,811)	(618)
Variation in fair value of financial instruments		-
Exchange differences	(4)	(10)
Impairment and profit (loss) on disposals of financial instruments	(34,939)	(7,411)
NET FINANCIAL INCOME (EXPENSE)	(38,749)	12,495
PROFIT (LOSS) BEFORE TAX	(45,442)	11,092
Corporate income tax	14,286	2,326
PROFIT (LOSS) FOR THE YEAR FROM CONTINUED OPERATIONS	2	200
DIGGONTINUED OPERATIONS	(31,156)	13,418
DISCONTINUED OPERATIONS		
Profit (loss) for the year from discontinued operations net of tax	4	
PROFIT (LOSS) FOR THE YEAR	(31,156)	13,418
wat a mining to the action of the company of the action of		



Statements of Changes in Net Equity for the Years Ended 31 December 2008 and 2007 (in Thousand Euros)

### A) STATEMENT OF RECOGNISED INCOME AND EXPENSES

2008	
	2007
(31,156)	13,418
3.	
	13
3,975	
-	-
-	23
	33
	23
(1,193)	
2,782	1)4
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*	714
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(28,374)	13,418
	3,975 - - - (1,193) 2,782

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RENTA CORPORACIÓN REAL ESTATE, S.A.
Statements of Changes in Net Equity for the Years Ended 31 December 2008 and 2007 (in Thousand Euros)

## STATEMENT OF TOTAL OF CHANGES IN NET EQUITY

B

Share   Share   Share   Shares   Shar	1	Value OTAL					- 142,204	13,418				- (14.251)	- (2,836)	- 305		
Share (Treasury Retained shareholder (loss) for shares) earnings contributions the year 86,723 33,211 (2,759)					ř.				Si.		٠.		*		•	
Share (Treasury Retained shareholder (logenium Reserves shares) earnings contributions th 86,723 33,211 (2,759)		(Interim dividend)			٠	٠			1		٠	*	1			
Share (Treasury Retained share) gremium Reserves shares) earnings contrib 86,723 33,211 (2,759)		Profit (loss) for the year			*:	•	٠	13,418	18	•	1.0				٠	
Share (Treasury premium Reserves shares) 86,723 33,211 (2,759) 86,723 33,211 (2,759) (14,251) (2,51) (2,511) (2,51) (2,511)	0.000000	Other shareholder contributions			•	•			*	E.	•	*	•			
Share Reserves (Tr 86,723 33,211 86,723 33,211 (14,251) (25) (25) (25)		Retained				,	٠		ā		- 4	ş	٠	·	•	
Share premium 86,723 86,723		(Treasury shares)	(2,759)		•		(2,759)	•	1		2.5	·	(2,811)		•	
Share premium 86,723 86,723		Reserves	33,211	,			33,211		,	٠		(14,251)	(25)	305	٠	40.00
Authorised Uncalled 25,029		Share		*		٠	86,723	*		*	•	•		*		00000
Authorised 25,029 25,029	Capital	Uncalled		œ.			•	•	٠	•	•	5			٠	
		Authorised	25,029		٠.		25,029	•	٠		2.	•				000000

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RENTA CORPORACIÓN REAL ESTATE, S.A.
Statements of Changes in Net Equity for the Years Ended 31 December 2008 and 2007 (in Thousand Euros)

### STATEMENT OF TOTAL OF CHANGES IN NET EQUITY (in Thousand Euros) B

		(in Thousand Euros)			5	(in Inousand Euros)	uros)					RE
2	ral of	STATEMENT OF TOTAL OF CHANGES IN NET EQUITY	S IN NET	EQUITY (i	n Thousa	(in Thousand Euros)						EN
	Capital	-FE										Ţ
A	Authorised	Uncalled	Share	Reserves	(Treasury shares)	Retained	Other shareholder contributions	Profit (loss) for the year	(Interim dividend)	Other net equity instruments	Value	A
	25,029	•	86,723	19,240	(6,570)		٠	13,418				138,840
	P	7.9		54:1	3.17	٠	•		.5•10		•	
	•	*		•		•	•					
	25.029		86.723	19.240	(5.570)		•	13.418	574			138 840
l.		•						(31,156)			2,782	(28,374)
					•		• •		•			• •
		•			٠	•	•	•	950 <b>*</b>			•
			9	53	8	9			10			
				2,812				(13.418)				(10,606)
	¥.		*	•	(433)	٠			*	*	•	(433)
	¥	×	•	332	4	•	•	•	•		**	332
			•	٠	٠	•	•	•		31	•	
	25,029	•	86,723	22,384	(6,003)	•		(31,156)		•	2,782	99,759
1												



Statements of Cash Flows for the Years Ended 31 December 2008 and 2007 (in Thousand Euros)

	Year ended 31	December
	2008	2007
CASH FLOWS FROM OPERATING ACTIVITIES	STATE ACCUSED NO	2000
Profit (loss) for the year before tax	(45,442)	11,092
Adjustments to profit and loss	43,736	6,659
Changes in working capital	85,513	2,348
Other cash flows from operations	4,095	18,380
Cash flows from operating activities	87,902	38,479
CASH FLOWS FROM INVESTING ACTIVITIES		
Payments for investments	(101,476)	(121,319)
Receipts from desinvestments	24,992	30
Cash flows from investing activities	(76,484)	(121,289)
CASH FLOWS FROM FINANCING ACTIVITIES		
Receipts and payments for equity instruments	(433)	(2,836)
Receipts and payments for financial liability instruments	131	99,857
Payments for dividends and remuneration from other equity instruments	(10,955)	(14,400)
Cash flows from financing activities	(11,257)	82,621
EFFECT OF VARIATIONS IN EXCHANGE RATES		
NET INCREASE / DECREASE IN CASH AND CASH EQUIVALENTS	161	(189)
Cash of cash equivalents at the beginning of the year	65	254
Cash of cash equivalents at the year end	226	65



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 1. General Information

Renta Corporación Real Estate, S.A. (as from its incorporation until 2 June 2001, under the name of Suatel XXI, S.L., and for the subsequent period from 2 June 2001 to 5 December 2003, under the name of Corporación Renta Antigua, S.A.), parent company of the Renta Corporación Group, was incorporated as a limited liability company in Barcelona on 9 October 2000, and became a public limited company on 27 October 2001, with its registered office for legal and tax purposes in Via Augusta, 252-260 (Barcelona) The company's is mainly engaged in all manner operations in moveable property (except those governed by special legislation) and real estate.

The consolidated annual accounts of the Renta Corporación Group, made up of Renta Corporación Real Estate, S.A. and its subsidiaries at 31 December 2008, have been formulated separately from these individual annual accounts. The consolidated annual accounts have been prepared in accordance with Internacional Financial Reporting Standards (IFRS) adopted for use in the European Union and approved by the Regulations of the European Commission (IFRS-EU) and are in force at 31 December 2008. The main aggregates shown in these consolidated annual accounts, which have been audited, are as follows:

Total assets	848,254
Total Net equity	90,808
Consolidated profit (loss) for the year attributable to the equity holders	
of the company	(111,532)
Ordinary income	244,133

### 2. Basis of presentation

### a) <u>Fair view</u>

The annual accounts have been prepared on the basis of the accounting records of the Company and are presented in accordance with current company law and the standards of the new General Chart of Accounts (GCA) adopted by Royal Decree 1514/2007, in order to fairly express the equity, financial position and results of the Company and the accuracy of the cash flows included in the statement of cash flows.

### b) Critical aspects of the valuation and estimation of uncertainty

The estimates and judgements are continuously evaluated and are based on historical experience, and other factors, including the expectations of future events that are deemed reasonable. It is estimated that there are no estimates or judgments that could have a significant likelihood of leading to a material adjustments in the carrying values of the assets and liabilities in the following financial year.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

The resulting accounting estimates, by definition, rarely equal those of real results. We explain below the estimates and judgements that have a significant probability of leading to a material adjustments in the carrying values of the assets and liabilities in the following financial year.

### Fixed assets

The useful lives of fixed assets are calculated on the basis of the esitmate for the period in which they are going to generate economic profits. These useful lives are reviewed at the end of the year and if expectations differ from the previous estimates, the changes are recorded as a change in accounting estimates. Spefically, the useful life of buildings is estimated at 35 years, due to the fact that this is the period in which it will cointribute to generation of revenues.

### Fair value of financial instruments

The fair value of financial instruments that are sold on official markets (such as those available for sale) is based on market prices at the balance sheet date. The quotation price on the market that is used for financial assets is the current purchasing price.

The fair value of financial instruments that are not listed are determined using valuation techniques. The Company uses a variety of methods and makes hypotheses that are based on market conditions on each balance sheet date. In order to determine the fair value of the other financial instruments other techniques are used, such as estimated discounted cash flows.

The carrying values less the impairment provision of accounts receivable and payable is assumed to approximate their fair values due to the fact they mature in less than one year.

When relevant, the fair value of the financial liabilities for financial reporting purposes is estimated by discounting future contractual cash flows at the current market interest rate that is available for the Company for similar financial instruments.

### c) Grouping of items

In order to facilitate understanding of the balance sheet, income statement, statement of changes in net equity and statement of cash flows, these statements are presented in grouped form, and the analysis required is included in the respective notes to the accounts.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### d) Going concern

The Company has negative equity of Euros 99,687 thousand at 31 December 2008. However, the director of the Company, prior to the year end, began negotiations with the creditor lending institutions to renegotiate the debt. To do so a thorough detailed business plan was drawn up by Renta Corporación Real Estate including the business outlook and the financing needs until 2015, the fulfilment of which guarantees the Company's feasibility.

### 3. Aspects arising from the transition to the new accounting standards

### 3.1 Transition to the new General Chart of Accounts (RD 1514/2007)

In compliance with current legislation, the annual accounts at 31 December 2008 are the first annual accounts presented under the General Chart of Accounts adopted by Royal Decree 1514/2007/16 November, which came into force on 1 January 2008 (hereon, 2007 GCA). The annual accounts at 31 December 2007 were formulated in accordance with the General Chart of Accounts adopted by Royal Decree 1643/1990/20 December, which were in force until 31 December 2007 (hereon, 1990 GCA).

For comparative purposes these Notes contain the financial statements at 31 December 2007 adapted to the 2007 GCA.

The Company is integrated in the consolidated annual accounts of the Renta Corporación Real Estate Group as parent company. Said accounts were formulated under IFRS-EU. The Group applied the IFRS-EU for the first time to the 2005 consolidated accounts, the transition date being 1 January 2004. The Company has availed itself of the option contemplated in the Sixth Temporary Provision of RD 1514/2007 which permits companies that have been integrated into consolidated annual accounts under IFRS-EU to state the assets and liabilities of their individual annual accounts in the first year in which the 2007 GCA is applicable, in accordance with the aggregates that are included in the consolidated annual accounts.

In order to elect this option, the company has excluded the adjustments and eliminations on consolidation and the effects of business combinations arising from the acquisition.

The policies applied are the same as those under the 2007 GCA, and have been applied consistently across all the Company's assets and liabilities.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 3.2 Reconciliation of the 1990 GCA to the 2007 GCA

The following reconciliations quantify the impact of the transition to the 2007 GCA, including three reconciliations of the effect of the transition in relation to:

- Net equity at 1 January 2007 (Note 3.2.1.)
- Net equity at 31 December 2007 (Note 3.2.2.)
- Profit and loss for the year ended 31 December 2007 (Note 3.2.3.)

### 3.2.1 Reconciliation of net equity at 1 January 2007

		Effect of the	
	1990 GCA	transition	2007 GCA
ASSETS			
Non-current assets	3,904	(55)	3,849
Intangible assets	202	(62)	140
Property, plant and equipment	434	-	434
Investments in group companies and associates - long-term	3,127		3,127
Long-term investments	141		141
Deferred tax assets	-	7	7
Current assets	168,414	(2,719)	165,695
Trade and other receivables	32,316	40	32,356
Loans to group companies and associates - short-term	122,982		122,982
Short-term investments	10,091	17	10,091
Short-term prepayments	12	-	12
Cash and cash equivalents	254		254
Treasury shares (1)	2,759	(2,759)	
Total assets	172,318	(2,774)	169,544
NET EQUITY			
Equity (2)	144,829	(2,625)	142,204
Total net equity	144,829	(2,625)	142,204
NON-CURRENT LIABILITIES	98	(84)	14
Long-term debt	98	(98)	
Deferred tax assets	-	14	14
CURRENT LIABILITIES	27,391	(65)	27,326
Bank loans	5,094		5,094
Amounts owing to group companies and associates - short-term	11,890		11,890
Trade and other payables	886		886
Other non-trade payables	9,521	(65)	9,456
Total liabilities	27,489	(149)	27,340
total liabilities and net equity	172,318	(2,774)	169,544

- (1) Under the 2007 GCA treasury shares are classified by subtracting them from Equity.
- (2) The difference is due in part to the reclassification mentioned in the preceding point and on the other hand to the adjustments to equity that occurred in the transition, totalling Euros 134 thousand in increased equity. The main adjustment relates to the new recording of the share-based payment transactions.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 3.2.2 Reconciliation of net equity at 31 December 2007

	4000 CCA	Effect of the transition	2007 GCA
ASSETS	1990 GCA	transition	2007 GCA
Non-current assets	123,674	117	123,791
Intangible assets	406	(38)	368
Property, plant and equipment	66.509	(50)	66.509
Investments in group companies and associates - long-term	56,644		56,644
Long-term investments	115		115
Deferred tax assets	110	155	155
Deferred expenses	369	(369)	-
- TOTAL TOTAL - TOTAL		24174753	\$25E37936A3E2
Current assets	41,591	(3,118)	38,473
Trade and other receivables	38,270	(81)	38,189
Loans to group companies and associates - short-term	133		133
Short-term prepayments	86	2	86
Cash and cash equivalents	65	1000 0000 000	65
Treasury shares (1)	3,037	(3,037)	
Total assets	165,634	(3,370)	162,264
NET EQUITY			
Equity (2)	141,601	(2,761)	138,840
Total net equity	141,601	(2,761)	138,840
NON-CURRENT LIABILITIES	6,855	(147)	6,708
Long-term debt	155	(155)	
Amounts owing to group companies and associates	6,700		6,700
Deferred tax liabilities		8	8
CURRENT LIABILITIES	17,178	(462)	16,716
Amounts owing to group companies and associates short-term	13,592	(/	13,592
Trade and other payables	2,993	(369)	2,624
Other non-trade payables	593	(93)	500
Total liabilities	24,033	(609)	23,424
total liabilities and net equity	165,634	(3,370)	162,264
total nabilities and not equity	100,004	(0,0.0)	100,000

- (1) Under the 2007 GCA treasury shares are classified by subtracting them from Equity.
- (2) The difference is due in part to the reclassification mentioned in the preceding point (we should point out that the treasury shares were presented under the 1990 GCA with a cost of Euros 5,570 thousand and depreciation of Euros 2,533 thousand this depreciation has been eliminated through the income statement under the 2007 GCA) and to various adjustments made against the income statement, which total Euros 414 thousand in increased reserves, less net income of Euros 138 thousand. The main adjustment, differing from the adjustment to treasury shares, relates to the new recording of the share-based payment transactions.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 3.2.3 Reconciliation of the income statements for the year ended 31 December 2007

	1990 GCA	transition	2007 GCA
Net turnover	18,235	-	18,235
Other operating income	891		891
Staff costs	(5,509)	(206)	(5,715)
Other operating expenses	(14,014)	(16)	(14,030)
Amortisation and depreciation	(423)	8	(415)
Impairment and profit and loss from disposals of fixed assets (1)		(369)	(369)
Net operating income (expense)	(820)	(583)	(1,403)
Financial income	20,534	-	20,534
Financial expenses	(618)	+6	(618)
Exchange differences	(10)	*:	(10)
Impairment and profit (loss) on disposals of fixed assets (1)		(7,411)	(7,411)
Net financial income (expense)	19,906	(7,411)	12,495
Extraordinary profit (loss) (2)	(10,330)	10,330	
Profit (loss) before tax	8,756	2,336	11,092
Corporate income tax	2,267	59	2,326
Profit (loss) for the year on continued operations	11,023	2,395	13,418
Profit (loss) for the year	11,023	2,395	13,418

- (1) Under the 2007 GCA the impairments of fixed assets and shareholdings in group companies and associates are recognised in these lines, while under the 1990 GCA they were classified under extraordinary profit and loss.
- (2) In addition to the reclassifications mentioned above, the main difference is due to the limitation of the impairment of treasury shares in the amount of Euros 2,533 thousand, which was made under the 1990 GCA and which under current accounting legislation in force need not be made. See point (2) of the reconciliation of net equity at 31 December 2007.

### 4. Accounting policies

### 4.1 Intangible assets

### Computer software

Intangible assets include software and licenses acquired from third parties which are capitalised on the basis of the costs that have been incurred to acquire and prepare them for the use in the specific program. These costs are amortised on a straight-line basis over their estimated useful lives over 4 years.

Expenses related to the maintenance of computer software are recognised as an expense when incurred. The costs directly related to the production of unique identifiable computer programs controlled by the Company which will probably generate future economic profits higher than the costs for more than one year, are recognised as intangible assets. The direct costs include cost of the staff that developed the computer programs and the appropriate percentage of overheads.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

The costs computer program development recognised as assets are written off over their useful lives (which cannot exceed 4 years).

### 4.2 Property, plant and equipment

Property, plant and equipment are recognised at their acquisition price or production cost, less the accumulated depreciation and accumulated recognised impairment loss.

Own work capitalised has been calculated by adding the direct and indirect costs attributable to these assets to their acquisition cost.

The costs of extension, modernisation or improvement of PPE are capitalised only when they represent an increase in their capacity, productivity or a lengthening of their useful life, and as long as it is possible to know or estimate the carrying value of the assets that are written off inventories when replaced.

Major repairs are capitalised and depreciated over the estimated useful life of the assets while recurrent maintenance expenses are recorded in the income statement during the year in which they are incurred.

The depreciation of PPE, except for land, which is not depreciated, is calculated on a straight-line basis according to their estimated useful lives, taking into account ordinary wear and tear. The estimated useful lives are as follows:

Buildings	2.86%
Other plant and furniture	10%
Computer hardware	25%
Other fixed assets	10%-12%

The residual values and the useful lives of the assets are reviewed and adjusted, as the case may be, at every balance sheet date.

When the carrying value of an asset is greater than its estimated recoverable value, its value is reduced immediately to its recoverable value.

The gains and losses on the sale of property, plant and equipment are calculated comparing the income obtained to the carrying value and are included in the income statement.

Rate (%)



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 4.3 Impairment of non-financial assets

At each balance sheet date the Company evaluates whether there are any indications of asset impairment. If there is, the company estimates the recoverable amount of the asset.

Depreciated assets are evaluated for impairment provided that an internal or external event or change in circumstances indicate that the carrying value may not be recoverable. An impairment loss is recognised in the part of the carrying value of the asset that exceeds its recoverable amount. The recoverable amount is the higher of the fair value of the asset less cost of sale or the value in use obtained from discounting of cash flows. In order to evaluate the impairment of the asset, assets are grouped at their lowest level for which there are separate identifiable cash flows (cash generating units).

The non-financial assets other than goodwill that have been impaired are subject to review at each balance sheet date in case reversals of the loss have taken place.

### 4.4 Financial assets

a) <u>Loans and receivables</u> are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. They are included in current assets, except for maturities greater than 12 months after the balance sheet date, which are classified as non-current assets. Loans and receivables are included in "Loans to companies" and "Trade and other receivables" in the balance sheet.

These financial assets are initially stated at their fair value, including their directly attributable transaction costs, and then at amortised cost recognising the interest accrued on the basis of the effective interest rate, understood as the restated rate that equals the carrying value of the instrument with the total estimated cash flows until maturity. However, the credits for trading operations falling due in no more than one year are stated both at the time of initial recognition and afterwards at their nominal value provided that the effect of not updating the cash flows is not significant.

At least at the year end the necessary value adjustments are made for impairment if there is objective evidence that all the amounts outstanding will not be paid.

The amount of the value impairment is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the effective interest rate when initially recognised. The amount of the provision is recognised in the income statement.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

b) Investments in equity of group companies, multi-group companies and associates:

These are stated at cost less, as the case may be, the accumulated provisions for impairment. However, if there is an investment prior to their classification as group or multi-group companies or associates, the cost of the investment is considered to be the carrying value before being qualified as such. The previous provisions recorded directly in net equity remain there until the investment is written off.

If there is objective proof that the carrying value is not recoverable, provisions are recorded in the amount of the difference between carrying value and the recoverable amount, understood as the greater of fair value less cost of sale and current value of the cash flows generated by the investment. Unless there is further proof of the recoverable amount, the impairment estimate for these investments takes into account the net equity of the investee companies adjusted by the tacit capital gains existing at the valuation date. The provision, and, if any, its reversal, is recorded in the income statement for the year in which it occurs.

c) <u>Financial assets available for sale</u>: this heading includes the debt securities and equity instruments that are not classified under any of the previous headings. They are included in non-current assets unless Management plans to sell the investment within 12 months following the balance sheet date.

They are stated at their fair value, and any changes are recorded directly in net equity until the asset is sold or impaired, when the accumulated gains and losses in net equity are charged to the income statement, provided that it is possible to determine the aforementioned fair value. If not, they are recorded at their cost less impairment.

In the case of financial assets available for sale, provisions are recorded if there is objective proof that their value has been impaired as a result of a reduction or delay in future estimated cash flows in the case of debt instruments acquired or to due the lack of recoverability of the carrying value of the assets in the case of investments in equity instruments. The provision is the difference between cost or amortised cost less, as the case may be, any provision recognised previously in the income statement and the fair value at the time the provision is recorded. In the case of equity instruments that are stated at cost when fair value cannot be determined, the provision is determined in the same way as for the investments in the equity of group and multi-group companies and associates.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

If there is objective proof of impairment, the Company recognizes in the income statement the accumulated gain and losses recognized previously in net equity due to the decrease in fair value. The impairment of the value recognized in the income statement for equity instruments does not reverse through the income statement.

The fair value of the investments listed on a stock exchange are based on current purchase prices. If the market for a financial asset is not operating (and for unlisted securities), the Company establishes fair value using valuation techniques that include the use of recent transactions between interested, duly informed third parties, or references to other substantially similar instruments, estimated future cash flow discounting methods and option price setting models, making maximum use of observable market information and trusting as little as possible in subjective considerations of the Company.

Financial assets are derecognized from the balance sheet when all the risks and rewards of ownership of the assets have been substantially transferred.

### 4.5 Net equity

Share capital is represented by ordinary shares.

The costs of issuing new shares or options are presented directly against net equity and subtracted from reserves.

In the case of the acquisition of treasury shares, the consideration paid, including any directly attributable incremental cost, are deducted from net equity until their cancellation, issuing of new shares or disposal. When these shares are sold or issued again, any amounts received, net of any incremental directly attributable transaction costs, are recorded in net equity.

### 4.6 Financial liabilities

### a) Debits and other payables

This account includes debits for trading and non-trading operations. These borrowed funds are classified as current liabilities, unless the Company has an unconditional right to defer their settlement for at least 12 months after the balance sheet date.

These debits are initially recognised at their fair value adjusted by the directly attributable transaction costs, and later recorded at their amortised cost using the effective interest rate method. This effective interest is the actualisation rate that brings the carrying value of the instrument into line with the current value expected from future payments expected until the liability matures.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

However, debits for trading operations falling due within one year and which have no contractual interest rate are stated both initially and thereafter at their nominal value when the effect of not updating cash flows is not significant.

If there is a renegotiation of existing debts, it is considered that there are no substantial modifications of the financial liability if the lender of the new loan is the same party that gave the initial loan and the current value of the cash flows, including the net commissions, do not differ by more than 10% from the current value of the cash flows payable on the original liability calculated using this same method.

### 4.7 Current and deferred tax

The current tax expense (income) is the amount which, for this item, accrues during the year and which includes both the current and deferred tax expense (income).

Both the current and deferred tax expense (income) are recorded in the income statement. However, the tax effect related to the items that are recorded directly in net equity are recognised in net equity.

The current tax assets and liabilities are stated at the amounts that are expected to be paid to or refunded by the tax authorities, in accordance with current legislation pending enactment on the year end date.

Deferred income tax is calculated, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the consolidated annual accounts. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantially enacted by the balance sheet date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled.

Deferred tax assets are recognized to the extent that it is probable that there will be future tax profits with which to offset the temporary differences.

Deferred income tax assets are recognised for the temporary differences that arise from investments in subsidiaries and associates, and joint ventures, except in those cases in which it is likely that these will not reverse in the foreseeable future.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 4.8 Employee benefits

### a) Share-based remuneration

The Company has a compensation plan based on shares and payable in shares. The fair value of the services of employees in consideration for shares is expensed over the accrual period. The total amount that is expensed over the accrual period is determined by the fair value of the shares granted at the beginning of the operation.

### b) Severance indemnities

Severance indemnities are paid to employees as a result of the Company's decision to rescind an employment contract before the normal retirement age. The Company recognizes this compensation when it demonstrably undertakes to dismiss workers in accordance with a breakdown plan that cannot be withdrawn or to provide severance indemnities as a result of an offer to encourage voluntary resignation. The compensation that is not paid within the twelve months following the balance sheet date is discounted at their current value.

### 4.9 Provisions and contingent liabilities

Provisions are stated at the current value of the disbursements that are expected to be necessary to settle the liability using a pre-tax rate reflecting the current market valuations of the temporary value of money and the specific risks to the liability. The adjustments to the provision due to the restatement are recognised as a financial expense as they accrue.

The provisions expiring in less or more than one year, with an insignificant financial effect, are not discounted.

Contingent liabilities are those possible liabilities arising as a result of past events, whose materialisation depends on whether future events occur or not that are beyond the control of the Company. These contingent liabilities are not recorded in the accounts and are presented in the notes to the accounts (Note 24).

### 4.10 Revenue recognition

Revenues are recorded at the fair value of the consideration to be received and represent the amounts receivable for goods delivered and services rendered during the ordinary course of Company business, less returns, rebates, discounts and value added tax.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

The Company recognises income when the amount can be valuated reliably, it is probable that the future economic benefits will flow to the Company and the specific conditions are met for each activity as set out below. Income cannot be valuated reliably until all the contingencies related to the same have been worked out. The Company bases its estimates on historical results, taking the customer, type of transaction and specific terms of each contract into account.

### a) Services

The Company provides office rental services to third parties and Group companies, as well as technical consultancy and support for the Group.

The income from contracts related to the provision of rental services is recognised at the rates stipulated in the agreements and on a straight-line basis over the term of the contract. Consultancy revenues are based on calculations related to the time and expense incurred to render these services, plus a margin. All these services are provided at arm's length.

If circumstances arise that modify the initial estimates of ordinary income, costs, or the degree of progress, these estimates are revised. The revisions could give rise to increases or decrease in estimated income and costs and are reflected in the income statement over the period in which the circumstances that gave rise to these revisions are known by management.

### b) Interest income

Interest income is recognized using the effective interest rate method. When a receivable is impaired, the Company reduces its carrying value to its recoverable amount, discounting the estimated future cash flows at the original effective interest rate of the instrument, and continues carrying the discount as less interest income. The interest income on loans that are impaired is recognised using the effective interest rate method.

### c) Dividend income

Dividend income is recognized as income in the income statement when the right to receive the payment is established. However, if the dividends paid are generated by results prior to the date of acquisition they are not recognized as income and the carrying value is subtracted from the investment.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 4.11 Leases

### a) When the company is the lessor

When the assets are leased under a finance lease the current value of the lease payments discounted at the tacit interest rate according to the contract is recognised as a receivable. The difference between the gross receivable and the current value of this amount, relating to unaccrued interest, is charge to the income statement for the year in which the interest accrues, using the effective interest rate method.

When the assets are leased under an operating lease, the asset is included in the balance sheet in accordance with its nature. The income generated from the lease is recognised on a straight-line basis over the term of the lease.

### b) When the company is the lessee

Leases under which the lessor retains a major part of the risks and rewards deriving from ownership are classified as operating leases. The operating lease payments (net of any incentives received from the lessor) are charged to the income statement for the year in which they accrue on a straight-line basis over the lease period.

### 4.12 Transactions in foreign currency

### a) Functional and presentation currency

The annual accounts are presented in Euros, which is the Company's functional and presentation currency.

### Transactions and balances

Foreign currency transactions are translated to the functional currency using the exchange rates prevailing at the transaction dates. Foreign currency gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary assets and liabilities denominated in foreign currency are recognised in the income statement, except when deferred in equity as qualifying cash flow hedges or qualifying net investment hedges.

Translation differences in respect of non-monetary items such as equity instruments at fair value through profit or loss are presented as part of the fair value gain or loss. Translation differences in respect of non-monetary items such as equity instruments classed as available-for-sale financial assets are included in net equity.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 4.13 Transactions between related parties

In general the transactions between group companies are recorded initially at fair value. As the case may be, if the price agreed differs from the fair value, the difference is recorded based on the economic reality of the transaction. The later valuation is made in line with the respective legislation.

However, mergers, de-mergers and non-cash contributions of a Company business use the following criteria:

- a) For operations between group companies in which the parent company, or the parent of a sub-group, and its direct or indirect subsidiary, intervenes, the assets and liabilities of the business acquired are stated, at the amount corresponding to them after the transactions, in the consolidated annual accounts of their group or sub-group.
- b) In operations between other group companies, the assets and liabilities of the business are stated at their carrying values in the individual annual accounts before the transaction takes place.

The difference that may arise is recorded in reserves.

### 4.14 Environment

Costs arising from business activity related to the protection and improvement of the environment are expensed as they are incurred.

When these costs involve additions to tangible fixed assets in order to minimize environmental impact and to protect and improve the environment, they are capitalised.

### Management of financial risk

### 5.1 Financial risk factors

The activities of the Company are exposed to various financial risks: credit risk and liquidity risk and market risk (including exchange rate risk, price and interest rate risk). The Company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise the potential adverse effects on the Company's financial performance.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

Risk management is carried out by the Treasury Department, which identifies, evaluates and covers the financial risks by following the policies approved by the Board of Directors. The Board lays down policies for the management of overall risk, and for specific areas, such as exchange rate risk, interest rate risk, liquidity risk, use of derivatives and non-derivatives and investment of cash surpluses.

### a) Market risk: exchange rate risk

The Company defines the negative effect of the fluctuation in exchange rates on the results of its companies, Company equity or cash flows as exchange rate risk.

The Group's activity is located in the Euro zone, except for some engagement in the UK and the USA.

The effect of the variation in exchange rates on the company will depend on the exposure to this currency at any time.

The Company's exchange rate risk arises mainly from its intra-group financial positions with its subsidiaries in London and New York, where it operates with non-Euro currencies, which generates exchange rate exposure. During 2008 the Group has continued to apply a risk management policy for currencies in order to minimise the negative effect that a fluctuation in exchanges rates could have on the results of Group companies on the equity or cash flows. However, the irregular performance of these currencies, especially in the last part of the year, has made it very difficult to benefit from this active hedge management.

### b) Credit risk

Credit risk exposure arises from cash and cash equivalents and deposits with banks and financial institutions and receivable, including outstanding accounts receivable and committed transactions.

The form of collection of the transactions and the type of customer has confirmed to date and even in the current market situation the creditworthiness of the Company's accounts.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### c) Liquidity risk

Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, Company Financial Management aims to maintain flexibility in funding by keeping committed credit lines available.

The worsening of the international financial and economic crisis has been reflected in the squeezing of credit by financial institutions and the stiffening of credit terms. In this adverse environment, credit risk management has been one of the fundamental pillars of Group management, in order to align the Group with the new market circumstances.

The table below presents an analysis of the financial liabilities of the Company grouped by maturities in line with the outstanding instalments at the balance sheet date until the maturity date stipulated in the contract. The amounts shown in the table below correspond to cash flow fixed in the contracts without any discount. The carring value of the amounts due within 12 months aproximatess its fair value, given that the discounting effect is not significant.

	Less than 1	Between 1 and 2	Between 2 and 5	More than 5
	<u>year</u>	<u>years</u>	<u>years</u>	years
At 31 December 2008				
Group payables	115,701	406	25	:0 <del>*</del> 0
Trade and other				
Payables	2,833	17	.7	1.70
At 31 December 2007				
Group payables	13,592	6,700		
Trade and other				
Payables	3,124	2	2	



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 6. Intangible assets

a) The breakdown and movement in the accounts under "Intangible assets" is as follows:

	Computer software	Advances and work in progress	Total
Balance at 1.1.2007	140		140
Cost	161	*	161
Accumulated amortisation	(21)	*	(21)
Carrying value	140		140
Additions	292	-	292
Disposals	-	-	-
Amortisation allowance	(64)		(64)
Balance at 31.12.2007	368	-	368
Cost	453	-	453
Accumulated amortisation	(85)	2	(85)
Carrying value	368	-	368
Additions	200	1,848	2,048
Transfers	800	(800)	-
Amortisation allowance	(215)	, -	(215)
Balance at 31.12.2008	1,153	1,048	2,201
Cost	1,453	1,048	2,501
Accumulated amortisation	(300)	-	(300)
Carrying value	1,153	1,048	2,201

The additions of computer software relate mainly to projects for improving computer equipment, obtaining licenses and the completion of various projects.

### b) Fully amortised intangible assets

At 31 December 2008 there are no fully amortised intangible assets still in use.

### c) Assets pledged and restrictions on ownership

At 31 December 2008 there are no significant intangible assets subject to restrictions of ownership or pledged as guarantees for liabilities.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### 7. Property, plant and equipment

The breakdown and movement in the accounts under Property, plant and equipment are as follows:

	Land and buildings	Other plant and furniture	Other PPE	Total
Balance at 1.1.2007	-	401	33	434
Cost		432	36	468
Accumulated depreciation	-	(31)	(3)	(34)
Impairment	-		-	
Carrying value		401	33	434
Additions	58,356	7,940	503	66,799
Disposals		(373)	-	(373)
Depreciation allowance	(164)	(145)	(42)	(351)
Balance at 31-12-2007	58,192	7,823	494	66,509
Cost	58,356	7,941	539	66,836
Accumulated depreciation	(164)	(118)	(45)	(327)
Carrying value	58,192	7,823	494	66,509
Additions		858	115	973
Disposals	-	(64)	(1)	(65)
Impairment	(2,379)		-	(2,379)
Depreciation allowance	(653)	(841)	(152)	(1,646)
Balance at 31-12-2008	55,160	7,776	456	63,392
Cost Accumulated depreciation	58,356	8,723	653	67,732
and impairment	(3,196)	(947)	(197)	(4,340)
Carrying value	55,160	7,776	456	63,392

Additions in 2007 basically include the acquisition and renovation of the building in Via Augusta 252-260 (Barcelona), where the Company has set up its head office. There is also a binding purchase option on this building, which has given rise to an impairment on the entire investment of Euros 2,379 thousand (Note 29).

### a) Fully depreciated assets

At 31 December 2008 there are no fully depreciated assets still in use.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

### b) Leases

Leases of property, plant and equipment represent annual revenues from rent totalling Euros 2,247 thousand (2007: Euros 884 thousand).

### c) <u>Insurance</u>

The Company has taken out insurance policies to cover the exposure of its PPE. The coverage of these policies is considered sufficient.

### 8. Shareholdings in group companies and associates

### a) Shareholdings in group companies and associates

Name and registered office			Capita	al %	Voting rights	
		Activity	Direct %	Indirect %	Direct %	Indirect %
31.12.2007						
Renta Corporación Real Estate R.A., S.A.U./ Barcelona	(1)	Real estate operations	100	-	100	*
Renta Corporación Real Estate G.O., S.L.U./ Barcelona	(1)	Real estate operations	100		100	•
Renta Corporación Real Estate O.N., S.A.U./ Barcelona	(1)	Real estate operations	100		100	-
Renta Corporación Real Estate Finance, S.L.U./ Barcelona		Real estate operations	100	-	100	
Renta Properties (UK), LTD/ London	(1)	Real estate operations	100	-	100	-
RC Real Estate Deutschland GmbH / Berlin	(1)	Real estate operations	100	5	100	•
RC Luxembourg, S.a.r.l. / Luxemburg		Real estate operations	100		100	
Mixta África, S.A. / Barcelona	(1)	Real estate operations	18,55	*	18,55	*
Renta Corporation/ New York		Real estate operations	100	-	100	
Groupe Immobilier Renta Corporación, S.A.S.U./ Paris	(1)	Real estate operations	100	-	100	-



Notes to the Annual Accounts for 2008 (in Thousand Euros)

			Capital %		Voting rights	
Name and registered office		Activity	Direct %	Indirect %	Direct %	Indirect %
31.12.2008						
Renta Corporación Real Estate ES, S.A.U./ Barcelona	(1)	Real estate operations	100	-	100	-
Renta Corporación Real Estate Finance, S.L.U./ Barcelona		Real estate operations	100	1,00	100	
Renta Properties (UK), LTD/ London	(1)	Real estate operations	100		100	- 1
RC Real Estate Deutschland GmbH / Berlin	(1)	Real estate operations	100		100	
RC Luxembourg, S.a.r.l. / Luxemburg		Real estate operations	100		100	-
Renta Corporation/ Nueva York		Real estate operations	100	•	100	
Groupe Immobilier Renta Corporación, S.A.S.U./ Paris	(1)	Real estate operations	100		100	

### (1) Audited companies.

The movement in the cost of the shareholdings of the Group and associates for 2007 and 2008 breaks down as follows:

	Balance 01.01.07	Additions	Disposals	Transfers	Balance 31.12.07
Renta Corporación Real Estate					
O.N., S.A.U. *	546	-	23		546
Renta Corporación Real Estate	277727.7				
R.A., S.A.U.	1,346				1,346
Renta Corporación Real Estate					
G.O., S.L.Ú.	183	-	-	-	183
Renta Corporación Real Estate					
Finance, S.L.U.	607		-		607
Renta Properties (UK), Ltd.		19,800			19,800
RC Real Estate Deutschland					
GmbH	25	25,000	-		25,025
RC Luxembourg, S.a.r.l.	100	1 - E	-	12	100
Groupe Immobilier Renta					
Corporación, S.A.S.U.	38	11,962	100	22	12,000
Renta Corporation (USA)		4,166	-		4,166
Mixta África, S.A.	_282		_=		282
	3,127	50,928	_		64,055



Notes to the Annual Accounts for 2008 (in Thousand Euros)

	Balance 31.12.07	Additions	Disposals	Transfers	Balance 31.12.08
Renta Corporación Real Estate					
ES, S.A.U. *	546	35,000	3.7.5	1,529	37,075
Renta Corporación Real Estate					
R.A., S.A.Ú.	1,346		-	(1,346)	
Renta Corporación Real Estate	(C)75(4) N.C.C			2007/2017/05	
G.O., S.L.Ú.	183			(183)	-
Renta Corporación Real Estate				(2 m)	
Finance, S.L.U.	607				607
Renta Properties (UK), Ltd.	19,800	20,226		2	40,026
RC Real Estate Deutschland	,0,000				27/1/27/27
GmbH	25,025				25,025
RC Luxembourg, S.a.r.l.	100				100
Groupe Immobilier Renta	100				100
Corporación, S.A.S.U.	12,000	17,000	- 2	2	29,000
					21,383
Renta Corporation (USA)	4,166	17,217	(000)	(00)	21,303
Mixta África, S.A.	282		(222)	(60)	
	64,055	89,443	(222)	(60)	153,216

<sup>\*</sup> Formerly Renta Corporación Real Estate O.N., S.A.U.

On 6 May 2008 a resolution was recorded in a public deed that was adopted by the single shareholder on 12 March 2008 of Renta Corporación Real Estate O.N., S.A.U., Renta Corporación Real Estate R.A., S.A.U. and Renta Corporación Real Estate G.O., S.L.U. authorising the takeover merger by the former of the latter two companies, which were wound up, effective for accounting purposes retroactively as at 31 January 2008. Afterwards, the registered name of the merging Company was changed to Renta Corporación Real Estate ES, S.A.U.

In 2008 Renta Corporación Real Estate, ES, S.A.U, Groupe Inmobiliere Renta Corporación, S.A.S.U., Renta Properties (UK), Ltd. and Renta Corporation have increased capital by £ 35,000 thousand, £ 17,000 thousand, £ 15,000 thousand (Euros 20,226 thousand) and \$ 22,000 thousand (Euros 17,217 thousand) respectively, which have been subscribed and fully paid by the Company in the first three cases while the capital increase of Renta Corporation has been made through an offset of loans (Euros 15,940 thousand) and cash disbursement (Euros 1,277 thousand).

At 31 December 2007 the shareholding in Mixta Africa, S.A. was considered to be similar to a shareholding in an associate, even while holding less than a 20% stake, given the Company's significant influence. In 2008 the percentage of the shareholding in Mixta Africa, S.A. has fallen from 18.55% at 31 December 2007 to 4.55% at 31 December 2008, and, accordingly, together with the incorporation of new members on the Board of Directors of the investee company, the shareholding in this company has now been classified as a financial asset available for sale (see note 10).



Notes to the Annual Accounts for 2008 (in Thousand Euros)

RC Luxembourg S.A. on 19 November 2008 carried out a takeover merger of the companies Norfeu and Fedra.

None of the group companies is listed and only the parent Company is traded on an official Stock Exchange.

Capital, reserves, profit (loss) for the year and other information of interest, according to the individual annual accounts of the companies, are as follows:

				Thou	sand Euros
		Net equity			
Company	Capital	Reserves	Profit (loss)	Carrying value in the parent company	Interim dividend
31.12.2007:			•		
Renta Corporación Real Estate R.A., S.A.U. (1)	500	10,040	4,628	1,346	(3,673)
Renta Corporación Real Estate G.O., S.L.U. (1)	183	3,943	7,023	183	(5,800)
Renta Corporación Real Estate O.N., S.A.U. (1)	120	12,316	10,459	546	(8,443)
Renta Properties (UK), Ltd. (1) (2)	19,800	(3,132)	(3,663)	13,020	
RC Real Estate Deutschland GmbH (1)	25,025	102	(733)	24,394	
RC Luxembourg, S.a.r.I. (2)	100	5,461	7,351	100	
Mixta Africa, S.A. (1) (2)	1,519	75,219	(8,393)	282	
Renta Corporation USA (2)	4,166	(246)	(750)	4,166	
Renta Corporación Real Estate Finance, S.L.U.	3	20,384	(1,086)	607	
Groupe Immobilier Renta Corporación, S.A.S.U. (1)	12,000	11,046	(5,174)	12,000	

56,644

-		Net equity		Thou	sand Euros
Company	Capital	Reserves	Profit (loss)	Carrying value in the parent company	Interim dividend
31.12.2008:					
Renta Corporación Real Estate ES, S.A.U. (1)	204	66,218	(60,838)	37,075	
Renta Properties (UK), Ltd. (1) (2)	40,026	(7,631)	(41,702)	£	
RC Real Estate Deutschland GmbH (1)	25,025	(622)	(4,917)	19,486	
RC Luxembourg, S.a.r.l. (2)	100	12,813	(2,451)	100	
Renta Corporation USA (2)	21,383	(3,472)	(13,132)	4,779	
Renta Corporación Real Estate Finance, S.L.U.	3	19,298	(9,659)	607	
Groupe Immobilier Renta Corporación, S.A.S.U. (1)	29,000	5,948	(10,713)	24,236	-
_				86,283	

<sup>(1)</sup> (2) According to the audited annual accounts at 31 December 2007 and 2008.

Information for the consolidated annual accounts at 31 December 2007 and 2008.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

There has been no impairment of the shareholding in Renta Corporación Real Estate ES, S.A.U. given that this company at 31 December 2008 has net tacit gains higher than its accumulated losses.

b) Other information to be disclosed on different shareholdings:

The movement in the provision for depreciation of investments breaks down as follows:

	Thousand	
	2008	2007
Opening balance	(7,411)	
Allowance	(59,522)	(7,411)
Closing balance	(66,933)	(7,411)

## 9. Loans and receivables

	Thousand	
	2008	2007
Loans and receivables - short-term:	18,213	
- Trade		118
- Sundry receivables		689
- Receivables with related parties (Note 27)		22,297
- Current tax assets		4,774
- Other tax credits		10,311
		38,189

All loans and receivables have current maturities.

#### 10. Financial assets available for sale

The financial assets available for sale relate to unlisted securities. They breakdown as follows:

	In	Inousand	
	2008	2007	
Mixta Àfrica, S.A.	6,572	-	
	6,572		



Notes to the Annual Accounts for 2008 (in Thousand Euros)

The movement in financial assets available for sale is set out below:

	Thousand	
	2008	2007
Opening balance		
Additions	2,537	-
Transfers	60	
Restatement	3,975	
Closing balance	6,572	

In 2008 the shareholding in Mixta Africa, S.A. has been reduced from 18.55% to 4.55% and, accordingly, given that there is no significant influence through other agreements or contracts, this shareholding has been classified under this heading. On the other hand, the shares sold have generated profit before tax of Euros 24,583 thousand (see note 20), and, on the other hand, shares have been acquired totalling Euros 2,537 thousand.

The shareholding in this company at 31 December is stated at fair value, which has been calculated on the basis of the last share purchase and sale agreement obtained by this company in December 2008. A net capital gain of Euros 2,782 thousand has been earned as a result of this valuation, which has been recorded as value adjustments in net equity.

#### 11. Cash and cash equivalents

	Thousai	
	2008	2007
Cash in hand and in banks	226	65
	226	65

#### 12. Capital and share premium

#### a) Capital

		Thousand
	2008	2007
Authorised capital	25,029	25,029
	25,029	25,029

Share capital is made up of 25,029,301 fully subscribed and paid registered shares with a par value of Euro 1 each.

The Company was listed on 5 April 2006.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

The main equity holders of the Company at 31 December 2008, with a direct or indirect percentage of control greater than 10%, are as follows:

Name		% number of share:	S
	Direct	Indirect	Total
Mr. Luis Hernández de Cabanyes	1.087%	38.021%	39.108%

Article 13 of the Articles of Association now in force does not lay down any restrictions on the free transfer of shares, although there are two para-corporate agreements set out below. On the one hand, UIASEF-Spanish Committee (UCE) and Fundación INTERMON-OXFAM acquired the commitment not to transfer their shares in the company for certain periods of time as from the listing of the company. On the other hand, within the context of the listing on the stock exchange, certain shareholders entered into a shareholders agreement regulating certain restrictions on the transfer of shares. These restrictions materialised in the right of preferential acquisition amongst the signatories of the agreement in relation to the transfer of company shares.

## b) Share premium

This reserve is freely available for distribution.

#### c) Treasury shares

The movements in the accounts under Treasury shares during the years 2008 and 2007 have been as follows:

	Number	Av Nominal	erage price of acquisition/	Coot	Total
	Number	Nominai	disposal	Cost	Total
Balance at 01.01.07	102,474	(102)		(2,759)	(2,759)
Acquisitions	114,714	(115)	29.01	(3,328)	(3,328)
Disposals	(18,433)	18	28.05	517	517
Balance at 31.12.07	198,755	(199)		(5,570)	(5,570)
Acquisitions	198,544	(199)	4.99	(991)	(991)
Disposals	(19,532)	_20	28.50	558	558_
Balance at 31.12.08	377,767	(378)		(6,003)	(6,003)



Notes to the Annual Accounts for 2008 (in Thousand Euros)

At 31 December 2008 there are three specific treasury share repurchase plans to meet the needs arising from the Group employee and executive incentive plan and to hand over shares to the directors. These plans were designed to motivate and foster permanence of its beneficiaries in the Group and grant employees the status of shareholders in the Company.

In addition to the share repurchase program, it was agreed to acquire own shares until the maximum amount permitted by law, in order to contribute to the liquidity of the shares on the market, which was adopted by the Board of Directors on 14 June 2006, 21 February 2007 and 20 February 20087, and ratified by the General Meetings of Shareholders of 20 March 2007 and 25 April 2008.

#### d) Share plan

The Company has decided to implement a new share plan scheme in 2008, in order to, like the one in 2006 and 2007, motivate loyalty and the retention of the receivers and beneficiaries of the plan by granting employees the status of Company shareholders. The plan consists of the distribution of shares over 3 years that accrue annually at a fixed rate for the first 12 and 24 months, and then the rest accrue until all the shares have been distributed by the end of the third year.

The accrual is generated during these periods. The number of shares to be given is determined on 30 June of each year, the starting dates of the respective plans, based on the salary conditions of each manager and/or employee and bearing in mind the average weighted share quotation for the month of June 2008, 2007 and 2006, respectively.

The Company informs each employee at mid-year (in July) of the pre-granting of these shares.

These shares are given to the employee in the period of 3 years following the pregranting, based on a handover of 20% of this value in shares at the end of 12 months, 20% at the end of 24 months and 60% at the end of 36 months.

The accrual from this plan is made on a straight-line basis per tranche. Each tranche of shares accrues on a straight-line basis as from the time the employee is informed until handover. The shares accrue and are partially handed over annually while the total handover takes place at the end of the three-year period.

The remuneration of this Plan is only contemplated through the handover of the equity instruments (shares), and cannot be swapped for cash.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

In the event that the employee leaves the Group, there is no re-purchase plan, although the employee will only take away the shares given to him until that time, as the purpose of the plan is employee loyalty and team relations.

There are no other equity instruments given by the Group.

The accounting entry for the Share Plan involves a charge to the income statement under Staff costs and the respective counter-entry under Net equity, specifically under Employee Share-based Payment Reserves (see note 13).

The expense recorded in 2008 for this item totals Euros 682 thousand (2007: Euros 157 thousand).

### 13. Reserves and retained earnings

This heading breaks down as follows:

	Inousand	
	2008	2007
Legal and statutory reserves:	1,000,000	274 - Cont. 2120 co.
- Legal reserve	5,006	4,681
Other reserves:		
- Voluntary reserves	16,539	14,051
- Employee share-based payments	839	508
	22,384	19,240

#### Legal reserve

The Legal Reserve has been fully appropriated as per article 214 of the Spanish Public Limited Companies Act.

It canot be distributed, and if it is used to offset losses, there being no other reserves sufficiently available, it must be replenished out of future profits.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

#### 14. Profit (loss) for the year

The proposed distribution of profit (loss) for the year to be presented to the General Meeting of Shareholders is as follows:

	Thousand
	2008
Basis of distribution Profit and loss	(31,156)
	(31,156)
Distribution Loss brought forward	(31,156)
	(31,156)

## 15. Debits and other payables

		Thousand
	2008	2007
Debits and other payables - short-term:		
- Suppliers/Creditors	943	2,624
- Accounts payable with related parties (Note 27)	115,701	13,592
- Accrued wages and salaries	1,479	187
- Social Security and other taxes	411	313
	118,534	16,716

All debits and other payables are short-term.

The carrying value of the short-term debits approximates fair value, given that the discounting effect is not significant.

There are no debits in foreign currency at 31 December 2008 and 2007.

## 16. Other provisions

#### Litigation

Litigation (including current and outstanding) in which the Company is involved or likewise affected during the year is very limited, and in any case, rather immaterial or insignificant.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

#### 17. Deferred taxes

The breakdown of deferred taxes is as follows:

	Thousand
2008	2007
-	
263	155
42,226	
42,489	155
100000000000000000000000000000000000000	
(1,192)	(8)
(1,192)	(8)
41,297	147
	263 42,226 42,489 (1,192) (1,192)

Deferred tax assets and liabilities are offset if at that time the Company has the right to offset the amounts recognised or if it has the intention to settle amounts in the net amount or realise the asset and cancel the liabilities simultaneously.

The gross movement in deferred taxes has been as follows:

	Inousand
2008	2007
147	(7)
14,286	140
(1,182)	14
28,046	
41,297	147
	147 14,286 (1,182) 28,046

The movement in the year under deferred tax assets and liabilities has been as follows:

## Thousand

Deferred tax liabilities	Share-based payments	Assets available for sale	Others	Total
Balance at 1 January				
2007	14			14
Charge (credit) to income				
statement	-		8	8
Charge to net equity	(14)	-		(14)
Balance at 31 December	,			2 <del>- 120000</del> 0
2007		· •	8	8
Charge (credit) to income				
statement	7.		(8)	(8)
Charge to net equity		1,192		1,192
Balance at 31 December		Little Control	1,775	
2008		1,192	==	1,192



Notes to the Annual Accounts for 2008 (in Thousand Euros)

*		_		_	_		-
Т	n	o	u	s	а	n	C

Deferred tax assets	Share-based payments	Tax credits	Others	Total
Balance at 1 January				
2007		4	7	7
Charge (credit) to income				
statement	143		5	148
Charge to net equity				
Balance at 31		81		
December 2007	143	-	12	155
Charge (credit) to income				
statement	98	14,180	*	14,278
Charge to net equity		-	10	10
Consolidated taxation	32.05	28,046	-	28,046
Balance at 31		1000		
December 2008	241	42,226	22	42,489

The deferred taxes charged to net equity during the year have been as follows:

	2008 2007 - 14 (1,192) -		
	2008	2007	
Share plan		14	
Financial assets available for sale	(1,192)	-	
Others	10	-	
	(1,182)	14	

## 18. Income and expenses

## a) Transactions in foreign currency

There have been no transactions in foreign currency during the years ended 31 December 2008 and 2007.

## b) Net turnover

Net turnover from ordinary activities breaks down geographically as follows:

		%
Market	2008	2007
Spain	73%	62%
Berlin	6%	10%
London	5%	6%
Paris	10%	14%
Luxemburg	4%	2%
New York	2%	6%
	100%	100%



Notes to the Annual Accounts for 2008 (in Thousand Euros)

## c) Staff costs

housand
2007
(5,304)
(106)
(36)
(269)
(5,715)

"Wages, salaries and the like" includes severance indemnities of Euros 2,444 thousand and the amount representing Share plans given to employees totals Euros 682 thousand (2007: Euros 454 thousand).

The average number of current employees by job category is as follows:

	2008	2007
Management	5	5
Graduates, technicians and administration	38	2
Services	4	3
	47	10

Furthermore, staff breaks down by gender as follows:

		2008			2007
Men	Women	Total	Men	Women	Total
4	1	5	4	1	5
5	33	38	1	1	2
4	-	4	3		3
13	34	47	8	2	10
	4 5 4	4 1 5 33 4 -	Men         Women         Total           4         1         5           5         33         38           4         -         4	Men         Women         Total         Men           4         1         5         4           5         33         38         1           4         -         4         3	Men         Women         Total         Men         Women           4         1         5         4         1           5         33         38         1         1           4         -         4         3         -

The increase in personnel is due to the reorganisation of staff between the Company and its subsidiary Renta Corporación Real Estate ES, S.A.U.

## d) Profit (loss) on disposals of fixed assets and impairment

		Thousand
<del></del>	2008	2007
Intangible assets (Note 6)	-	(8)
Property, plant and equipment (Note 7) - disposal	(65)	(361)
Property, plant and equipment (Note 7) – impairment	(2,379)	* <u>*</u>
	(2,444)	(369)



Notes to the Annual Accounts for 2008 (in Thousand Euros)

#### 19. Tax situation

As the Company meets the requirements set down in the Group Companies Corporate Income Tax Regime Chapter VII, Section VIII of Royal Legislative Decree 4/2004 of 5 March, which adopted the Corporate Tax Act, it filed as parent company, for the first time in 2002, a consolidated tax return in conjunction with Renta Corporación Real Estate R.A., S.A.U., Renta Corporación Real Estate G.O., S.L.U., Renta Corporación Real Estate O.N., S.A.U. and Renta Corporación Real Estate Finance, S.L.U. As from 1 January 2008, due the merger of Renta Corporación Real Estate O.N, S.A.U. (merging company) and Renta Corporación Real Estate R.A., S.A.U. and Renta Corporación Real Estate G.O., S.L.U (merged companies) and later changed the registered name of the merging Company to Renta Corporación Real Estate ES, S.A., the latter being the parent of the tax consolidation.

Due to the fact that certain operations are treated differently for corporate income tax purposes, and for the purposes of these financial statements, the taxable income for the year differs from accounting profit.

The reconciliation of net income and expenses for the year end taxable income is as follows:

				Thousand
	Income	statement	Income and expen	ses charged directly to net equity
Balance of net income and expenses for the year	(31,156)			
	Increases	Decreases	Increases	Decreases
Corporate income tax		(14,286)	-	72
Permanent differences	143		**	*
Temporary differences: - arising during the year	682		3,975	(33)
<ul> <li>arising in prior years</li> </ul>	*	(355)		
Taxable income		(44,972)	3,942	

The corporate income tax expense/(income) breaks down as follows:

	inousand
2008	2007
<u> </u>	(2,186)
(14,286)	(140)
(14,286)	(2,326)
	(14,286)

The current corporate income tax is the result of applying the tax rate of 30% (2007:32.5%) to taxable income. The deductions from tax payable applied in 2008 have totalled Euros 697 thousand (2007: Euros 12 thousand) while withholding and income on account total Euros 1 thousand and Euros 127 thousand (2007: Euros 6 thousand and Euros 10,977 thousand, respectively).



Notes to the Annual Accounts for 2008 (in Thousand Euros)

As per art. 42 del R.D.L 4/2004/5 March, which adopted the Corporate Income Tax Act, the parent company has applied a deduction of Euros 660 thousand for the reinvestment of profit from the disposal of shares of an associate.

At 31 December 2007 the parent Company and its subsidiaries did not have deductions available for offset, while at 31 December 2008 the parent Company has deductions for the same item described in the preceding paragraph totalling Euros 2,290 thousand, from which it can benefit in the years 2009 and 2010.

Tax refundable totals Euros 42,227 thousand (2007: Euros 4,774 thousand payable).

The breakdown of the debit with the Public Treasury at 31 December 2008 is as follows:

#### Creditor balances

Public Treasury, creditor for payroll tax, capital gains tax and others	(321)
Social Security, creditor	(90)
	(444)
	(411)

#### Debtor balances

Public Treasury, debtor for sundry items

2.899

The Company avails itself of the tax regime for VAT groups and has been taxed jointly with one of its subsidiary companies, Renta Corporación Real Estate ES, S.A.U., as from 1 January 2008.

The Company is open to tax inspection for all the applicable taxes for the last four years.

As a result, amongst other things, of the different interpretations to which Spanish tax legislation lends itself, additional tax liabilities may arise in the event of a tax inspection. The Directors of the parent Company consider, however, that any additional assessments that might be made would not significantly affect these annual accounts.



# RENTA CORPORACION REAL ESTATE, S.A. Notes to the Annual Accounts for 2008

(in Thousand Euros)

#### Net financial income (expense) 20.

		Thousand
	2008	2007
Financial income:		
From shareholdings in equity instruments	5	17,974
- Group companies and associates	-	17,916
- Third parties	5	58
From negotiable securities and other financial instruments		2,560
- Group companies and associates	170	2,560
- Third parties		-
	5	20,534
Financial expenses:		2.2.1%
Amounts owing to group companies and associates	(3,442)	(462)
Amounts owing to third parties	(369)	(156)
577 12 12 12 12 12 12 12 12 12 12 12 12 12	(3,811)	(618)
Exchange differences	(4)	(10)
Impairment and profit and loss on disposals of financial instruments		
mpairment and loss	(59,522)	(7,411)
Profit and loss on disposals and others	24,583	-
he en den and an anne de anne an anne and anne anne	(34,939)	(7,411)
Net financial income (expense)	(38,749)	12,495

#### Financial income and expenses a)

		Thousand
	2008	2007
Financial income:		
- Dividends from shareholdings in group companies		
and associates	9	17,916
- Interest on loans	-	2,560
- Other financial income	5	58
	5	20,534
Financial expenses:		
- Interest on loans	(3,811)	(618)
- Restatement of provisions		
- Exchange differences	(4)	(10)
	(3,815)	(628)



Notes to the Annual Accounts for 2008 (in Thousand Euros)

## b) Impairment and profit and loss on disposals of financial instruments

		Thousand
	2008	2007
Impairment:		***************************************
- Shareholdings in group companies	(59,522)	(7,411)
- Debt instruments		2
- Loans	<u> </u>	=
	(59,522)	(7,411)
Profit and loss on disposals and others:	G - 1 12.0	
- Disposals of shareholdings in group companies and		
associates	24,583	-
- Disposals of other shareholdings	-	-
- Disposals of debt instruments	-	7
20	24,583	-
	(34,939)	(7,411)

## 21. Cash flows from operating activities

		Thousand
	2008	2007
Profit (loss) for the year before tax	(45,442)	11,092
Adjustments to profit and loss:		
- Amortisation and depreciation	1,861	415
- Impairment provisions	61,901	7,411
- Profit and loss on disposals and disposals of fixed assets	(24,518)	369
- Financial income	(5)	(2,618)
- Financial expenses	3,811	618
- Exchange differences	4	10
- Other income and expenses	682	454
S. S. JELLAND OF PRESIDENCE OF STATE OF STATES	43,736	6,659
Changes in working capital:		
- Debtors and other accounts receivables	14,882	(1,133)
- Creditors and other accounts payables	70,641	3,495
- Other non-current assets and liabilities	(10)	(14)
	85,513	2,348
Other cash flows from operations: - Interest paid		
- Receipts from dividends	(684)	(646)
- Receipts from interest	-	17,916
- Receipts (payments) for corporate income tax	5	12,709
- Other payments (receipts)	4,774	(11,599)
	-	
	4,095	18,380
Cash flows from operating activities	87,902	38,479



Notes to the Annual Accounts for 2008 (in Thousand Euros)

## 22. Cash flows from investing activities

	2008	Thousand 2007
Payments for investments:	2000	2001
- Group companies and associates	(95,737)	(54,228)
- Intangible assets	(2,048)	(292)
- Property, plant and equipment	(973)	(66,799)
- Other financial assets	(2,718)	-
	(101,476)	(121,319)
Receipts from divestments:		= W U = 172
- Group companies and associates	24,804	-
- Intangible assets	-	-
- Property, plant and equipment	7	4
- Other financial assets	188	26
	24,992	30
Cash flows from investing activities	(76,484)	(121,289)
23. Cash flows from financing activities		
		Thousand
	2008	2007
Receipts and payments for equity instruments:		
- Issue of equity instruments		
- Acquisition of treasury shares	(991)	(3,328)
- Disposal of treasury shares	558	492
	(433)	(2,836)
Receipts and payments for financial liability instruments: - Issue:		
- Bank loans	2	21
- Amounts owing to group companies and associates	131	104,933
- Other borrowings	(=):	-
- Repayment and redemption of:		
- Bank loans	-	(5,076)
- Amounts owing to group companies and associates	-	-
- Other borrowings	-	1,00
	131	99,857
Payments for dividends and remuneration of other equity instruments:		
- Dividends paid	(10,606)	(14,251)
- Remuneration from other equity instruments -	(349)	(149)
Share plan	(10,955)	(14,400)
Cash flows from financing activities	(11,257)	82,621



Notes to the Annual Accounts for 2008 (in Thousand Euros)

## 24. Contingencies

#### Contingent liabilities

There are not and have not been any governmental, legal, court or arbitral proceedings (including those that are current or pending resolution or those of which the Company is aware affecting it) which have had in the recent past or could have significant effects on the position and/or profitability of the Company.

#### 25. Commitments

#### a) Operating lease commitments (when the Company is lessee)

The Company leases various offices for its branches under uncancellable operating leases. These leases have a duration of between one and five years, most of them being renewable when they expire under market conditions.

The total future minimum payments for its uncancellable operating leases are as follows:

		Inousand
	2008	2007
Less than one year	257	257
Between one and five years	420	741
.52	677	998

The expense recognised in the income statement during the year relates to operating leases and totals Euros 252 thousand (2007: Euros 984 thousand).

#### Operating lease commitments (when the Company is lessor)

The Company rents out some of the floors of its head office under an operating lease. These leases expire between 2009 and 2016.

The total future minimum receipts for the operating leases are as follows:

- Caraco (acc	
2008	2007
2,175	1,593
5,004	4,679
875	1,080
8,054	7,352
	5,004 875



Notes to the Annual Accounts for 2008 (in Thousand Euros)

## 26. Remuneration of the Board of Directors and senior management

#### a) Key management.

In 2007, according to the definition of a senior manager in the Unified Code of Good Governance, the Company's key managers are those persons who form part of senior management plus the internal auditor. There are 5 key managers plus 1, including the aforementioned four executive officers.

## b) Control of the Board of Directors in the share capital of Renta Corporación Real Estate, S.A.

The Members of the Board of Directors have the following interests or control at 31 December 2008:

	Direct	Indirect	Total
Mr. Luis Hernández de Cabanyes	1.087%	38.021%	39.108%
Mr. David Vila Balta	0.453%		0.453%
Mr. Juan Velayos Lluis	0.004%	J.*/	0.004%
Ms. Esther Elisa Gimenez Arribas	0.004%	2.219%	2.223%
Mr. Carlos Solchaga Catala	-	100	*
Mr. Juan Gallostra Isem	(+)		
Mr. Carlos Tusquets Trias de Bes		0.400%	0.400%
Mr. Ramchand Wadhumal Bhavnani		1.438%	1.438%
Mr. Blas Herrero Fernandez		7.927%	7.927%
Mr. Cesar. A. Gibernau Ausio	0.387%	74	0.387%
Mr. Pedro Nueno Iniesta	-		
Ms. Elena Hernandez de Cabanyes	2.451%		2.451%

## c) Remuneration paid to Members of the Board of Directors of the Company

We set out below a table showing the remuneration received only by Members of the Board of Directors of the Company in 2008 and 2007:

	2008	2007
ttendance at meetings of the Board of		
Directors / Delegated Committees	449	528

In 2008 the remuneration received by the directors for attending meetings of the Board remained in line with 2007, with no increase whatsoever. Additionally, as from February 2008, the executive officers and the non-voting secretary waived receipt of any remuneration.



Notes to the Annual Accounts for 2008 (in Thousand Euros)

The total amount in life and accident insurance premiums as well as civil liability insurance premiums paid by the Company for Members of the Board of Directors and senior managers totals Euros 11 thousand (Euros 10 thousand in 2007) and Euros 74 thousand (Euros 69 thousand in 2007), respectively. Furthermore, the total amount of medical insurance premiums paid by the Company for top management and executive directors of the Company total Euros 3 thousand (Euros 4 thousand in 2007).

## d) Remuneration of key management and Members of the Board

	2008	2007
Salaries and other contributions to Executive Board Members	4,828	3,816
Salaries and other remuneration to the rest of key management	1,123	1,878
	5,951	5,694

In 2008 the remuneration of Executive Officers includes non-recurrent expenses totalling Euros 3,575 thousand for salaries, severance payments and other benefits of Executive Officers who have left the Company during the year. Excluding this non-recurrent item the remuneration of the executive officers and key managers totalled Euros 2,376 thousand in 2008. Furthermore, Salaries and other remuneration of Executive Officers and other key managers includes the expense accrued for the share plan (Note 18.c), which totals Euros 218 thousand (Euros 332 thousand in 2007) and Euros 98 thousand (Euros 173 thousand in 2007), respectively.

#### Shareholdings of the Members of the Board of Directors in analogous companies

In accordance with the provisions of article 127.3.4 of the Spanish Companies Act, adopted by Law 26/2003 of 17 July, which modified the Stock Exchange Act, Law 24/1988, of 28 July and the Spanish Companies Act, in order to reinforce the transparency of public limited companies, we set out below the companies with the same, analogous or complementary activity as that which constitutes the corporate purpose of the Company in which Members of the Board of Directors hold an interest, including the shareholdings that they hold in group companies and the offices and functions, as the case may be, they hold therein.

Thus, the following information has been provided to the Company by the Directors, who, at 31 December 2008, hold the following offices on the Board of Directors of the Company:



# RENTA CORPORACION REAL ESTATE, S.A. Notes to the Annual Accounts for 2008

Notes to the Annual Accounts for 2008 (in Thousand Euros)

Name	Name of company	Shareholding	Office or functions
Mr. Luis Hernández de Cabanyes	SECOND HOUSE, S.A.	47.5%	
	FINANTING 2001, S.L.	63,15%	Sole Administrator
	AURODOC 75, S.L.	69.13%	Sole Administrator
	TOGA 20, S.L.	63.15%	Sole Administrator
	SDEEGTUTERS, S.L.	63.15%	Sole Administrator
	DINOMEN, S.L.	62.04%	Sole Administrator
	ALDERAMIN STAR, S.L.	62.04%	Sole Administrator
	MIXTA AFRICA, S.A.	14.59%	Director
Mr. David Vila Balta	SECOND HOUSE, S.A.	0.53%	
	MIXTA AFRICA, S.A.	0.22%	Director
Mr. Juan Velayos Lluis	MIXTA AFRICA, S.A.	0.4%	Non-voting Secretary
Ms. Esther Elisa Giménez Arribas	SECOND HOUSE, S.A.	4.13%	
	ANPOL CAPITAL, S.L.	48.387%	Several Administrato
	MIXTA AFRICA, S.A.	0.15%	Natural person
			representing the Boar
			Member Fundación
			Privada Renta
	TIZZANO NOVARA, S.L.	50%	Several Administrato
	TRACENLIT WORLD, S.L.	50%	
Mr. Juan Gallostra Isern	GROUP JG INGENIEROS	5.78%	Chief Executive Office
	CONSULTORES DE PROYECTOS, S.A.		
Mr. Carlos Tusquets Trias De Bes	LIFE MARINA IBIZA, S.L.	6.54%	•
fr. Ramchand Wadhumal Bhavnani	CASA KISHOO, S.A.	25%	Chief Executive Office
			and secretary
	JANSI KI RANI, S.L.	2%	*
	EL CORTE HINDU, S.L.	1.68%	ē
Mr. Blas Herrero Fernández	HBV CASAS, S.A.	98.35%	Several Administrato



# RENTA CORPORACION REAL ESTATE, S.A. Notes to the Annual Accounts for 2008

Notes to the Annual Accounts for 2008 (in Thousand Euros)

Name	Name of company	Shareholding	Office or functions
	ARGIA INVESTMENT PROPERTY, S.A.	47.89%	Director
	BARANDON INVERSIONES, S.L.	13.77%	Joint Administrator
	UNITS 3501/3503 FBII, LLC	98.35%	Director
	INMOBILIARIA PORCEYO, S.A.	51%	Joint Administrator
	INVERSIONES SB, S.L.	50%	Joint Administrato
	GESTORA ASTURIANA, S.A.	50%	Joint Administrator
	FUENTE NOZANA, S.L.	50%	Joint Administrator
	PRODUCTOS LACTEOS DE	49.17%	Joint Administrato
	CORNELLANA, S.L.		
	H&VB INVESVAL, S.A.	100%	Sole Administrator
	BVCR TITULOS, S.L.	50%	Several Administrat
Mr. César A. Gibernau Ausió	SECOND HOUSE, S.A.	1.05%	
	CHARCEBOY, S.L.	10.91%	
	GP CONSULTING, SL.	0.095%	General Power of
			Attorney
	MIXTA AFRICA, S.A.	0.22%	Director
ls. Elena Hernández de Cabanyes	SECOND HOUSE, S.A.	3.66%	Sole Administrator
	MIXTA AFRICA, S.A.	0.87%	
	PROMOTORA DE INDUSTRIAS	5%	-
	GRÁFICAS, S.A.		
	IGLU VERDE, S.L.	50%	Several Administrato
	INMO ERCINA, S.L.	50%	Several Administrato



Notes to the Annual Accounts for 2008 (in Thousand Euros)

## 27. Other operations with Group and related parties

The transactions with related parties are set out below:

## a) Provision of services and financial income

	2008	200	7
	Provision of services	Provision of services	Financial income
Renta Corporación Real Estate ES, S.A.U. (*)	10,011	10,629	1,621
Renta Corporación Real Estate Finance, S.L.U.	412	625	854
Groupe Immobiliere Renta Corporación, S.A.S.U.	1,690	2,523	-
Renta Properties (UK), Ltd.	782	1,150	59
RC Real Estate Deustchland, GmbH	1,097	1,739	
Renta Corporación Luxembourg, S.a.r.l.	699	417	-
Renta Corporation	360	1,117	26
Mixta Africa, S.A.	22	125	-
Fundación Privada Renta Corporación	27		:
	15,100	18,325	2,560

<sup>(\*)</sup> In 2007 made up of Renta Corporación Real Estate ON, S.A.U., Renta Corporación Real Estate GO, S.L.U. and Renta Corporación Real Estate RA, S.A.U.

## b) Balances at the year end arising from services (receivable)

	<u>2008</u>	<u>2007</u>
Renta Corporación Real Estate E.S., S.A.U.	9,582	15,047
RC Real Estate Deutschland GmbH	663	1,052
Renta Corporación Real Estate Finance, S.L.U.	478	708
Groupe Immobilier Renta Corporación, S.A.S.U.	489	2,213
Renta Properties (UK), Limited	1,781	1,598
RC Luxembourg, S.A.	1,116	417
Renta Corporation USA	1,055	1,117
Mixta Africa, S.A.	-	145
Fundación Renta Corporación	5	
	15,169	22,297



Notes to the Annual Accounts for 2008 (in Thousand Euros)

## c) Purchases of goods, services received and financial expenses

	2008	2007
Services received and financial expenses:		
Group companies		
<ul> <li>Renta Corporación Real Estate Finance, S.L.U.</li> </ul>	3,442	462
<ul> <li>Renta Corporación Real Estate ES, S.A.U.</li> </ul>	2,328	5,540
	5,770	6,002
Companies related by a common shareholder		
- Second House, S.A.	24	24
<ul> <li>Second House Rehabilitación, S.L.U.</li> </ul>		-
<ul> <li>Closa Asociados. Correduría de Seguros, S.L.</li> </ul>	664	322
- Fundación Privada Renta Corporación (donation)	-	-
- Gibernau & Plana Asociados, S.L.	130	161
- Instituto Internacional de Finanzas, S.L.	50	101
- Near Technologies, S.L.	155	91
- Servei de Documentació i Gestió	-	1
- Pentalin 2000, S.L.	-	-
- Aladin Capital, S.L.	88	-
DISCRAINA SECTION CONTRACTORS	1,111	699
Key management personnel and directors	15	36
Total services received and financial expenses:	6,896	6,737

At 31 December 2008 the Master Agreement entered into by Renta Corporación Real Estate, S.A. and Second House, S.A., ratified by the Board of Directors, is still in force. This agreement regulates the collaborative commercial and contractual relations between both parties, the brokering of sales, consultancy on high end product design, the purchase of dwellings and recruitment.

## Balances at the year end arising from purchases, services received and financial expenses

	2008	<u>2007</u>
Renta Corporación Real Estate E.S., S.A.U.	12,407	6,426
Renta Corporación Real Estate Finance, S.L.U.	103,294	7,082
Renta Properties (UK), Limited		51
Others		33
	115,701	13,592

Accounts payable to related parties includes the payable balance of Euros 26,311 thousand for the amounts owing to subsidiaries as a result of tax consolidation (see Note 19).



Notes to the Annual Accounts for 2008 (in Thousand Euros)

The Company has an annually renewable credit facility for 1-year terms with Renta Corporación Real Estate Finance, S.L.U. up to a limit of Euros 150,000 thousand and the amount drawn down at 31 December 2008 totals Euros 100,007 thousand. It has been agreed that the amounts extended will accrue interest at 3-month Euribor + 1.15 basis points (including spread and management commission).

## 28. Environment

The Company has adopted the necessary measures to protect and improve the environment and minimise, as the case may be, environmental impact, by complying with current legislation in force. During the year the Company has not made environment-related investments or incurred expenses to protect and improve the environment, and, furthermore, they have not considered it necessary to set up any provisions for liabilities and charges of an environmental nature as it has no contingencies related to the protection and improvement of the environment or liabilities of an environmental nature.

#### 29. Subsequent events

The Company since February 2007 has participated as a borrower under a syndicated Group loan, which has been arranged through the Group's financial company.

Given the progressive, sharp deterioration of the financial markets, the Company began negotiations in 2008 with the lending institutions participating in the syndicated loan in order to refinance the loan over the long-term under new terms and conditions in line with current market circumstances.

This agreement was reached at the date of formulation of these annual accounts, and, once all the asset purchase and sale commitments have been executed with the financial institutions, within a maximum period of 90 days, the long-term financing and its terms and conditions will have been restructured, which will contribute to the stability of the Group.

#### 30. Auditors fees

The fees accrued to PricewaterhouseCoopers Auditores, S.L. for auditing of the individual annual accounts total Euros 14 thousand (2007: Euros 12 thousand).



Directors' Report for 2008

#### 1. Evolution of the business and situation of the Company

2008 has been characterised by continued support to the management of the business from the parent company of the Renta Corporación Group. Income totals Euros 17,801 thousand, generated mainly by revenues received in consideration for this management support provided by the parent company to its subsidiaries.

As a result of the real estate and financial crisis, the human team has been restructured in 2008 by decreasing staff, including some Executive Officers of the Company, along with the adoption of reorganisational and control measures and cost reductions. Staff costs have increased to Euros 11,485 thousand due to the different reorganisation adjustments that the Company has carried out in 2008.

The office building that the company owns in Barcelona, which, after renovations to adapt it to its current and future needs, became its head office in 2007, has been stated at fair value at the year end, and an impairment provision was recorded for this investment as a whole.

The Company since February 2007 has participated as a borrower under a syndicated Group loan, which has been arranged through the Group's financial company.

Given the progressive, sharp deterioration of the financial markets, the Company began negotiations in 2008 with the lending institutions participating in the syndicated loan in order to refinance the loan over the long-term under new terms and conditions in line with current market circumstances to provide stability, after reducing borrowings through the sale of real estate assets to the financial institutions.

An agreement was reached on 27 February 2009 with the financial entities, subject to the execution of the purchase and sale of assets agreed with them within a period of 90 days.

The share price of Renta Corporación at the 2007 year end was worth €15.28. However, it began to fall in line with the market as a whole in 2008, a decline that heavily affected real estate stocks, and closed the year at € 1.84/share. This represents a deprecation of the share price by 88%. The real estate and financial crisis have also impacted the stock markets and our stock has suffered as a consequence.

In line with the Company's policy of giving incentives to and encouraging the royalty of its personnel, as in 2007, in 2008 the Board of Directors, adopted a new 3-year share plan that will allow employees to increase their participation or become shareholders in the company and receive dividends.



Directors' Report for 2008

#### 2. Business outlook

In line with the actions carried out in 2008, the Company is facing the future with the intention of providing the group with the financial, material and human resources necessary to adapt itself to the new market situation.

#### 3. Research and development

Due to the nature of the Group's activity, it does not make any investments in research and development, although the company allocates a major part of its budget to employee training in order to increase performance and facilitate their professional development.

#### 4. Treasury shares

In 2008 the Company has made acquisitions and sales of 198,544 and 19,532 shares, respectively. Of the total sales, a part has been distributed to employees as part of the Incentive Plan.

The parent company at 31 December 2008 holds a total of 377,767 shares. The par value of these shares totals Euros 378 thousand.

#### Subsequent events

On 27 February 2009 the Group reached an agreement with the financial institutions which in February 2007 extended the syndicated loan of Euros 500 million. The most relevant aspects of the agreement, on the one hand, comprises the sale of assets that will allow the Company to significantly write down its debt, while the long-term refinancing of the debt under new terms and conditions will bring it into line with current market circumstances.

The new refinancing agreement in which the Company is a borrower is based on the signing of a new long-term syndicated loan, after all the asset purchase and sale commitments have been executed with the financial institutions in the amount of Euros 254 million, in which 17 entities are participating. Additionally, Euros 62.5 million will remain as bilateral mortgage financing. There is also additional access to liquidity of Euros 22 million, which will convincingly increase the group's stability.



Directors' Report for 2008

#### 6. Human Resources

The Renta Corporación team is notable for its level of education, professionalism and motivation. People are the real basis of value creation for Renta Corporación, and constitute the foundation for building company differentiation vis-à-vis the competition. Since its first steps as a company it has acknowledged the contribution of its professional as a critical success factor. Thus, it devotes special attention to having an effective, agile, flexible organisation in a professional work environment in terms of procedures and systems, and provides seamless access to ongoing training and knowledge, through the application of an effective human resources policy.

#### 7. Environment

The Company has adopted the measures necessary for the protection and improvement of the environment and the minimisation, as the case may be, of any environmental impact, by complying with current legislation.

#### 8. Article 116 b of the Securities Exchange Act

We set out below the information required under article 116 b of the Securities Exchange Act:

- a) The share capital of the Company totals Euros twenty-five million twenty-nine thousand three hundred and one (€ 25,029,301), divided into 25,029,301 ordinary shares with a par value of Euros one (1) each, all belonging to a single class and series and numbered correlatively from 1 to 25,029,301, both inclusive. All the shares are fully subscribed and paid.
- b) In accordance with the provisions of article 13 of the Articles of Association, there are no statutory restrictions on the transferability of the shares and the economic rights deriving thereof, including preferential subscription, although there are two agreements that regulate the transfer of shares, which are set out below. On the one hand, UIASEF-Comité Español (UCE) and Fundación INTERMON-OXFAM acquired a commitment not to transfer their shares in the company for certain periods of time as from the date that the Company's shares began being traded on the stock Exchange. On the other hand, as part of the listing of the company, certain shareholders subscribed a shareholder agreement regulating certain restriction on the transfer of shares, which materialised in a preferential acquisition right over the transfer of Company shares between the signatories of the agreement.



Directors' Report for 2008

c) The significant direct and indirect shareholdings in the Company at 31 December 2008 are set out in the table below:

Name		% number of share	S
	Direct	Indirect	Total
Luis Hernández de Cabanyes	1.087%	38.021%	39.108%
Fundación Privada Renta Corporacion	5.010%	0.000%	5.010%
Durango Different, S.L.	3.995%	2.010%	6.005%
Blas Herrero Fernández	0%	7.927 %	7.927%

- d) The Articles of Association do not set down any restrictions on the exercising of voting rights.
- e) The only para-corporate agreement is that mentioned above in point b) of this section.
- f) The standards for appointing and replacing the members of the governing bodies re set down in articles 39 and 40 of the Articles of Association and in articles 17 to 21 of the Regulations of the Board of Directors and are in accordance with current legislation.
- g) Mr. Luis Hernández de Cabanyes (Chairman and Chief Executive Officer) has been given all the powers of the Board of Directors except those that cannot be delegated by Law and by virtue of the Articles of Association. Mr. David Vila Balta (Vice-chairman and General Manager of Operations), Mr. Juan Velayos Lluis (Chief Executive Officer), Mr. Javier Carraasco Brugada (non-voting Secretary) and Ms. Esther Giménez Arrivas (HR Director) have sufficient, economically limited powers to carry out the day-to-day corporate purposes of Renta Corporación.

Furthermore, the Ordinary General Meeting of Shareholders of 25 April 2008 empowers the Board of Directors to:

- Acquire treasury shares and/or part of those of its subsidiaries under the terms set down by law, and voiding, in the amount not used, the authorisation granted by the General Meeting of 29 March 2009, and
- within a maximum period of five years, and when deemed suitable, increase share capital to one half of current share capital, in one or several increases, and when and in the amount considered necessary, with the power to exclude preferred subscription rights, rewording article 5 of the Articles of Association and voiding the authorisation granted by the General Meeting of Shareholders of 29 March 2007



Directors' Report for 2008

- issue bonds, debentures and other simple, fixed income securities that can be swapped and/or converted into shares, warrants, promissory notes and preferred participations with the faculty to exclude preferred subscription right, and authorisation for the Company to guarantee issues of fixed income securities made by subsidiary companies.
- Section h) of article 116 b of the Stock Exchange Act does not apply since no contracts of these characteristics have been entered into.
- i) The contract with the Chief Executive Officer contains a clause providing him with an indemnity equivalent to 45-days salary per year of service with a minimum of six monthly pays calculated on the basis of fixed salary received at the time of termination and using the average of the last two years of his variable remuneration.

## ANNUAL CORPORATE GOVERNANCE REPORT

## LISTED COMPANIES

## **ISSUERS' PARTICULARS**

**YEAR END: 31/12/2008** 

**TAXPAYER ID Nº: A62385729** 

Registered Name: RENTA CORPORACION REAL ESTATE, S.A.

## TEMPLATE FOR THE ANNUAL CORPORATE GOVERNANCE REPORT FOR LISTED COMPANIES

For a better understanding of the template and how the instructions it should be filled in, see the instructions at the end of the report

## A CAPITAL STRUCTURE

#### A.1 Complete the following table on the company's share capital:

ſ	Date of last	Share capital (€)	Number of shares	Number of
	modification	. ,		voting rights
Ī	07/04/2006	25,029,301.00	25,029,301	25,029,301

Please indicate whether or not there are different types of shares with different rights associated:

Yes ♦ No X

Туре	Number of shares	Face value	Number of voting rights	Different rights
-	-	-	-	ı

## A.2 Provide details of the direct and indirect owners of significant stakes in your company at year end, excluding Directors:

Name or company name of shareholder	Number of direct voting rights	Number of indirect voting rights (*)	% of total voting rights
Durango Different, S.L.	1,000,000	503,063	6.005%
Fundación Privada Renta Corporación	1,253,980	0	5.010%

Name or company name of indirect shareholder	Through: Name or company name of the direct shareholder	Number of direct voting rights	% of total voting rights
Durango Different, S.L.	Promociones Santa Rosa, S.A.	503,063	2.010%

Indicate the most significant changes in the shareholder structure that have occurred during the year:

## A.3 Complete the following tables regarding the members of the company's Board of Directors who hold voting rights over the company shares:

Name or company name of Director	Number of direct voting rights	Number of indirect voting rights (*)	% of total voting rights
Mr. Luis Hernández de	272,091	9,516,468	39.108
Cabanyes			
Mr. David Vila Balta	113,437	0	0.453
Mr. Juan Velayos Lluis	931	0	0.004
Mr. Blas Herrero Fernandez	0	1,984,071	7.927
Mr. Carlos Tusquets Trias de Bes	0	100,000	0.400
Mr. César A. Gibernau Ausió	96,747	0	0.387
Ms. Elena Hernández de Cabanyes	613,404	0	2.451
Mr. Esther Elisa Giménez Arribas	1,100	555,470	2.224
Mr. Juan Gallostra Iserm	50	0	0.000
Mr. Ramchand Wadhumal Bhavnani	0	359,820	1.438

## (\*) Through:

Name or company name of the indirect holder of	Through: name or company name of the direct holder of the	Number of direct voting rights	% of total voting rights
the stake	stake		
Mr. Luis Hernández de Cabanyes	Dinomen, S.L.	3,614,031	14.439
Mr. Luis Hernández de Cabanyes	Aurodoc 75, S.L.	1,572,364	6.282
Mr. Luis Hernández de Cabanyes	Finanting 2001, S.L.	1,482,910	5,925
Mr. Luis Hernández de Cabanyes	Sdeegtuters, S.L.	1,446,885	5,781
Mr. Luis Hernández de Cabanyes	Toga 20, S.L.	1,400,278	5,595
Mr. Luis Hernández de Cabanyes	Radio Blanca, S.A.	1,185,797	4,738
Mr. Luis Hernández de Cabanyes	Kiss Capital Grupo SCR de Regimen Simplificado, S.A.	798,274	3,189

% total voting rights in possession of the Board of Directors	54,391

Complete the following tables regarding the members of the Company's Board of Directors who own stock options in the Company:

- A.4 Indicate, where applicable, the family, commercial, contractual or corporate relations which could exist between the owners of significant shares, provided they are known by the Company, unless they are irrelevant or arise from normal trading activities:
- A.5 Indicate, where applicable, commercial, contractual or corporate relations which could exist between the holders of significant shares and the company and/or its group, unless they are irrelevant or arise from normal trading activities:
- A.6 Specify whether any shareholders' agreements have been notified to the company that affect it in accordance with the provisions set forth in Article 112 of the Securities Exchange Act. Where applicable, give a brief description and list the shareholders associated with the agreement:

Yes X No ◊

% share capital affected:

1.694

Brief description of the agreement:

By virtue of the deed of donation and usufruct notarised on 15 January 2003 by the notary Public of Barcelona Mr. Antonio Bosch, under no 32 of his official records, Fundación Unicef-Comité Español y Fundación Intermón-Oxfam undertake to (i) not transfer their shares in the company until two years have lapsed after the listing of said shares on the stock exchange, after which time they can transfer up to a maximum of 50% of shares held; and (ii) not to transfer any shares of the remaining 50% until four years have lapsed after said listing of the shares on the stock exchange.

### Parties to parallel shareholders agreements

Comité Español del Unicef

Fundación Intermon

% share capital affected:

0,824%

Brief description of the agreement:

On 6 June 2007 the following signed on to the agreement entered into as part of the listing of the company dated 24 February 2006 described above:

#### Parties to parallel shareholders agreements

Ms. Ana Hernández de Cabanyes

Mr. David Vila Balta

% share capital affected:

51.245

Brief description of the agreement:

As part of the listing on the stock market, certain shareholders entered into a shareholders' agreement on 24 February 2006 regulating certain restrictions on the transfer of company shares. These restrictions materialised in a preferential acquisition right in the transfer of company shares between parties to the agreement.

Parties to parallel shareholders agreements
Ms. Cristina Orpinell Kristjansdottir
Ms. Esther Elisa Giménez Arribas
Mr. César A. Gibernau Ausió
Mr. Pere Arimón Vilageliu
Ms. Anna Ma Birulés Bertran
Ms. Celso Cabrera Marrero
Mr. Luis Hernández de Cabanyes
Ms. Elena Hernández de Cabanyes
Dinomen, S.L.
Finanting 2001, S.L.
Sdeegtuters, S.L.
Toga 20, S.L.
Aurodoc 75, S.L.
Anpol Capital, S.L.
Instituto Internacional de Finanzas
Fundación Privada Renta

Indicate whether the company knows of the existence of joint actions by its shareholders. Describe them briefly, if any:

#### % share capital affected:

39.108

#### Brief description of the agreement:

Mr. Luis Hernández de Cabanyes, direct and indirect shareholder of 39.108% of the share capital of Renta Corporación is married (under the division of estates) to Ms. Cristina Orpinell Kristjansdottir, who holds 0.808% of the share capital.

#### Parties to parallel shareholders agreements

#### Mr. Luis Hernández de Cabanyes

#### % share capital affected:

2.224

#### Brief description of the agreement:

Ms. Esther Giménez Arribas, direct and indirect shareholder of 2.224% of the share capital of Renta Corporación is the common law spouse of Mr. Pere Arimón Vilageliu, holder of 0.135% of the share capital.

#### Parties to parallel shareholders agreements

#### Ms. Esther Giménez Arribas

#### % share capital affected:

0.135

#### Brief description of the agreement:

Ms. Esther Giménez Arribas, direct and indirect shareholder of 2.224% of the share capital of Renta Corporación is the common law spouse of Mr. Pere Arimón Vilageliu, holder of 0.135% of the share capital.

#### Parties to parallel shareholders agreements

#### Mr. Pere Arimon Vilageliu

#### % share capital affected:

2.451

#### Brief description of the agreement:

Ms. Elena Hernández de Cabanyes, holder of 2.451% of the share capital of Renta Corporación, is married (under division of estates) to Mr. Celso Cabrera Marrero, holder of 0.335% of the share capital.

#### Parties to parallel shareholders agreements

#### Mrs. Elena Hernández de Cabanyes

#### % share capital affected:

0.335

#### Brief description of the agreement:

Ms. Elena Hernández de Cabanyes, holder of 2.451% of the share capital of Renta Corporación, is married (under division of estates) to Mr. Celso Cabrera Marrero, holder of 0.335% of the share capital

#### Parties to parallel shareholders agreements

#### Mr. Celso Cabrera Marrero

#### % share capital affected:

0.453

#### Brief description of the agreement:

Mr. David Vila Balta, holder of 0.453% of the share capital of Renta Corporación is married (under division of estates) to Ms. Ana Hernández de Cabanyes, holder of 0.371% of the share capital.

#### Parties to parallel shareholders agreements

#### Mr. David Vila Balta

#### % share capital affected:

0.371

#### Brief description of the agreement:

Mr. David Vila Balta, holder of 0.453% of the share capital of Renta Corporación is married (under division of estates) to Ms. Ana Hernández de Cabanyes, holder of 0.371% of the share capital.

#### Parties to parallel shareholders agreements

#### Ms. Ana Hernández de Cabanyes

#### % share capital affected:

0.808

#### Brief description of the agreement:

Mr. Luis Hernández de Cabanyes, holder of 39.108% of the share capital of Renta Corporación is married (under division of estates) to Ms. Cristina Orpinell Krisjansdottir, holder of 0.808% of the share capital.

Parties to parallel shareholders agreements
Ms. Cristina Orpinell Kistjansdottir

If any modification or cancellation of said agreements or concerted actions has taken place during the year, please make express mention of this.

None, notwithstanding the purchases/sales made.

A.7 Indicate if there is any individual person or body corporate that exercises or who might exercise control of the Company pursuant to Article 4 of the Securities Exchange Act. Where applicable, identify it:

				\/
Yes	0		Nο	

Name or company name	
Observations	

A.8 Complete the following tables concerning the Company's treasury stock:

#### At year end:

Number of direct shares	Number of indirect shares	% of share capital
	(*)	
377,767	0	1.509

#### (\*) Through:

Name or company name of the direct holder of the stake	Number of direct shares	
Total:	0	

Provide details of the significant changes occurring during the year pursuant to Royal Decree 1362/2007:

Unrealised gains / (Losses) of treasury stock disposed of	-20
over the period (thousand Euros)	

A.9. Give details of the terms and conditions corresponding to the General Meeting of Shareholders' current mandate to the Board of Directors for acquiring or assigning own shares.

The General Meeting of Shareholders of Renta Corporación of 25 April 2008 authorised the Board of Directors to purchase treasury shares. Set out below please find the terms and conditions of the 16<sup>th</sup> resolution adopted by the aforementioned General Meeting of Shareholders.

To expressly authorise the Board of Directors, with the power to delegate, in accordance with the provisions of article 75 of the Spanish Companies Act, to acquire Company shares under the following conditions.

- The acquisitions may be made directly by the Company or indirectly through its subsidiaries.
- b) The acquisitions shall be made through purchase and sale, swaps or any other type of operation permitted by law.
- c) The acquisition shall be made at any time up to the maximum number permitted by law.
- d) The acquisitions shall not be made at a price higher than the Stock Market price.
- e) This authorisation is granted for a maximum period of 18 months.

Furthermore, and for the purposes of the second paragraph of number 10 article 75 of the Spanish Companies Act, express authorisation is granted for the acquisition of shares of the Company by any of the subsidiary companies under the terms of this resolution.

It is expressly stipulated in the record that the shares that are acquired as a result of this authorisation can be used both for sale or treasury stock reduction and for allocation to the remuneration plans indicated in paragraph 3, section 1 of article 75 of the Spanish Companies Act, as well as to programs that foster holdings in the company, such as, for example, dividend reinvestment plans, loyalty bonuses or other similar instruments.

This authorisation replaces and voids in the amount not used the authorisation adopted by the General Meeting of Shareholders of 29 March 2007.

A.10 Indicate, where applicable, the legal and statutory requirements in the Articles of Association regarding the use of voting rights, and legal restrictions on the acquisition or sale of holdings in the share capital.

Indicate whether or not there are legal restrictions to exercising voting rights:

Yes ♦ No X

Maximum percentage of voting rights that can be exercised by a	
shareholder in accordance with legal restrictions	

Indicate whether or not there are statutory restrictions to exercising voting rights:

Yes ♦ No X

Maximum percentage of voting rights that can be exercised by a	0
shareholder in accordance with statutory restrictions	

Description of the legal and statutory restrictions to exercising voting rights

Indicate whether or not there are legal restrictions to the acquisition or assignment of shares in the company's capital:

Yes ♦ No X

Description of the legal restrictions to the acquisition or assignment of shares in the Company's capital:

A.11 Specify whether the General Meeting has agreed to take up measures of neutralisation against a takeover bid by virtue of provisions set forth in Law 6/2007.

Yes ♦ No X

If appropriate, explain the measures approved and the terms under which the restrictions would not be enforceable:

#### B STRUCTURE OF THE MANAGEMENT OF THE COMPANY

#### **B.1 Board of Directors**

B.1.1 Describe the maximum and minimum number of Directors set forth in the Articles of Association:

Maximum number of Directors	15
Minimum number of Directors	5

**B.1.2** Complete the following table with the members of the Board:

Name or company name of Director	Representat ive	Position on Board	Date first appointmen t	Date last appointmen t	Election procedure
Mr. Luis Hernández de Cabanyes		Chairman – Chief Executive Officer	19/12/2000	15/03/2006	General Meeting of Shareholders
Mr. David Vila Balta		Deputy Chairman	17/07/2008	17/07/2008	Co-optation
Mr. Juan Velayos Lluis		Chief Executive Officer	17/07/2008	17/07/2008	Co-optation
Mr. Blas Herrero Fernandez		Director	11/06/2008	11/06/2008	Co-optation
Mr. Carlos Solchaga Catalan		Director	09/02/2006	09/02/2006	General Meeting of Shareholders
Mr. Carlos Tusquets Trias de Bes		Director	27/12/2004	27/12/2004	General Meeting of Shareholders
Mr. César A Gibernau Ausió		Director	17/11/2003	03/03/2005	General Meeting of Shareholders
Mrs. Elena Hernández de		Director	19/12/2000	15/03/2006	General Meeting of

Cabanyes				Shareholders
Mrs. Esther Elisa Giménez Arribas	Director	19/12/2000	15/03/2006	General Meeting of Shareholders
Mr. Juan Gallostra Isem	Director	09/02/2006	09/02/2006	General Meeting of Shareholders
Mr. Pedro Nueno Iniesta	Director	30/11/2004	30/11/2004	General Meeting of Shareholders
Mr. Ramchand Wadhumal Bhavnani	Director	25/04/2008	25/04/2008	General Meeting of Shareholders

Total number of Directors	12
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## Indicate the replacements occurring in the Board of Directors during the period:

Name or company name of Director	Condition member of the Board at the time of replacement	Replacemen t date
Mr. Enric Venancio Fillat	Other external member	11/06/2008
Mr. César Bardají Vivancos	Executive	17/07/2008
Ms. Anna Mª Birulés Bertran	Executive	17/07/2008

# B.1.3 Complete the following tables regarding the members of the Board of Directors and their different statuses:

### **EXECUTIVE DIRECTORS**

Name or company name of Director	Committee which proposed	Position in the Company's
	appointment	management structure
Mr. Luis Hernández de Cabanyes	Appointments and Remuneration Committee	Chairman and Chief Executive Officer
Mr. David Vila Balta	Appointments and Remuneration Committee	Deputy Chairman and General Director of Operations
Mr. Juan Velayos Lluis	Appointments and Remuneration Committee	Chief Executive Officer
Ms. Esther Elisa Giménez Arribas	Appointments and Remuneration Committee	Chief Human Resources

Total number of Executive	4
Directors	
% total of the Board	33.333

#### **EXTERNAL PROPRIETARY DIRECTORS**

Name or company name of Director	Committee which proposed appointment	Name or title of significant shareholder he/she represents or who proposed appointment
Mr. Blas Herrero	Appointments and	Radio Blanca, S.A.
Fernandez	Remuneration	
	Committee	
Mr. Ramchand	Appointments and	Casa Kishoo, S.A.
Wadhumal	Remuneration	
Bhavnani	Committee	

Total number of Proprietary Directors	2
% total of the Board	16.667

#### **INDEPENDENT EXTERNAL DIRECTORS**

#### Name or company name:

Mr. Carlos Solchaga Catalan

#### Profile:

Director of Renta Corporación since February, 2006 and International Consultant at Solchaga Recio Associates since 1999. He is currently the President of the Fundación Euroamericana and Vice-President of the Royal Board of Trustees of the Museo Nacional Centro de Arte Reina Sofía. From 1976 to 1979 he was Director of the Economic Studies service at the Bank of Vizcaya. Between 1979 and 1980 he was Minister of Trade for the Basque Government. Between 1980 and 1994 he was a Member of Parliament, and led the Socialist Parliamentary Caucus between 1993 and 1994. Between 1982 and 1985 he was Minister of Industry and Energy and from 1985 to 1993 he was Minister of Economy and the Public Treasury. He was also president of the Internal Committee for the IMF between 1991 and 1993. Currently, he is a member of various Advisory and Administration Councils. He graduated in Economics and Business Administration from the University of Complutense in Madrid and did his postgraduate degree at the Alfred P. Sloan School of the Massachusetts Institute of Technology (MIT).

#### Name or title of board member.

MR. CARLOS TUSQUETS TRIAS DE BES

#### **Profile**

Director of Renta Corporación since 2004. He is President of the FIBANC – MEDIOLANUM Group and Director of the Mediolanum Bank (Italy). He is President of Inverco Catalunya and Vice-President of Inverco Nacional. He is also President of the Organization Committee for the Salón del Dinero, the stock exchange and other BORSADINER Financial Markets. He is President of EFPA Spain (European Financial Planner Association). In 1971 he joined the Equity Management of the Banca Catalana Group, for which he was General Sub-Director. In 1977 he joined BANKUNION, where he developed the Capital Markets Department. In 1983 he fostered the creation of the FIBANC Group, for which he is still President. He is also a member of the 3i Advisory Board (one of the largest Private Equity companies in Europe). He has his doctorate in Economics from the University of Barcelona.

#### Name or title of board member.

MR. JUAN GALLOSTRA ISEM

#### **Profile**

Director of Renta Corporación since February, 2006. He has been Chief Executive Officer and General Manager of the Group, JG Ingenieros Consultores de Proyectos, S.A. since 2001, where, from 1995 to 2000, he occupied the position of Managing Director. He is Director of Hospitecnia S.L. and of the British company, First Q Ltd. He was a member of the ID department of the British company Ove Arup Partners between 1988 and 1989. In 1989 he founded TEST, S.A., and was also its Managing Director until 1995. Between 1997 and 2005 he was Associate Professor in the Construction Engineering Department at the Polytechnic University of Catalonia. He is also a member of the Executive Committee of the Business Administration Chair in Sustainability in Construction Engineering (chair funded by the JG Group) for the UPC-JG Group. He is a speaker and instructor at seminars and courses on Construction Engineering, and has published various articles in special interest magazines. He belongs to the Board of Directors at the Official College of Industrial Engineers of Catalonia and is President of the Professional Committee. He is also an Industrial Engineer for the UPC and PDG for the IESE.

Total number of Independent	3
Directors	
% total of the Board	25.000

#### OTHER EXTERNAL DIRECTORS

Name or company name of Director	Committee which proposed appointment
Mr. César A. Gibernau Ausió	Appointments and Remuneration
	Committee
Ms. Elena Hernández de	Appointments and Remuneration
Cabanyes	Committee
Mr. Pedro Nueno Iniesta	Appointments and Remuneration
	Committee

Total number of other External	3
Directors	
% total of the Board	25.000

Detail the reasons why they cannot be considered as proprietary or independent and their relationships, either with the company or its executives or with its shareholders:

Name or company name of Director	Reasons	Company, Executive or shareholder with whom the bond is maintained
	In spite of holding a direct stake in the	
	share capital this stake is not sufficiently	
	relevant to qualify Mr. César A. Gibernau	
Mr. César A. Gibernau	Ausió as a proprietary Director. Neither	
Ausió	does he qualify as an independent	-
	Director, given the advisory relationship	
	of the company Gibernau Asesores with	
	the Company. Therefore, the Board of	

	T T	
	Directors of Renta Corporación at its meeting of 9 February 2006 reclassified	
	the office of Mr. César A. Gibernau Ausió	
	to "Other external Directors".	
Ms. Elena Hernández de Cabanyes	In spite of holding a stake in share capital, this stake is not sufficiently relevant to qualify Ms. Elena Hernández de Cabanyes as a proprietary Director. Neither does she qualify as an independent Director, given the familial relationship she has with Mr. Luis Hernández de Cabanyes, and as sole administrator of Second House, S.A., in which some of the Company's Directors hold an interest. Therefore, the office of Ms. Elena Hernández de Cabanyes is classified under "Other external Directors".	Mr. Luis Hernández de Cabanyes
Mr. Pedro Nueno Iniesta	Mr. Pedro Nueno Iniesta does not hold a direct stake in share capital and therefore cannot be described as a proprietary Director.  Neither does he qualify as an independent Director, given the familial relationship he has with Ms. Christina Nueno Plana, a Company manager.  Therefore, the Board of Directors of Renta Corporación at its meeting of 26 July 2006 reclassified the office of Mr. Pedro Nueno Iniesta to "Other external Directors".	Ms. Christina Nueno Plana

## Indicate the changes, if any, in the type of Director during the period:

Name or company name of Director	Date of change	Former status	Present status
Mr. Enric Venancio Fillat	25/04/2008	Executive	Other external
Ms. Esther Elisa Giménez Arribas	01/05/2008	Other external	Executive

B.1.4 Explain, if appropriate, the reasons why proprietary Directors have been appointed at the request of shareholders whose shareholding is less than 5% of the share capital:

Name or company name of shareholder	Explanation
Casa Kishoo, S.A.	At the time of his appointment it was expected that Mr. Bhavnani would acquire a significant shareholding. Finally, sinIn the end, as ce this did not occur, his office was reclassified from "proprietary Director" to "independent external Director".

Indicate whether or not formal requests have been accepted for presence on the Board from shareholders whose holding is equal to or higher than that of others for whom Proprietary Directors have been appointed. If appropriate, explain the reasons why these have not been dealt with:

Yes No X

Name or company name of shareholder	Explanation

B.1.5 Indicate whether or not a Director has resigned from his/her post before the conclusion of his/her term of office, whether or not he/she has provided the Board with reasons and through which medium and, if he/she has done so in writing to the entire Board, explain at least the reasons given:

Yes X No

Director's name	Reason for resignation	
Ms. Anna M. Birulés Bertran	Mutual agreement by both parties	
Mr. César Bardají Vivancos	Personal reasons	
Mr. Enric Venancio Fillat	Departure from Renta Corporación and appointment to Grupo Mixta Africa as Corporate General Manager.	

### B.1.6 Indicate, where applicable, the powers delegated to the managing Director(s):

Name or company name of Director	Brief outline
Mr. Juan Velayos LLuis	He has delegated extensive powers in accordance with legislation, but subject to certain restrictions.
Mr. Luis Hernández de Cabanyes	He has delegated extensive powers in accordance with legislation, by virtue of his office a Chairman and Chief Executive Officer of the company, the latter office to which he was re-elected under a resolution of the Board of Directors meeting on 6 June 2006.

# B.1.7 Indicate, where applicable, the Board members holding positions of administrators or executives in other companies forming part of the group of the listed company:

Name or company name of Director	Company name of group	Position
Director	company	
Mr. Luis Hernández de Cabanyes	Groupe Immobilier Renta Corporación, S.A.S.	
Mr. Luis Hernández de Cabanyes	Masella Oeste, S.L.	Director
Mr. Luis Hernández de Cabanyes	RC 1.LLC	Chairman
Mr. Luis Hernández de Cabanyes	RC II. LLC	Chairman
Mr. Luis Hernández de Cabanyes	RC III. LLC	Chairman
Mr. Luis Hernández de Cabanyes	RC IV. LLC	Chairman
Mr. Luis Hernández de Cabanyes	RC Real Estate Deutschland GMBH	Sole Administrator
Mr. Luis Hernández de Cabanyes	RC V. LLC	Chairman
Mr. Luis Hernández de Cabanyes	Renta 1001 (UK) Limited	Chairman
r. Luis Hernández de Cabanyes Renta Corporación Real Estate ES. S.A.		Natural person representing Sole Administrator of Renta Corporación
Mr. Luis Hernández de Cabanyes	Renta Corporación Real Estate Finance, S.L.	Natural person representing Sole

		Administrator of
		Renta
		Corporación
Mr. Luis Hernández de Cabanyes	Renta Corporación	Chairman
Mr. Luis Hernández de Cabanyes	Renta Properties (UK) Limited	Chairman
Mr. Luis Hernández de Cabanyes	Winterley Properties	Chairman
Mr. Juan Velayos Lluis	Group Immobilier Renta	General
·	Corporación, SAS	Manager
Mr. Juan Velayos Lluis	Medas Corporation SARL	Joint
-	·	Administrator
Mr. Juan Velayos Lluis	RC 1.LLC	Director
Mr. Juan Velayos Lluis	RC II. LLC	Director
Mr. Juan Velayos Lluis	RC III. LLC	Director
Mr. Juan Velayos Lluis	RC IV. LLC	Director
Mr. Juan Velayos Lluis	RC Real Estate Deutschland	Several
	GMBH	Administrator
Mr. Juan Velayos Lluis	RC V. LLC	Director
Mr. Juan Velayos Lluis	Renta 1001 (UK) Limited	Director
Mr. Juan Velayos Lluis	Renta Corporación	Joint
·	Luxembourg, SARL	Administrator
Mr. Juan Velayos Lluis	Renta Corporation	Director
Mr. Juan Velayos Lluis	Renta Properties (UK) Limited	Director
Mr. Juan Velayos Lluis	Tanit Corporation SARL	Joint
-		Administrator
Mr. Juan Velayos Lluis	Winterley Properties	Director

- B.1.8 Identify, if applicable, the Directors of your company who are members of the Board of Directors of other companies listed on official stock exchanges in Spain other than those of your group, that have been reported to the company:
- B.1.9 Indicate and, where applicable, explain whether or not the Company has laid down rules on the number of Boards on which its Directors can sit:

Yes◊	No X
Ехр	lanation of the rules

B.1.10 With regard to Recommendation No. 8 of the Unified Code, indicate the general policies and strategies of the company that the plenary Board has reserved the right to approve:

	Yes	No
The investment and finance policy	X	
The definition of the structure of the group of companies	Х	
The corporate governance policy	X	
The corporate social responsibility policy	Х	
Strategic or business plan, as well as the management aims and annual budgets	Х	
The remuneration policy and appraisal of senior management performance	X	
Control of risk management policy, as well as periodic monitoring of the internal information control system	Х	
The dividend policy, as well as the treasury stock policy, with special focus on their limits.	X	

# B.1.11. Complete the following tables regarding the total remuneration of the Directors earned over the year:

### a) In the Company which is the object of this report:

Remuneration concept	(in thousands of	
	Euros)	
Fixed remuneration	2,357	
Variable remuneration	841	
Expenses	444	
Established in Articles of Association	0	
Stock options and/or other financial instruments	0	
Others	1,630	
TOTAL:	5,272	

Other benefits	(in thousands of euros)
Advances	0
Credits granted	0
Pension plans and funds: Contributions	0
Pension plans and funds: Obligations	0
Life insurance premiums	0
Guarantees made by the Company to Directors	0

# b) Through company Directors belonging to other boards of Directors and/or the senior management of group companies:

Remuneration item	(in thousands of
	euros)
Fixed remuneration	0
Variable remuneration	0
Expenses	0
Established in Articles of Association	0
Stock options and/or other financial instruments	0
Others	0
TOTAL:	0

Other benefits	(in thousands of
	euros)
Advances	0
Credits granted	0
Pension plans and funds: Contributions	0
Pension plans and funds: Obligations	0
Life insurance premiums	0
Guarantees made by the Company to Directors	0

### c) Total remuneration by type of Director:

Director type	By company	By group
Executives	4,878	0
External Proprietary	43	0
External Independent	198	0
Other External	153	0
Total	5,272	0

# d) As a percentage of the profits attributable to the controlling company:

Total remuneration of Directors (in thousands of euros)	5,272
Directors' total remuneration/(net) profit attributed to the	0.0
parent company (%)	

# B.1.12 Identify members of senior management who are not also Executive Directors, and indicate the total remuneration they earned during the year:

Name or company name	Position	
Mr. Javier Carrasco Brugada	Corporate General Manager	
Ms. Noelia Ortiz Garcia	Internal Auditor	

Total remuneration of senior management (in thousands of	1,128
euros)	

B.1.13 Indicate if there are guarantee or ironclad clauses, for cases of dismissal or control changes, in favour of members of senior management, including Executive Directors of the Company or its Group. Indicate if these contracts must be notified and/or approved by the bodies of the Company or its Group:

|--|

	Board of Directors	General Meeting
Body that authorises the clauses	Yes	No

	YES	NO
Is the General Meeting informed of the clauses?	Χ	

# B.1.14 Indicate the process for establishing the remuneration of the members of the Board of Directors and the relevant clauses of the articles of association in that respect.

# Procedure to establish the remuneration of members of the Board of Directors and the statutory clauses

Process for establishing remuneration for the members of the Board of Directors and the clauses in the Articles of Association

In accordance with article 46 of the Articles of Association:

The members of the Board of Directors will receive, for every financial year, a fixed annual amount that will be determined at the General Board Meeting of Shareholders to be distributed between the Directors. This amount will fluctuate from a minimum of zero point five percent (0.5%) to a maximum of five percent (5%) of the Company's net profits from the previous financial year.

Said amount, established by the General Meeting of Shareholders, while not being modified by it, will be increased annually in line with the Consumer Price Index.

For each financial year, the Board of Directors will establish a specific amount to be received by each member, modifying this amount depending on whether or not the members belong to delegated bodies of the Board, the positions they occupy in these delegated bodies, or in general,

and their dedication to administrative tasks or to service to the Company.

Futhermore, the Directors can be remunerated through shares in those of the Company or in other companies in the same group, stock options or listed shares. In terms of receiving shares in the Company, this type of remuneration will be agreed upon by the General Meeting of Shareholders. The agreement will express, where appropriate, the number of shares to be given, the exercising of option prices, the value of the shares used as a reference and for how long this form of remuneration will be in effect.

The Company is authorized to contract civil liability insurance for its Directors.

The remuneration set down in this article will be compatible with and independent of the salaries, remuneration, indemnities, pensions, contributions to life insurance policies and pensions, shares or stock options or compensation of any kind, established globally or individually for those members of the Board of Directors who have executive functions, regardless of the nature of their relationship with the Company, be it an ordinary or top management labour relationship, a mercantile relationship or one established through the rendering of services. These relationships will be compatible with the conditions of the members of the Board of Directors.

Article 25 of the Regulations of the Board of Directors also stipulates the following:

- 1. The Directors and members of the Auditing Committee and the Appointments and Remuneration Committee will have the right to receive remuneration that is decided upon in accordance with the provisions of the Articles of Association. In particular, the members of the Board of Directors will receive, for every financial year, a fixed annual amount that will be determined by the General Meeting of Shareholders and that will fluctuate from a minimum of zero point five percent (0.5%) to a maximum of five percent (5%) of the Company's net profits for the previous financial year.
- 2. Said amount, established by the General Meeting of Shareholders, while not being modified by them, will be increased annually depending on the Consumer Price Index.

For each financial year, the Board of Directors will establish a specific amount to be received by each member, modifying this amount depending on whether or not the members belong to delegated bodies of the Board, the positions they occupy in these delegated bodies, or in general, and their dedication to administrative tasks or to service to the Company.

Process for establishing remuneration for the members of the Board of Directors and the clauses in the Articles of Association:

The Board must approve the remuneration policy, which must include at least the following matters:

- a) Fixed remuneration, with breakdowns, where appropriate, of income received for participation on the Board and its Committees and an estimate of the fixed annual remuneration to which they give rise;
- b) Types of variable remuneration, including, in particular, (i) the type of Director to which the remuneration applies, as well as an explanation of the relative importance of the variable sources of remuneration in respect to fixed sources; (ii) criteria for evaluation of results based on the right to remuneration through shares, stock options or other variable sources; (iii) fundamental parameters and foundations of any annual bonus system or of other profits not paid in cash; and (iv) an estimate of an absolute amount of the variable remuneration which will arise from the proposed remuneration plan, depending on the degree of completion of the assumptions or targets that the plan refers to.
- c) Main characteristics of the provisional systems, with an estimate of their amounts or equivalent annual cost.
- d) Conditions that must respect the contracts of those who carry out top level executive functions as executive Directors, including: (i) duration; (ii) terms of notice; and (iii) any other clauses related to hiring bonuses, as well as indemnities or golden parachutes for

early termination of the contractual relationship between the Company and the executive Director.

In the event that variable remuneration is agreed upon, the remuneration policy will incorporate the necessary technical precautions in order to assure that such remuneration is related to the professional performance of the beneficiaries and not derived simply from the general evolution of the markets or the sector in which the Company operates or from other similar circumstances.

- 3. In particular, the Board of Directors will adopt all available measures needed to assure that the remuneration of external Directors, including that received by the members of the Committees, is in line with the following guidelines:
  - a) The remuneration of the external Director must be in line with his or her time commitment, qualifications and the responsibility associated with his or her position, but not so high as to compromise their independence.
  - b) The external Director must be excluded from the provisional systems financed by the Company in the event of resignation, death or other.
- 4. The remuneration for the position of Administrator is not affected by the amounts that can be received additionally, such as fees, or salaries connected to the rendering of professional services or labour relationships, depending on each particular case.
- 5. In any case, the Board will make sure that remuneration depends on the demands of the market.
- 6. Remuneration that has been fixed in accordance with the Company's figures will take into account future qualifications expressed in the external auditor's report and will decrease said figures.
- 7. Furthermore, the executive Directors can be remunerated through shares in the Company or other companies in the same group, stock options or instruments linked to the value of the share, variable remuneration linked to the Company's performance or social welfare benefits. When referring to Company shares or to listed shares, this remuneration must be agreed upon by the General Meeting of Shareholders. The agreement will express, where appropriate, the number of shares to be given, the exercising of option prices, the value of the shares used as a reference and for how long this form of remuneration will be in effect.
- 8. The previously considered remuneration based on receiving shares can be extended to Directors other than executive Directors when under said remuneration the Directors maintain their shares until they resign from the Company.
- 9. The Company is authorized to contract civil liability insurance for its Directors.
- 10. The Board will put to the vote of the General Meeting of Shareholders, as a separate point on the agenda, and in an advisory capacity only, a report on Director remuneration policy. This report will be available to the shareholders separately or in any other manner the Company deems convenient.

This report will be focused in particular on the remuneration policy approved by the Board for that year, as well as, where appropriate, what has been set down for future years. The report will deal with all the matters addressed in the remunerations policy, a policy which has been approved by the Board, except for when dealing with extreme cases that might signify the disclosure of sensitive company information. The report will emphasize the most significant changes to the remuneration policy in respect to the policy employed during the previous year by the General Board Meeting of Shareholders, and will include a global summary about how its remuneration policies were applied\_during that year. Furthermore the Board will report on the role played by the Appointments and Remuneration Committee in the preparation of the remuneration policy, and, if an external advisor has been used, the identity of the external consultants used.

The Board of Directors will evaluate the need to indicate in the Notes to the Accounts all or part of the information relating to the individual remuneration of the board members during the year, in accordance with the recommendation on corporate governance applicable at all times.

Indicate whether or not the Board in its plenary session has reserved the right to adopt the following decisions:

	Yes	No
At the proposal of the chief executive of the company, the appointment and possible resignation of senior executives, as well as their compensation clauses.	X	
The remuneration of Directors, as well as, in the case of executives, the additional remuneration through their executive duties and other conditions that their contracts must include.		

B.1.15 Indicate whether or not the Board of Directors adopts a detailed payments policy and specify the matters on which it pronounces:

Yes X No

	Yes	No
The amount of the fixed components, with a breakdown, where applicable, of the allowances for participation in the Board and its Committees and an estimate of the annual fixed remuneration resulting therefrom	х	
Variable payment concepts	x	
Main characteristics of the social benefits systems, with an estimate of the equivalent annual cost or amount.	x	
Conditions to be observed in the contracts of those who exercise senior management functions as Executive Directors	x	

B.1.16 Specify whether the Board submits a report on the remuneration policy for Directors for voting at the General Meeting as a separate item of the agenda. Where applicable, explain the aspects of the report regarding the salary policy adopted by the Board for future years, the most significant changes in the said policies with regard to that applied during the year and the global summary of how the remuneration policy was applied during the year. Give details of the role played by the Remuneration Committee and, if external consultancy services have been used, the identity of the external consultants that have provided the service:

Yes X No

#### Matters covered by the report on the remuneration policy

The Report on remuneration policy adopted by the Board of Directors for future years contains: General Principles, Fixed Remuneration, Variable Remuneration, Shares, Profits not paid in cash, and life insurance schemes, Executive Officers and conclusions.

Per diems for attending meetings of the Board in 2008 have not varied against 2007, and, therefore, the remuneration policy applied in 2008 is the same as that initially established, although, please note that both the executive officers and the secretary have waived their respective per diems for most of 2008.

The remuneration is moderate given the demands of the market and the time and effort that is made by the officers in diligently and effectively undertaking their offices as Company Directors, either as executive officers or external, proprietary or independent Directors, or others.

#### Role played by the Remuneration Committee

The Appointments and Remuneration Committee is responsible for preparing the report on the remuneration policy for Directors and submiting it to the Board of Directors for adoption and vote by the General Meeting of Shareholders.

	Yes	No
Have external consultancy services been used?		
Identity of the external consultants		

# B.1.17 Indicate, where applicable, the identity of Board members who are also members of the Boards of Directors, Directors or employees of companies that hold significant stakes in the listed company and/or companies of your group:

Name or company name of Director	Company name of significant shareholder	Position
Mr. Luis Hernández de Cabanyes	Sdeegtuters, SL	Sole Administrator
Mr. Luis Hernández de Cabanyes	Dinomen, SL	Sole Administrator
Mr. Luis Hernández de Cabanyes	Toga 20, SL	Sole Administrator
Mr. Luis Hernández de Cabanyes	Finanting 2001,SL	Sole Administrator
Mr. Luis Hernández de Cabanyes	Aurodoc 75, SL	Sole Administrator
Mr. Blas Herrero Fernandez	Kiss Capital Group SCR de Regimen Simplificado, SA	President of Executive Committee
Mr. Blas Herrero Fernandez	Radio Blanca, SA	Sole Administrator

Provide details, as the case may be, of the relevant relationships other than those included in the previous heading, of the members of the Board of Directors with the significant shareholders and/or in entities of its Group:

Name or company name of associated Director	Name or company name of significant linked shareholder	Description of relationship
Mr. Luis Hernández de Cabanyes	Sdeegtuters, SL	Mr. Luis Hernández de Cabanyes is the direct shareholder of 43.15% and indirect shareholder of 20%.
Mr. Luis Hernández de Cabanyes	Dinomen, SL	Mr. Luis Hernández de Cabanyes is the direct shareholder of 44.44% and indirect shareholder of 17.6%.
Mr. Luis Hernández de Cabanyes	Toga 20, SL	Mr. Luis Hernández de Cabanyes is the direct shareholder of 43.15% and indirect shareholder of 20%.
Mr. Luis Hernández de Cabanyes	Finanting 2001,SL	Mr. Luis Hernández de Cabanyes is the direct shareholder of 43.15% and indirect shareholder of 20%.
Mr. Luis Hernández de Cabanyes	Aurodoc 75, SL	Mr. Luis Hernández de Cabanyes is the direct shareholder of 54.36% and indirect shareholder of 14.77%.
Mr. Blas Herrero Fernandez	Kiss Capital Group SCR de Regimen Simplificado, SA	Mr. Blas Herrero Fernandez is the direct shareholder of 0.13% and indirect shareholder of 86.07%.
Mr. Blas Herrero Fernandez	Radio Blanca, SA	Mr. Blas Herrero Fernandez is the direct shareholder of 80%.

# B.1.18 Indicate whether or not there has been any modification to the regulations of the Board during the year:

Yes No X

ĺ	Description of modifications
	Description of modifications

B.1.19 Indicate the procedures for the appointment, re-election, assessment and removal of Directors. Provide details of the competent bodies, the procedures to be followed and the criteria applicable in each procedure.

Articles 17 to 22 of the Regulations of the Board of Directors regulate the appointment and removal of the Directors of Renta Corporación.

#### Appointment of Directors

- Directors shall be appointed to the Board of Directors, after the submission of the report of the Appointments and Remuneration Committee, by the General Meeting of Shareholders, in accordance with the provisions of the Spanish Companies Act.
- At the time of the appointment of a new Director, he must follow the orientation program for new Directors established by the Company, in order to rapidly acquire adequate knowledge of the Company and its corporate governance rules
- 3. Furthermore, the Directors must follow the programs for updating their knowledge established by the Company when circumstances require.

#### Appointment of external Directors

The Board of Directors shall ensure that the election of candidates is the responsibility of persons of renowned skill and experience, and must take all measures in relation to the calls to fill the offices of independent Directors under the terms set down in article 6 of these Regulations.

#### Re-election of Directors

The Board of Directors, before proposing the reappointment of Directors to the General Meeting of Shareholders, shall evaluate (with the subject involved abstaining) as per article 22.1, the quality of the work and dedication to the office of the Director proposed during the preceding mandate.

#### Duration of the office

- The Directors shall undertake their office for the term set by the General Meeting of Shareholders, which must be equal for all and cannot exceed six years, at the end of which they can be reappointed one or more times for equal periods of maximum duration.
- 2. The mandate of the Directors shall expire when, once the term has expired, the next General Meeting of Shareholders has been held, or the legal term for holding the General Meeting of Shareholders for resolving the approval of the annual accounts of the previous year has lapsed.
- 3. The Directors appointed by co-optation must be ratified at the date of the meeting of the first General Meeting of Shareholders.
- 4. The Director who terminates his mandate or for any other causes ceases to undertake his office cannot be a Director or occupy executive offices in another company that has an analogous corporate purpose to that of the Company for a period of two years.

The Board of Directors, if it considers it necessary, shall be entitled to exempt the departing Director of this obligation or reduce its duration.

#### Dismissal of Directors

- 1. Directors shall be removed from office when the period for which they were appointed expires or when so decided by the General Meeting of Shareholders, which is empowered to do so by law or under the articles of association of the Company.
- 2. The Directors shall tender their resignation to the Board of Directors and formalise it, if the latter deems it necessary, in the following cases:
  - a) When they are removed from their executive offices they occupied by virtue of being Directors.
  - b) when they are involved in any of the grounds of incompatibility or prohibition legally laid down.
  - c) When they have been seriously reprimanded by the Board of Directors for having infringed their obligations as Directors.
  - d) When their sitting the Board may put the interests, credit or reputation of the Company at risk or jeopardise them or when the reasons of which they were appointed (for example, when a proprietary Director divests his stake in the Company) disappear.
  - e) In the case of independent Directors, they cannot remain as such for a continuous period longer than 12 years, and, accordingly, after this term, they must resign their office to the Board of Directors and formalise their respective resignation.
  - f) In the case of proprietary Directors (i) when the shareholder they represent sells his total stake; and; also (ii) in the respective number, when said shareholder lowers his stake to a level that requires the reduction of the number of proprietary Directors.
- 3. In the event that, due to resignation or any other reason, a Director resigns his office before the end of his mandate, he must explain why in a letter to be submitted to all the members of the Board.

The Board of Directors can only propose the removal of an independent Director before the lapse of his statutory mandate when there is just cause, as appreciated by the Board, subject to the submission of a prior report from the Appointments and Remuneration Committee. In particular, just cause is understood to exist when the Director has not complied with the duties of his office or has suddenly incurred in any of the impediments for being a Director described in the definition of the independent Director laid down in the recommendations of good corporate governance applicable at all times.

#### Objectivity and secret vote

- 1. In accordance with article 29 of these Regulations, the Directors affected by appointment proposals, reappointment or removal, shall abstain from intervening in the deliberations and votes dealing with them.
- 2. All votes of the Board of Directors dealing with appointments, reappointment or removal of Directors shall be conducted by secret vote.

#### B.1.20 Indicate cases in which Directors are compelled to resign.

The Directors must tender their resignation to the Board of Directors and formalise it, if the latter deems it necessary, in the following cases: (i) When they are removed from the executive offices that they occupied by virtue of being Directors; (ii) when they are involved in any of the grounds of incompatibility or prohibition legally laid down; (iii) when they have been seriously reprimanded by the Board of Directors for having infringed their obligations as directors; (iv) when their sitting the Board may put the interests, credit or reputation of the Company at risk or jeopardise them or when the reasons of which they were appointed (for example, when a proprietary

Director divests his stake in the Company) cease to exist; (v) in the case of independent Directors, they cannot remain as such for a continuous period of longer than 12 years, and, accordingly, after this term, they must resign their office to the Board of Directors and formalise their respective resignation; and (vi) in the case of proprietary Directors (i) when the shareholder they represent sells his total stake; and; also (ii) in the respective number, when said shareholder lowers his stake to a level that requires the reduction of the number of proprietary Directors.

Furthermore, article 39 of the Articles of Association of Renta Corporación stipulates that the Director who terminates his mandate or for any other causes ceases to undertake his office cannot be a Director or occupy executive offices in another company that has an analogous corporate purpose to that of the Company for a period of two years. The Board of Directors, if it considers it necessary, shall be entitled to exempt the departing Director of this obligation or reduce its duration.

B.1.21 Explain whether the duties of the chief executive of the Company corresponds to the position of Chairman of the Board. If this is the case, indicate the measures which have been taken to limit the risks of accumulation of powers in a single person:

Yes X No

#### Measures for limiting risks

There is no risk of concentration of power. The lists of powers of the Board of Directors, the Audit Committee and the Appointments and Remuneration Committee, constitute proper measures for limiting the risk of accumulation of power by a single person. Furthermore, the Chairman and executive officer of the Company exercises their duties with the assistance of the senior executive branch, in particular, the Vice-Chairman and General Operations Manager, the Chief Executive Officer and the Secretary of the Board of Directors and the General Corporate Manager, which avoids the risk of power being accumulated by one individual.

Indicate and, where applicable, explain whether or not rules have been laid down to empower one of the Independent Directors to request the calling of a Board meeting or the inclusion of new matters on the agenda to coordinate and report the concerns of the External Directors and direct the assessment by the Board of Directors.

Yes X No

#### **Explanation of the rules**

Article 15.4 of the Regulations of the Board of Directors stipulates that in the event that the Chairman of the Board is also the chief executive officer of the Company, any independent Director shall on his own be entitled to request a meeting of the Board or the inclusion of new points on the agenda. In the event that some of the Vice-Chairmen of the Company are classified as independent Directors, the latter will take on the functions set down in section 15.4

B.1.22 Are reinforced majorities other than those applicable by law required for any type of decision?

Yes ♦ No X

Indicate how decisions are taken in the Board of Directors, specifying at least the minimum quorum and the type of majorities for approving decisions:

Approval of decisions			
Description of resolution	Quorum	Type of majorities	
Any resolution.	The Board will be validly constituted when at least half the member plus one are in attendance or represented.  50.01%	Except in cases in which the law or articles of association specifically establish other quorums, the resolutions shall be adopted by a majority of the attendees. In the event of a tie, the Chairman shall cast the deciding vote.	

B.1.23 Indicate if there are specific requirements other than those relating to Directors in order to be appointed as Chairman.

Yes ◊ No X

Description of requir	rements

**B.1.24** Indicate whether the Chairman casts the deciding vote:

Yes X No

Matters for which there is a casting vote
The deciding vote of the Chairman will always be cast when there is a draw.

B.1.25 Indicate whether the Articles of Association or the Board Regulations establish any age limit for Directors:

Yes ◊ No X

Age limit for Chairman NO

Age limit for CEO NO Age limit for Directors NO

**B.1.26** Indicate whether the Articles of Association or the Board Regulations establish a limited mandate for independent Directors:

Yes X No ◊

Maximum number of years of mandate	12

B.1.27 If there are few or no female Directors, explain the reasons or the initiatives adopted to correct this situation.

Explication of the reasons and the initiatives

In particular, indicate whether or not the Appointments and Remuneration Committee has laid down procedures to ensure that the selection processes are not subject to implicit bias that prevents the selection of female Directors and deliberately look for female candidates with the required profile:

Yes	No X	
Indicate the	main procedures	

B.1.28 Indicate if there are formal processes for delegation of votes in the Board of Directors. If so, describe them briefly.

At 31 December 2008 there are no formal processes for delegating votes for the Board of Directors meetings. Such processes must be in line with current legislation.

However, article 16 of the Regulations of the Board of Directors lays down that the Directors will do whatever they can to attend the meetings of the Board, and when they cannot do so in person, they will ensure that they delegate their vote in writing to another member of the Board, along with the necessary instructions, and shall inform the Chairman of the Board of this.

B.1.29 Indicate the number of meetings that the Board of Directors has held over the year. Also indicate, where applicable, how many times the Board has met without the Chairman being present:

Number of meetings of the Board	9
Number of Board meetings without the Chairman attend	ng 0

Indicate the number of meetings held by the different Board committees over the year:

Number of meetings of the Executive or Delegated Committee	0
Number of meetings of the Audit Committee	7
Number of meetings of the Appointments and Remuneration Committee	8
Number of meetings of the Appointments Committee	0
Number of meetings of the Remuneration Committee	0

B.1.30 Indicate the number of meetings held by the Board of Directors during the year without the attendance of all its members. When calculating the number, representations made without specific instructions shall be considered as non-attendance:

Number of non-attendances of Directors during the year	2
% of non-attendances over the total number of votes during the year	1.000%

B.1.31 Indicate if the individual and consolidated annual accounts submitted for approval by the Board are certified previously:

Yes X No ◊

Identify, where applicable, the person(s) who has/have certified the Company's individual and consolidated annual accounts in order to be drawn up by the Board:

Name	Position
Mr. Javier Carrasco Brugada	General Corporate Manager
Ms. Fernanda Sáenz de Cabezón Escoruela	Controller

B.1.32 Explain, where applicable, the mechanisms established by the Board of Directors to prevent the individual and consolidated annual accounts it draws up from being submitted to the General Meeting of Shareholders with qualifications in the auditors' report.

Article 39.3 of the Regulations of the Board of Directors stipulates that the Board shall definitively formulate the annual accounts so that the auditor can issue an unqualified report. It also stipulates that, when the Board deems it necessary to maintain its criteria, it will publicly disclose the content and the scope of the discrepancy.

On the other hand, the same article stipulates that, in order to avoid the presentation of qualified annual accounts to the General Meeting of Shareholders, the Audit Committee, prior to the formulation, shall:

- (a) Ascertain the financial reporting process and the Company's internal control systems, confirm their adequacy and integrity and verify the appointment or substitution of those responsible for the systems.
- (b)Supervise the internal auditing systems.
- (c)Review the annual accounts and the Company's periodical financial reporting in search of compliance with legal requirements and the correct application of generally accepted accounting principles, relying on direct collaboration between the internal and external auditors for this purpose.
- (d)Deal with the relationships with external auditors in order to receive information on those matters related to the process of carrying out the auditing of the annual accounts, as well as other reporting regulations set down by accounts auditing legislation and the technical standards on auditing.

Furthermore, the Audit Committee ordinarily meets every three months, with the goal of verifying the periodical financial information that is to be submitted to the stock exchange regulators as well as verifying the information that the Board of Directors has approved, including it in the annual report.

The audit reports for the individual and consolidated annual accounts of Renta Corporación contain no qualifications.

#### **B.1.33** Is the Secretary of the Board a Director?

#### Yes ♦ No X

B.1.34 Explain the procedures for appointing and dismissing the Secretary of the Board, indicating whether or not his/her appointment and dismissal have been reported by the Appointments Committee and adopted by the Board in its plenary session.

#### Appointments and dismissal procedure

Article 10 of the Regulations of the Board of Directors stipulates that the appointment of the Secretary of the Board of Directors shall be approved by the Board on the basis of a proposal from the Appointments and Remuneration Committee. The Secretary can be one of the members of the Board or a non-Board member who can undertake these functions. In the event that the Secretary of the Board of Directors is not a Director, he will have voice but not vote.

	Yes	<u>No</u>
Does the Appointments Committee report the appointment?	Χ	
Does the Appointments Committee report the dismissal?	X	
Does the plenary session of the Board adopt the appointment?	Χ	
Does the plenary session of the Board adopt the dismissal?	X	

Is the Board Secretary commissioned with the duty of especially supervising the good governance recommendations?

Yes X No ◊

#### **Observations**

This function is attributed to the Secretary under article 10.3 of the Regulations of the Board of Directors.

B.1.35 Indicate, where applicable, the mechanisms established by the Company to safeguard the independence of the auditor, financial analysts, investment banks and rating agencies.

Article 39 of the Regulations of the Board stipulates that the Audit Committee will refrain from suggesting to the Board of Directors, and at the same time will refrain from submitting to the General Meeting of Shareholders, the appointment as Company auditor of any auditing firm that finds itself in an incompatible situation with the Company in accordance with auditing legislation, as well as those firms in which the fees that the Company anticipates paying, for all items, are higher than five percent of the firms' total profits during the previous financial year.

The Board of Directors will give a public report on the total fees that the Company has paid to the auditing firm for auditing and other services.

The Audit Committee is therefore in charge of relations with the Company's external auditors, receiving information on matters that may place the independence of these external auditors at risk and any other matters related to the process of carrying out the audit, as well as any other communications set down in auditing legislation and in the technical auditing standards (article 48 of the Articles of Associations and article 13 of the Regulations of the Board of Directors).

Article 38 of the Regulations of the Board of Directors governs the relationship of the Company with the markets in general and therefore with financial analysts and investment banks, amongst others, with which the Renta Corporación has a relationship based on the principles of

transparency and non-discrimination. The Company coordinates deals with them, managing both their requests for information and their institutional or private investments. The Company is not subject to credit rating.

B.1.36 Specify whether the Company has changed external auditor over the year. If appropriate identify the incoming and outgoing auditors:

Yes ♦ No X

Outgoing auditor	Incoming auditor

In the event of disagreements with the outgoing auditor, explain the content of said disagreements:

Yes No X

Explanation of the disagreements

B.1.37 Indicate if the audit company performs other tasks for the company and/or its group other than auditing activities, and if so, state the amount of the fees received for said activities and the percentage of the fees billed to the company and/or its group:

Yes X

No

	Company	Group	Total
Amount charged for tasks	55	0	55
other than auditing activities			
(in thousands of euros)			
Amounts charged for tasks	30.000	0.000	17.000
other than auditing/Total			
amount billed by the audit			
company (%)			

B.1.38 Specify whether the Annual Accounts audit report from the previous year includes any reservations or qualifications. Where applicable, indicate the reasons given by the Chairman of the Audit Committee to explain the content and scope of the said reservations or exceptions.

Yes No X

Explanation of the reasons		

B.1.39 Indicate how many years the current audit company has been auditing, without interruption, the annual accounts of the Company and/or its Group. Also indicate the percentage of the number of years audited by the current audit company over the total number of years that the annual accounts have been audited:

	Company	Group
Number of years without interruption	6	9

	Company	Group
No. of years audited by the current audit		
company /No. of years the Company has been	100	100
audited (%)		

B.1.40 Indicate the holdings of the members of the Board of Directors in the capital of companies which have the same, similar or complementary type of activity that constitutes the business purpose of the Company and of its Group, and of which the Company has been informed. Also indicate the positions or duties that they perform in these companies:

Name or company name of	Name of object	% holding	Position or
Director	company		duties
Mr. Luis Hernández de	Sdeegtuters, SL	63.150	
Cabanyes			Administrator
Mr. Luis Hernández de	Finanting 2001, SL	63.150	
Cabanyes			Administrator
Mr. Luis Hernández de	Alderamin Star, SL	62.040	Sole
Cabanyes			Administrator
Mr. Luis Hernández de	Second House, SL	47.500	
Cabanyes			
Mr. Luis Hernández de	Dinomen, SL	62.040	Sole
Cabanyes			Administrator
Mr. Luis Hernández de	Aurodoc 75, SL	69.130	Sole
Cabanyes			Administrator
Mr. Luis Hernández de	Mixta Africa, SA.	14.590	Director
Cabanyes			
Mr. Luis Hernández de	Toga 20, SL	63.150	
Cabanyes			Administrator
Mr. David Vila Balta	Mixta Africa, SA	0.220	Director
Mr. David Vila Balta	Second House, SL	0.530	
Mr. Juan Velayos Lluis	Mixta Africa, SA	0.400	Non-member
			Secretary
Mr. Blas Herrero Fernandez	Argia Inversiones	47.890	Director
	Inmobiliarias, S.A.		
Mr. Blas Herrero Fernandez	BVCR Titulos, SL	50.000	
			Administrator
Mr. Blas Herrero Fernandez	Productos Lacteos de	49.170	
	Cornellana		Administrator
Mr. Blas Herrero Fernandez	Inversiones SB, SL	50.000	
			Administrator
Mr. Blas Herrero Fernandez	Gestora Asturiana, SA	50.000	
			Administrator
Mr. Blas Herrero Fernandez	Inmobiliaria Porceyo,	51.000	
	SA		Administrator
Mr. Blas Herrero Fernandez	HVB Casas, SA	98.350	Several

			Administrator
Mr. Blas Herrero Fernandez	HVB Invesal	100.000	Sole
			Administrator
Mr. Blas Herrero Fernandez	Units 3501/3503 FBII,	98.350	Director
	LLC		
Mr. Blas Herrero Fernandez	Fuente Nozana	50.000	Joint
			Administrator
Mr. Blas Herrero Fernandez	Barandon Inversiones,	13.770	Joint
	SL		Administrator
Mr. Carlos Tusquests Trias de	Life Marina Ibiza, SL	6.540	
Bes	Elic Marina Ibiza, oc	0.040	
Mr. César A. Gibernau Ausió	Second House, SL	1.050	
	*		
Mr. César A. Gibernau Ausió	Mixta Africa, SA		Director
Mr. César A. Gibernau Ausió	GP Consulting		Power
Mr. César A. Gibernau Ausió	Charceboy, SL	10.910	
Ms. Elena Hernández de	Second House, SA	3.660	
Cabanyes			Administrator
Ms. Elena Hernández de	Promotora de	5.000	
Cabanyes	Industrias Gráficas, SA		
Ms. Elena Hernández de	Mixta Africa, SA	0.870	
Cabanyes			
Ms. Elena Hernández de	Iglu Verde, SL	50.000	Several
Cabanyes	igia verae, eL	30.000	Administrator
Ms. Elena Hernández de	Inmo Ercina, SL	50.000	Several
	inino Ercina, SL	50.000	
Cabanyes	T I'I M I I OI	50,000	Administrator
Ms. Esther Elisa Giménez	Trancelit World, SL	50.000	
Arribas			
Ms. Esther Elisa Giménez	Tizzano Novara, SL	50.000	Several
Arribas			Administrator
Ms. Esther Elisa Giménez	Anpol Capital, SL	48.387	Several
Arribas			Administrator
Ms. Esther Elisa Giménez	Mixta Africa, SA	0.150	Natural person
Arribas			representing
			director
			Fundación
			Privada Renta
Ms. Esther Elisa Giménez	Second House, SL	4.130	
Arribas	230011d 110d30, OL	7.130	
Mr. Juan Gallostra Isem	Grupo JG Ingenieros	5.780	Chief Executive
ivii. Juaii Gaiiostia iseiii	Consultores de	3.700	Officer
			Officer
M. D	Proyectos, SA	05.000	0
Mr. Ramchand Wadhumal	Casa Kishoo, S.A.	25.000	Secretary and
Bhavanani			Chief Executive
			Officer
Mr. Ramchand Wadhumal	Jansi Ki Rani, SL	2.000	
Bhavanani			
Mr. Ramchand Wadhumal	El Corte Hindu, SL	1.680	
Bhavanani			

B.1.41 Indicate and, where applicable, provide details of whether there is a procedure whereby Directors can have external assessment:

Yes X No

#### Details of the procedure

The Regulations of the Board of Directors (articles 23 and 24) governing the Director's information stipulates the following:

#### Article 23. Powers of information and inspection

- 1. The Director can request information on any matter within the remit of the Board, and, thus, examine its books, records, documents and other documentation. The right to information covers the investee companies to the extent possible.
- 2. The request for information must be addressed to the secretary of the Board of Directors, who will submit it to the Chairman of the Board of Directors and the appropriate contact in the company.
- 3. The Secretary shall notify the Director confidentially of the information requested and received and of his duty of confidentiality in accordance with the provision of these Regulations.
- 4. The Chairman shall be entitled to deny the information if he believes: (i) that it is not necessary for the proper undertaking of the duties of the Director or (ii) that its costs is no reasonable in light of the importance of the matter and the assets and income of the Company.

#### Article 24. Assistance of experts.

- In order to be assisted in the undertaking of their functions, all the Directors shall be entitled to obtain from the Company the necessary advice to comply with their duties.
   To do so the Company shall provide the proper channels which, under special circumstances, could include external advisory assistance charged to the Company.
- 2. The engagement must necessarily deal with specific problems of certain importance and complexity that arise in the course of the Director's duties.
- 3. The decision to make the engagement must submitted to the Chairman of the Company, which can be vetoed by the Board of Directors if it is shown that:
  - a) It is not necessary for the proper undertaking of the duties of the external Directors;
  - b) its cost is not reasonable in light of the importance of the problem and the asset and income of the Company;
  - or the technical assistance that is gathered can be properly provided by experts and technical staff of the Company.

B.1.42 Indicate and, where applicable, provide details of whether there is a procedure whereby Directors can have the information necessary to prepare the meetings of the Boards of Directors with sufficient time:

Yes X No

#### **Details of the procedure**

Article 15 of the Regulations of the Board stipulates that the calls for the meetings of the Board shall be made at least three days in advance, and shall always include the agenda of the meeting and be accompanied by the relevant information.

B.1.43 Indicate and, where applicable, give details of whether or not the Company has laid down rules that oblige the Directors to report and, in cases that damage the Company's credit and reputation, resign:

Yes X No ◊

### **Explain the rules**

Article 21.d of the Regulations of the Board of Directors states that the Directors must resign their seat on the Board of Directors and formalise such resignation, if the latter deems it necessary, in the event that their office on the Board could place the interest, credit or reputation of the Company at risk or damage it.

B.1.44 Indicate whether or not any member of the Board of Directors has informed the Company that he/she has been prosecuted or hearings against him/her have been opened for any of the offences laid down in Article 124 of the Spanish Companies Act:

Yes ♦ No X

Director's name	Criminal case	Observations

Indicate whether or not the Board of Directors has analysed the case. If the answer is affirmative, give a reasoned explanation of the decision taken as to whether or not the Director remains in his/her post.

Yes ♦ No X

Decision taken	Reasoned explanation
Remains/Does not remain	

- **B.2.** Committees of the Board of Directors
- B.2.1 Provide details of all the committees of the Board of Directors and their members:

#### **AUDIT COMMITTEE**

Name	Position	Туре
Mr. César A. Gibernau Ausió	Chairman	Other external
Mr. Juan Velayos Lluis	Board Member	Executive
Mr. Carlos Tusquets Trias de Bes	Secretary-Board Member	Independent

#### APPOINTMENTS AND REMUNERATION COMMITTEE

Name	Position	Туре
Mr. César A. Gibernau Ausió	Chairman	Other external
Mr. Juan Velayos Lluis	Board Member	Executive

Mr. Carlos Tusquets Trias de Bes	Secretary-Board	Independent
	Member	

### **B.2.2** Specify whether the Audit Committee is responsible for the following:

	Yes	No
Supervising the preparation process and integrity of the financial information related to the Company and, where applicable, the Group, reviewing compliance with the standard requirements, the appropriate definition of the consolidation perimeter and the correct application of the accounting criteria.	Х	
Regularly reviewing the internal control and risk management systems so that the main risks can be identified, processed and appropriately publicised.	х	
Ensuring the independence and effectiveness of the internal audit duty; propose the selection, appointment, re-election and dismissal of the person in charge of the internal audit service; forward the budget for this service; receive periodic information on its activities, and verify that senior management considers the conclusions and recommendations in its reports.	х	
Setting up and supervising a mechanism that enables employees to communicate any significant irregularities, especially those related to finance and bookkeeping, and to do so in a confidential manner.	х	
Raising the selection, appointment, re-election and substitution proposals concerning the external auditor to the Board, as well as the terms and conditions of his/her contract.	х	
Likewise receiving information from the external auditor on the audit plan and the results of carrying it out and checking that senior management take its recommendations into account	х	
Guaranteeing the independence of the external auditor.	x	
In the event of groups, to see that the group auditor accepts liability for the audits of the companies that makes up the group.	х	

B.2.3 Describe the organisational and operational rules and the responsibilities attributable to each of the Board's committees.

Name of Committee

**APPOINTMENTS AND REMUNERATION COMMITTEE** 

**Brief description** 

#### **Appointments and Remuneration Committee**

Under article 14 of the Regulations of the Board, the Board of Directors will have an Appointments and Remuneration Committee that is governed by the following rules:

#### I. Composition

The Appointments and Remuneration Committee will be made up of a minimum of three Directors, all of whom are external insofar as that is possible given the composition of the Board of Directors and recommendable for the proper operations of the Committee, which will be appointed by the Board of Directors.

The President of the Appointments and Remuneration Committee will be elected from amongst the external Directors, and must be replaced every four years, although he can be re-elected after a period of one year as from the date of his removal has lapsed.

The Director designated by the member of the Committee will act as the Secretary.

#### II. Remit

Notwithstanding the other functions that could be assigned by the Board of Directors, the Appointments and Remuneration Committee have the following basic duties:

To formulate and review the criteria to be followed for the formation of the management team of the company and its subsidiaries and to select candidates.

To submit to the Board of Directors the proposal for appointments of managers so that it can appoint them.

To analyse, formulate and periodically review the proposals of hiring and loyalties policies for new executives.

To analyse, formulate and periodically review the proposals of remuneration policies for executives, weighing their adequacy and performance.

To guarantee the transparency of remuneration.

To report on the transactions that involves or could involve conflicts of interest.

### III. Operations

The Appointments and Remuneration Committee will normally meet quarterly. It also meets whenever convened by the President, who must do so provided that the Board of Directors has requested a report or the adoption of proposals, and, in any case, provided that it is necessary for the proper undertaking of its duties.

#### Name of Committee

#### **AUDIT COMMITTEE**

#### **Brief description**

#### **Audit Committee**

The rules for the organisation and operations of the Audit Committee are those set out below and set down in the article 48 of the Articles of Association and article 13 of the Regulations of the Board of Directors:

#### I. Composition.

The Audit Committee shall be made up of three Directors, a majority of which are not executive officers, appointed by the Board of Directors.

The President of the Audit Committee will be elected from amongst the external Directors, and must be replaced every four years, although he can be re-elected after a period of one year as from the date of his removal has lapsed.

The Director designated by the member of the Committee will act as the Secretary.

#### II. Remit

Notwithstanding the other functions that could be assigned by the Board of Directors, the Audit Committee has the following basic duties:

To report to the General Meeting of Shareholders on the matters that is raised by the shareholders in the areas of its remit.

To propose to the Board of Directors, for submission to the General Meeting of Shareholders, the appointment of the external auditors referred to in article 204 of the Spanish Companies Act, as well as their engagement terms and conditions, the scope of their engagement and, as the case may be, their cessation or non-renewal.

To supervise the internal auditing systems.

To review the Company's accounts, oversee compliance with the legal requirements and correct application of generally accepted accounting principles, with the direct collaboration of the internal and external auditors.

To supervise the management and control policy of the risks that affects the achievement of the corporate purposes of the Company.

To understand the financial information process, the internal controls system of the Company, to verify its appropriacy and integrity and review the appointment or replacement of the persons responsible for it.

To handle the relationship with the external auditors in order to receive information on matters that could jeopardise their independence and any other matters relating to the auditing of the accounts, as well as other communications required by auditing legislation and technical auditing standards.

To oversee compliance with the audit engagement contract, ensuring that the opinion on the annual accounts and the main content of the audit report are worded clearly and precisely, and to evaluate the results of each audit.

To review the periodical financial information that must be provided by the Board to the markets and to its supervisory bodies.

To examine compliance with the Internal Code of Conduct, the Regulations of the Board, and, in general, the rules of governance of the Company and to make the necessary proposals for their enhancement.

To receive information, and, as the case may be, issue a report on the disciplinary measures that are to be imposed on the members of senior management of the Company.

#### III. Operations

The Audit Committee will normally meet quarterly in order to review the periodical financial information that must be submitted to the stock exchange regulators as well as the information that the Board of Directors has approved and must be included in its public annual filings. Furthermore, it will also meet upon the request of any of its members and whenever convened by the Chairman, who must do so, provided that the Board or its Chairman has requested a report or the adoption of proposals, and, in any case, provided that it is always useful to the proper undertaking of its duties.

The Audit Committee shall prepare an annual report on its operations highlighting the main incidences that have arisen, if any, in relation to its own duties. Furthermore, when the Audit Committee deems it necessary, it will include in said report proposals to improve the rules of governance of the company. The Audit Report will be appended to the annual report on corporate governance and will be made available to the shareholders and investors on the company website.

The members of the management team or company personnel will be obligated to attend the meetings of the Audit Committee and collaborate with it and give it access to the information they have when required by the Audit Committee to do so. The Committee shall also be required to attend the auditor's meetings. In order to best fulfil its duties, the Audit Committee shall be entitled to seek external expert advice, when it deems it necessary for the proper fulfilment of its duties.

## B.2.4 Indicate the powers for advising, consultancy and, if relevant, appointments, for each of the committees:

Committee	Brief outline
Appointments and Remuneration	Article 14 of the Regulations of the
Committee	Board of Directors provides the
	appointments and remuneration
	committee with the duties described in
	section B.2.3 above.
Audit Committee	Article 13 of the Regulations of the
	Board of Directors provides the
	appointments and remuneration
	committee with the duties described in
	section B.2.3 above.

B.2.5 Indicate, where applicable, the existence of Committee Regulations, the location at which they are available for consultation, and the modifications that have been made during the financial year. Also indicate whether any annual report on each Committee's activities has been voluntarily drafted.

### Name of committee

#### APPOINTMENTS AND REMUNERATION COMMITTEE

#### **Brief description:**

The rules of organisation and operations of the Audit Committee and the Appointments and Remuneration Committee are included in the Regulations of the Board of Directors, which are available for consultation on the Company's website (<a href="www.rentacorporacion.com">www.rentacorporacion.com</a>), without separate Regulations for the Audit Committee or for the Appointments and Remuneration Committee having been adopted to date.

#### Name of committee

#### **AUDIT COMMITTEE**

#### **Brief description**

The rules of organisation and operations of the Audit Committee and the Appointments and Remuneration Committee are included in the Regulations of the Board of Directors, which are available for consultation on the Company's website (<a href="www.rentacorporacion.com">www.rentacorporacion.com</a>), without separate Regulations for the Audit Committee or for the Appointments and Remuneration Committee having been adopted to date.

The Audit Committee prepares an annual report (which accompanies this report and is made available to the shareholders on the Company's website) highlighting the main activities and incidences, as the case may be, in relation to its own duties. Furthermore, when the Audit Committee deems it necessary, it will include proposals for improving the rules of governance of the Company in its report.

B.2.6 Indicate whether the makeup of the Executive Committee reflects the participation in the Board by the various Directors depending on status:

Yes No X

If the answer is No, explain the makeup of your Executive Committee

There is no Executive Committee.

#### **C RELATED-PARTY TRANSACTIONS**

C.1 Indicate whether the plenary Board has reserved the power to approve the operations that the company carries out with Directors, with major shareholders or shareholders represented on the Board, or with individuals related to these, following a favourable report from the Audit Committee or any other Committee commissioned with this duty:

Yes X No

- C.2 Detail the significant operations that imply a transferral of resources or obligations between the Company and entities within its Group and the significant shareholders of the Company:
- C.3 Detail the significant operations that imply a transferral of resources or obligations between the Company or entities within its Group and the Administrators or Executives of the Company:

Name or company name of significant shareholder	Name or company name of the company or entity of the Group	Nature of the operation	Type of operation	Amount (thousands of euros)
Mr. Luis Hernández de Cabanyes	Renta Corporación Real Estate RA, SA	Contractual	Purchase of goods (finished product of work in progress)	7,000

C.4 Detail the important operations carried out by the Company with other companies belonging to the same Group, provided that they are not eliminated in the process of drafting the consolidated financial statements and are not part of the Company's usual trading in terms of its purpose and conditions:

Company name of the entity	Brief description of the operation	Amount (thousands of euros)

C.5 Indicate whether the members of the Board of Directors have been affected by any conflicts of interest over the year, in accordance with the provisions set forth in Article 127.3 of the Public Limited Companies Act.

Yes No X

Name or company name of Director	Description of the conflict of interest

C.6 Detail the mechanisms established to detect, determine and resolve possible conflicts of interest between the Company and/or the Group, and its Directors, Executives or significant shareholders.

The Regulations of the Board of Directors and the Internal Code of Conduct for governing the mechanisms established to detect and regulate possible conflicts of interest

In relation to the directors, the mechanisms established to detect possible conflicts of interest are regulated by the Regulations of the Board of Directors. Article 29 of the Regulations of the Board of Directors stipulate that the Director must report any conflicts of interest to the Board of Directors and refrain from attending or intervening in the deliberations that affect matters in which they are personally interested. A personal interest on the part of a Director exists when the matter affects a member of his family or related persons and companies or entities over which a member of his family may have a significant influence. Article 32 of the Regulations of the Board of Directors stipulate that a Director cannot use to his own benefit or that of a person related to him under the terms of article 29 above one of the Company's business opportunities, unless it is offered previously to the Company, which refuses to exploit it. For the purposes of that mentioned above, a business opportunity is understood as any possibility of making an investment or undertaking commercial operations that have arisen or have been discovered related to his office by the Director, or through the use of means and information of the Company, or under circumstances that would make it reasonable to think that the offer of the third party was actually addressed to the Company.

Furthermore, the Director must inform the Company of the offices he undertakes or holds on the Boards of Directors of other listed companies and, in general, the facts, circumstances or situations that could be relevant vis-à-vis his duties as Company administrator in accordance with the provisions of the Regulations of the Board of Directors.

The body that regulates and resolves the conflicts of interest of the Directors is the Audit Committee.

In relation to senior management, the mechanisms established to detect and regulate possible conflicts of interest are regulated in the Internal Code of Conduct that is also applicable to the Directors. Article 10 of the Regulations of the Internal Code of Conduct stipulates that the person in question must act at all times judiciously, with loyalty to the company and its shareholders, and independently in respect of his own or third party interests. Consequently, he will refrain from prioritising his interests to the detriment of those of the Company or those of certain investors at the expense of the others, and from intervening in or influencing the decisions that could affect the person or entities with which there is a conflict and from accessing confidential information that may affect said conflict.

Furthermore, the person in question must report to the General Secretary of the Company possible conflicts of interest in which he is involved due to his activities outside the Company, family relations, personal equity or for any other reasons, with the Company or any of the companies in the Group, significant suppliers or customers of the Company or Group companies, and companies that are involved in the same business or are competitors or the company or any of the Group companies. Any doubts about the possibility of a conflict of interest must be discussed with the General Secretary, and the final decision is the remit of the Audit Committee.

#### C.7 Is more than one Group Company listed on the stock markets in Spain?

Yes ♦ No X

Identify the subsidiary companies that are listed:

#### D RISK CONTROL SYSTEMS

D.1 General description of the risk policies of the Company and/or the Group, detailing and assessing the risks covered by the system, together with justification for the adaptation of the system to the profile of each risk type.

Renta Corporación is exposed to strategy, business, financial and operating risk.

The policy and strategy of risk management is the responsibility of the Board of Directors supported by Senior Management for definition and implementation. However, all the members of the organisation participate in and are responsible for ensuring the success of the risk management system.

It is the remit of the Audit committee, as the specialised body of the Board of Directors, to supervise the policy of control and management of risk in order to provide reasonable assurance in achieving the corporate purposes of the Company, and, therefore, it is the body that reviews and approves the Risk Map of Renta Corporación and the Risk Management System.

In its oversight functions, the Committee receives the support from Internal Audit, which, through the functional dependence of this body, is in charge of reviewing and evaluating continuously the effectiveness of internal risk management and control system operations, which also contributes to their improvement.

Furthermore, there are other bodies that participate in risk supervision and control.

 Senior Management, the chairman, vice-chairman, general operations manager, the chief executive officer, the general corporate manager and the human resources Director, are all members of senior management. They manage risk related to their area of responsibility through the identification and evaluation of the different risks, the establishment of policies and plans to manage them and by following up and supervising the measures taken by the different departments and subsidiaries.

- Senior Management is responsible to the Board of Directors for the decisions adopted and the results obtained, especially those that could affect or compromise compliance with the corporate strategy and objectives.
- Economic-Financial Management, responsible for the preparation and monitoring of the business plans, budgetary control, liquidity and financial capacity, maintenance of a proper capital structure and the risk control polices for interest and exchange rates.
- Department and subsidiary management (Management Committee), managing operational risk in accordance with the risk management policies and methodologies set by Senior Management.
- General Secretary, responsible for compliance with corporate law, the obligations and recommendations of Good Governance, the stock market legislation, money laundering legislation and the protection of personal data.

On the other hand, and in relation to internal control, of special note is the fact that Renta Corporación has a Code of Conduct for employees and the persons forming part of its governing bodies and has a channel for reporting misconduct.

Rental Corporación has developed a methodology for risk management, based on the Integrated Framework for Corporate Risk Management proposed by COSO (Committee of Sponsoring Organisations of the Treadway Commission), in order to provide reasonable assurance that the objectives set will be met and that any deviations will be detected. The objectives of the organisation are divided into the following categories:

- 1. Strategic: to delve deeper into the various options of transformation of the portfolio of buildings creating more value and improving positioning, optimising purchase options over buildings and opening up new business lines in the management of assets for third parties, while maintaining the company's international focus.
- Operations: operations must be agile, effective and efficient and generate value and liquidity.
- Information and reporting: the information systems must be appropriate, sufficient and reliable.
- 4. Compliance: general, sector and internal company rules and legislation must be met.

The methodology followed by Renta Corporación for risk management is as follows:

- 1. Establishment of the objectives of the Renta Corporación Group.
- 2. Identification of the potential risks that could affect the objectives defined and identification of the existing controls.
- 3. Valuation of risks in line with their importance, probability of occurrence and taking into account the degree of management or preparation to respond to them.
- 4. Definition of action plans, prioritise according to the valuation made, so that exposure is at a risk level acceptable to Renta Corporación.
- 5. Information and reporting to Management and the Audit Committee.
- 6. Monitoring and reviewing the Risk Management System.
- 7. Updating of the Risk Map.

During this year Renta Corporación has formalised a Process Map for the entire group and has prepared a master risk and process map, identifying the activities that have the greatest exposure to risk and which constitute priority action areas.

The Risk Map is the instrument through which we identify and evaluate the risk detected in each process, in accordance with the work of Senior Management and the persons responsible for the different corporate departments and businesses, all of whom are participants in carrying out the same.

Both the Risk Map and the risk-process master are reviewed annually in order to evaluate the degree of exposure to the risks that we have and to define the action plan that can manage them. Furthermore, the results are reported to Senior Management and the Audit Committee.

Part of the risks identified can affect the capacity of Renta Corporación to apply its strategy, and, accordingly, Senior Management, as the body responsible for this, must redefine it when necessary and also the plans for achieving it. In the final instance, the Company's strategy is

approved by the Board of Directors which in turn supervises and controls compliance with the targets established.

The risks identified are classified in the following categories:

#### Strategic risk

This arises from the exposure to a loss of opportunities and value as a result of an inappropriate strategic definition in relation to the economic environment, evolution of the business or risk concentration, and also errors in its implementation or inadequate monitoring.

Renta Corporación follows up the main variables of its activity as well as a series of business, financial and operating risks that could affect its current and future situation. Based on this analysis, the Company defines, adapts or modifies its business strategy by specifying its strategic and economic planning, which it monitors permanently.

#### Business risk

The Renta Corporación group is exposed to risks related to the real estate sector, which can threaten the business and the achievement of strategic objectives. This category includes the risk related to:

- The environment, as a result of adverse external factors (for example, the international financial situation, the situation of the markets in which it operates, fall in market prices and surplus supply).
- The regulatory framework (for example, the impact of changes in legislation on land).
- Image and reputation, due to the loss, damage or erroneous perception of the different stakeholders,
- The competition, (for example, entry of new competitors).
- Product portfolio (for example, the concentration of certain products or markets, incorrect appraisals of profitability that are not in line with expectations).

In order to reduce the exposure to these risks, and taking into account the impact that they can have on the strategy of Renta Corporación, follow up is made of all these variables, redefining – as the case may be – the strategy and preparing the respective action plans:

- Exposure to environment risk is studied on the basis of a monitoring of each market in which Renta Corporación operates and the impact that certain variables can have on the evolution of these markets. The internationalisation and diversification of products and the nature of the business, centred on the acquisition and transformation of buildings in large cities and prime real estate zones, constitute elements that mitigate risk.
- Regulatory risk is the result of changes in legislation governing the real estate sector (for example, the Land Act). Renta Corporación has a Town Planning Department that has experts in the field, responsible for giving advice on the measures to adopt.
- Exposure to image and reputational risk, due to the loss, damage or erroneous
  perception of the different stakeholders, could be the result of unethical actions
  by the governing bodies, management and employees, due to opaque
  behaviour towards customs, governments and investors, for breaches of
  corporate governance standards or because of external factors that discredit or
  damage the image of the real estate sector.

In order to mitigate the exposure to this risk, Renta Corporación carries out a policy of selection of the personnel involved with the organisation and has a Code of Conduct for all employees and members of the governing bodies, as well as channels for reporting any infringements of standards; it has a Communications Department in charge of handling relations with the media and to ensure that communications are accurate, reliable and transparent; it has an Investor Relations Department in charge of relations with this group; and a General Secretary in charge of relations with the Spanish Security and Exchange Commission (CNMV) and for ensuring compliance with the obligations of listed companies in the area of Good Governance.

- In relation to competition risk, please note that the business of Renta Corporación is based on the acquisition and legal, physical, technical or town-planning-related conversion of business in prime real estate zones in large cities. Therefore, it does not compete with builders and land developers. Historically, the competition risk has had its main impact on the acquisition phase, and, accordingly, the development of swift processes and an appropriate structure for quick decision making mitigated its impact. Today, the impact of this risk is centred in sales, and, accordingly, specialised teams have been prepared for the sale of buildings to all types of customers and in all markets of interest.
- In relation to product portfolio risk, Renta Corporación is constantly monitoring:

The compositions of the portfolio in terms of markets and product type and the interest of the market in acquiring or transforming buildings.

The appraisal of the assets acquired, which can be damaged by external factors. In order to record the appropriate carrying value of the assets, appraisals are made periodically by independent experts, in order to keep them up to date at all times. Thorough analysis of the options of transformation and future profitability using different scenarios, selection of the best transformation strategy that determines the forecast profitability, preparation of statements of budgeted results and continuous monitoring of the execution of the transformation plans and the possible deviations.

#### - Financial risk

These are related to liquidity and financial capacity, capital, credit and the variations in exchange or interest rates. Renta Corporación permanently monitors its financial risks.

Liquidity risk and financial capacity

Liquidity risk is related to the capacity to meet short-term payments and the proper management of cash surpluses. The risk in financial capacity refers to the financial position of Renta Corporación to meet its payments in the medium and long-term and to contribute economic resources necessary to carry out its strategy. Both risks are managed by the Economic-Financial Management through:

- Planning and follow up of cash inflows and outflows on a daily, monthly and bimonthly basis in one year.
- Constant monitoring of the financial capacity to comply with the payments in the medium and long-term and to continue operations and applying the defined strategy.
- Monitoring of compliance with covenants or other debt-related obligations.
- Search for financing facilities under the best conditions for the group.
- Adapting the structure and volume of debt to the current evolution and condition of the business.

Renta Corporación finances the acquisition of buildings and transformation activities of the latter by obtaining borrowed funds. As a result, the group is subject to the risks normally related to debt-financing, including the risk that cash flows from the sale of buildings may not be sufficient to repay debt, although the quality of the assets is a good guarantee of the debt.

### Capital risk

Capital risk is calculated as net equity plus net debt.

The exposure to capital risk is determined depending on the difficulty of safeguarding the capacity of capital to ensure that the company continues as a going concern, in order to generate shareholder return and profits for net equity instrument holders and to maintain an optimal capital structure and contain or reduce its cost.

The Group continuously monitors the capital structure in line with the leverage index and practice in the industry.

In order to be able to maintain and adjust the capital structure, the group can adjust the dividends payable to the shareholders, refund capital to the shareholders, issue new shares or sell assets to reduce the debt.

#### Trade receivable credit Risk

The trade receivable risk is managed through the sales policy, according to which the transactions for the buildings are carried out in cash on the date of transfer of ownership of the property. In the event of a deferral of payment the debt must be guaranteed as general rule by means of a bank guarantee, through reservation of title or similar forms of guarantees *in rem* that enable the group to recover ownership of the property in the event of a default on payment.

### Exchange and interest rate risk

Exchange rate risk arises directly from activity or presence in different Euro zone countries, as in the US or the UK, and from the financing of these subsidiaries in non-Euro currencies.

The exposure to interest rate risk is due to the possible variations that could arise and lead to increased financing costs.

Both exchange rate and interest rate risk are managed in accordance with the policies adopted by the Board of Directors, establishing hedging instruments that minimise the impact of the volatility in these variables.

#### Operational risk

This category includes all the risks arising during operations caused by an inadequacy or failure of processes, underperformance of employees, technology and information systems or by external factors. Consequently, this category identifies risks related to:

- Operations: covering all risks directly related to corporate activities or business (for example, the quality of products or planning, the integrity of operations and transactions, depreciation of assets and accidents, ethics or integrity of personnel in their actions, etc.).
- Information for decision-making: related to any type and level of operational, financial or management information.
- Human Resources: related to motivation, satisfaction and loyalty of personnel, the sizing, concentration of knowledge or dependence on key personnel, and the training and availability of suitable human resources.
- Management and Governance: in relation to the capacity of management and governance of operations, especially in the establishment, communication and management of goals, criteria, policies, functions, and assignment of duties.
- Legal: related to compliance with current legislation connected to the activities carried out in corporate or business areas (accounting, tax, labour, environmental, technical, sectorial, town-planning or others).
- Technology and information systems: related to technological infrastructure, the management and integrity of the information in the systems and its physical and logical security.

The operational risks identified in the Company's processes are managed by the design, implementation and evaluation of internal controls that prevent their materialisation and provide reasonable assurance for compliance with the objectives or, if they do materialise, ensure that their impact is mitigated as much as possible.

The management of these risks is decentralised to different persons responsible for the processes and supervised by Senior Management.

Furthermore, the Internal Audit function supports the identification and valuation of risks and their management. Furthermore, audits are planned and carried out on the different processes depending on their criticality and the exposure to risk of each one, in order to evaluate the effectiveness and efficiency of the risk management systems. The results of these audits are reported regularly to the Audit Committee.

D.2. Indicate whether or not any of the various types of risk (operative, technological, financial, legal, reputational, fiscal, etc.) that affect the Company and/or its Group have arisen during the year:

Yes X No ◊

If the answer is Yes, indicate the circumstances that caused them and whether or not the established control systems worked.

Risks occurred during	Causes of risks	Operation of Control Systems
the year. Liquidity and financing capacity.	The forecast of difficulties in meeting the payment of the financial debt costs and the future return on capital within the terms initially established.	As a result of this risk, Renta Corporación believes it is necessary to reach an agreement with the lending institutions in order to reduce its debt through the sale of assets, refinancing the long-term debt under new terms and conditions in line with the circumstances of the market, and to obtain an additional line of liquidity for possible operating needs.
Valuation of the buildings portfolio.	The decrease in value of the buildings portfolio.	According to the appraisals made by independent experts, Renta Corporación has readjusted the carrying values of its buildings.
Customer credit	The cancellation of purchase and sale operations due to the inability of the customers to meet their payment of the instalments.	In the detection of a possible cancellation of purchase and sale operations the Company executes the mortgage guarantees on the buildings and in the event that this does not offset the total damage caused, legal actions are instigated. If upon termination of the legal actions there is still an economic loss for Renta Corporación, the loss is recognised in the accounts.
Interest rates.	The rising trend in interest rates until the third quarter of 2008 and the significant decrease in the last quarter.	In order to mitigate the impact of interest rate risk, Renta Corporación has hedging instruments following the interest rate risk management policy adopted by the Board of Directors. However, due to the stiff decrease in the last part of the year, the market value ('mark to market') of the hedges at the year end totalled Euros — 6.3 million.  In 2009 and as a result of the renegotiation of the financial debt, the Company will try to adapt its current hedges to the new financing scheme.
Exchange rates.	The volatility of the US Dollar and the Pound Sterling.	In order to reduce the impact of this risk, hedging instruments are arranged. However, these have only limited but not eliminated this impact. The depreciation of the Pound against the Euro in the last two months of the year has led to a serious negative effect from exchange differences. This has led in turn to losses of Euros 8.4

		T
		million in year end results.
Capital risk.	The equity situation due to the losses for the year and the leverage ratio of the companies Renta Corporación Real Estate ES, S.A. and Renta Corporation (Estados Unidos).	In order to reinforce the equity situation, Renta Corporación has subscribed and paid capital increases in both Renta Corporación Real Estate ES, S.A. and Renta Corporation (Estados Unidos) in the amount of Euros 35 million and Euros 15.9 million, respectively.
Concentration of product portfolio	The concentration in certain geographic markets and types of buildings, such as is the case of land, which due to the duration of zoning processes and failures to approve transformation operations initially expected, has raised the turnover period of the portfolio to a level above the targets set by Renta Corporación in the last few years, aggravating even more the current situation in the financial and real estate sectors.	In order to decrease the degree of exposure to this risk, the Company has adopted intensive commercial policies to move its units, including the definition and execution of alternative transformation, the prioritisation in the execution of transformation over the other products, and the domestic and international commercial management in seeking more customers.

# D.3. Indicate whether there is a committee or governing body that is responsible for establishing and supervising these control devices:

Yes X No ◊

## If the answer is Yes, describe its functions.

Name of the	Description of duties
Committee or Body	
Senior Management	The Board of Directors delegates ordinary management of the Company to Senior Management, concentrating its activity in the function of general supervision and the adoption of the most important decisions for the Company administration.
	Consequently, Senior Management, made up of the senior executives of the organisation (the chairman, the vice-chairman and general operations manager, the chief executive officer, the general corporate manager, and the human resources manager), manages the risks related to their duties, through the identification and evaluation of risk, the establishment of policies and plans for risk management and the monitoring and oversight of the management carried out by other departments and subsidiaries.
	Senior Management is responsible to the Board of Directors for the decisions adopted and the results of this management, especially in those areas that could affect or compromise compliance with the company strategy and corporate objectives.

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Internal Audit	In its oversight functions, the Audit Committee is supported by the Internal Audit Department which is functionally dependent on this body, and reviews and evaluates on an ongoing basis the effectiveness of the operations of the risk management and internal control system and contributes to improving them.
	Control system and contributes to improving them.
	Internal Audit reports periodically to the Board of Directors on the results of the audits carried out and the recommendations made to Management in order to improve the risk management and internal control systems and the degree of their adoption.
Audit Committee	The Audit Committee is the body of the Board of Directors
Addit Committee	competent in supervising the risk management and control policies in order to provide reasonable assurance of the achievement of corporate objectives.
	Article 13.2 of the Regulations of the Board of Directors assigns the Audit Committee, amongst others, the following functions:
	a. To identify the different types of risk (operating, technological, financial, legal, reputational) that the Company faces, including, amongst the financial or economic risk, the contingent liabilities and other off-balance sheet risks.
	b.To identify the risk level that the Company considers acceptable. c.To identify the measures set down to mitigate the impact of the
	risk identified, in the event that they materialise.
	d.To identify the information and internal control systems that will
	be used to monitor and manage these risks, including the
	contingent liabilities or off-balance sheet risks.  In relation to the information and internal control systems
	a.To supervise the process of preparation and the integrity of the
	financial information concerning the Company, and, as the case may be, the group, reviewing compliance with the legislative
	requirements, the proper limitation of the consolidation scope and the proper application of the accounting criteria.
	b.To periodically review the internal control and risk management
	systems, so that the main risks are identified, managed and
	become known properly.
	c.To oversee the independence and effectiveness of the Internal
	Audit function; to propose the selection, appointment, reappointment and removal of the person responsible for the
	Internal Audit service; to propose the budget for the service; to
	receive information periodically on its activities; and to verify that
	senior management takes the conclusions and recommendations
	of its reports into account.
	d.To establish and supervise a mechanism that will enable
	employees to confidentially, and if considered appropriate,
	anonymously report any irregularities of potential importance, especially financial and accounting irregularities, that are
	discovered in the Company.
Board of Directors	The Board of Directors is the body responsible for approving the
	Company's strategy and the precise organisation for putting it into
	practice, and for supervising and monitoring Management to

ensure that it meets its targets.

With this goal in mind and in relation to risk management, the Board of Directors approves the risk management and control policy and the periodically follow up of the internal information and control systems.

# D.4 Identification and description of the procedures for compliance with the different Regulations affecting the Company and/or its Group.

Amongst the risks identified in Renta Corporación in the business risk category we find the issue of the regulatory framework, due to the uncertainty of the impact of any variations or deficiencies in the regulation of the industry (for example, the land act), and, on the other hand, within the category of operational risk, the legal risk related to the possible infringement of current legislation.

The legal operational risk covers the risk of infringement of accounting, tax, labour, environmental, technical, sectorial, zoning risk and other regulations that affect Renta Corporación (for example, the stock exchange, corporate governance, money laundering, personal data protection and company law).

In order to reduce exposure to the risk of infringement of the different regulations, Renta Corporación has various departments that analyse and monitor any changes in legislation, provide advice to the different areas and supervise and coordinate compliance with legislation. The Management of the different areas affected are responsible for transferring legislation to the standards, policies and operating procedures. Furthermore, Renta Corporación has external experts in legal, tax, accounting and business areas that provide advice when necessary.

#### These departments are:

- -Zoning and town-planning: in relation to regulation of the industry.
- -Technical: in relation to technical and environmental regulation.
- -Human Resources: in relation to labour regulation.
- -Tax and Accounting: in relation to tax and accounting regulation, respectively.
- -General Secretary: in relation to compliance mainly with legislation on the stock exchange, corporate governance, money laundering, personal data protection and company law.
- <u>-Legal: providing support to other areas in order to comply with company law in the company's operations.</u>

### **E GENERAL MEETING OF SHAREHOLDERS**

E.1 Indicate and, where applicable, give details of whether or not there are differences between the minimums system laid down in the Spanish Companies Act (or LSA) and the quorum for constituting the General Meeting of Shareholders.

Yes ♦ No X

	% quorum different to that laid down in Article 102 Spanish Companies Act (or LSA) for general cases	% quorum different to that laid down in Article 103 LSA for special cases
Quorum required for the first call to meeting	0	0
Quorum required for the second call to meeting	0	0

Description of the differences			

E.2 Indicate and, where applicable, give details of whether or not there are differences between the system laid down in the Spanish Companies Act and the system for adopting corporate agreements:

Yes ♦ No X

Describe how the system differs from that of the LSA.

% laid down by the	Reinforced majority other than that laid down by Article 103.2 Spanish Companies Act (or LSA) for the cases of 103.1	Other cases of reinforced majorities
institution for the adoption of agreements		
	Describe the differences	

# E.3 List the shareholders' rights in relation to General Meetings which differ from those of the Spanish Companies Act (or LSA).

The shareholders' rights in relation to the General Meeting of Shareholders are set down in the LSA, which are now set out in articles 26, 28, 30, 31, 32 and 33 of the Articles of Association. Furthermore, these rights are found in further detail in the Regulations of the General Meeting of Shareholders, which are available to the public on the Company's website.

In particular, the Regulations of the General Meeting of Shareholders includes the following shareholders' rights.

### Right to information

Article 9 stipulates that after the date of publication of the call for the General Meeting of Shareholders and until the seventh day prior to the date slated for the General Meeting of Shareholders, inclusive, the shareholders have the right to ask the Board of Directors about the matters on the agenda, the information or

clarifications they require, or formulate any questions in writing that they believe to be pertinent.

Furthermore, within the same due form and time, the shareholders are entitled to ask for information or clarification or formulate questions in writing on the information available to the public that has been submitted by the Company to the Spanish Securities and Exchange Commission (CNMV) since the last General Meeting of Shareholders. The Board of Directors is obligated to provide in writing the information requested until the date of the General Meeting of Shareholders.

The requests for information can be made by personal delivery of the request to the registered office, or by sending the Company the request by mail or by other means of electronic communication addressed to the management specifying the respective announcement of the call, or, failing said specification, to the Shareholder Service Office. Requests will be admitted as such if the electronic document through which the information has been requested includes the legal electronic signature used by the applicant, or other mechanisms which, by means of a resolution adopted to that effect previously, is considered by the Board of Directors to properly guarantee the authenticity and identification of the shareholder who is exercising his right to information.

No matter what the means used to issue the request for information, the request of the shareholder must include his name and surnames, accrediting the shares he owns, so that this information can be checked against the list of shareholders and the number of shares in his name provided by the Sociedad de Gestión de los Sistemas de Registro, Compensación y Liquidacion de Valores, S.A. (Sociedad de Sistemas or Iberclear), for the General Meeting of Shareholders in question. The shareholder is responsible for the receipt of delivery of the request to the Company in due form and time. The Company's website will provide the pertinent explanations for exercising the right to information of the shareholder under the terms set down in current legislation in force.

The requests for information, regulated under this article, will be answered, once the identity and status of the shareholder applicant is verified, before the General Meeting of Shareholders.

The Directors are obligated to provide the information in writing, up to the day of the General Meeting of Shareholders, except in the cases in which:

- (i) the publication of the information requested could damage the company's interests, in the opinion of the Chairman;
- (ii) the request for information or clarification does not refer to the matters on the agenda or the information accessible to the public that has been filed by the Company with the Spanish Securities and Exchange Commission (CNMV) since the last General Meeting of Shareholders;
- (iii) the information or clarification requested is considered abusive; or
- (iv) as a result of legal or regulatory provisions or legal rulings.

However, the exception indicated in point (i) above shall not apply if the request is supported by shareholders who represent at least one fourth of share capital.

The Board of Directors shall be entitled to empower any of its members, the Presidents of the Committees that answer to it or its Secretary, so that, in name and behalf of the Board of Directors, they can respond to any of the requests for information formulated by the shareholders.

The means for providing the information requested by the shareholders shall be those means through which the respective request was made, unless the shareholder indicates a different form from among those deemed suitable in accordance with this article. In any case, the Directors shall be entitled to provide the information in question by certified post with acknowledgement of receipt or by burofax.

The Company shall be entitled to post on its website information relating to the responses provided to the shareholders in answer to their questions formulated by virtue of their right to information regulated hereunder.

#### Right to representation

Article 12 stipulates that all shareholders who have the right to attend can be represented at the General Meeting of Shareholders by another person, who may or may not be a shareholder. The representation must be conferred in writing or by the means of communication whose use is set down by the governing body expressly in the call, provided that the requirements of said call are met, and, in any case, the identity of the shareholder and his representative is duly guaranteed. The same precept regulates the rules for validating the representation granted by the means of long-distance communication.

#### Voting by mail

Article 24 contemplates the right to cast a vote by mail or other electronic means, empowering the Board of Directors to lay down provisions in this article and establish rules, means and procedures in line with the technical status for arranging the vote and the delegation of proxies by electronic means, coming into line as the case may be with legal standards for this system and set down in the articles of association and the Regulations of the General Meeting of Shareholders.

# E.4 Indicate, where applicable, the measures adopted to encourage participation of the shareholders in General Meetings.

Article 35 of the Articles of Association of Renta Corporación stipulates that, as a means for fostering the participating of the shareholders in the General Meeting of Shareholders, any shareholder can intervene at least once in the deliberations of the points on the agenda, without infringing the rights of the Chairman to use his powers, to adopt such rules of order that limit speaking time, impose turn-taking or the close the list of interventions.

On the other hand, article 36 of the Regulations of the Board of Directors establishes that the General Meeting of Shareholders will promote the informed participation of the shareholders at the General Meeting of Shareholders and will adopt any measures considered necessary to ensure that the General Meeting of Shareholders effectively carries out its functions under law and the articles of association. In particular, the General Meeting of Shareholders shall adopt the following measures: (i) it shall strive to provide the shareholders prior to the General Meeting of Shareholders with all the information legally required and all that which, even if it is not, could be of interest and can be reasonably provided; (ii) it shall satisfy, as diligently as possible, the requests for information formulated by the shareholders prior to the General Meeting of Shareholders; and (iii) it shall respond, with the same diligence, to the questions formulated by the shareholders at the General Meeting of Shareholders.

Consequently, the shareholders have all the documentation necessary at their disposal to be able to discuss the items on the agenda of the General Meetings of Shareholders sufficiently in advance. Such documents are published on the website of the Company and by the CNMV. Likewise, the shareholders can delegate representation and proxy votes to another person who may or may not be a shareholder, if they cannot attend the General Meeting of Shareholders in person.

E.5 Indicate whether the position of Chairman of the General Meeting coincides with that of Chairman of the Board of Directors. Indicate, where applicable, the measures adopted to encourage independence and effective operation of the General Meeting:

Yes X No ◊

#### **Details of measures**

Article 16 of the Regulations of the General Meeting of Shareholders stipulates that the General Meeting of Shareholders will be chaired by the Chairman of the Board of Directors or, failing that, the Vice-Chairman, and failing them both, by the member of the Board of Directors designated by the General Meeting of Shareholders.

It also indicates that the Chairman, even when present at the meeting, shall be entitled to delegate the chairing of the meeting to the Secretary, or the member of the governing body he deems suitable. Furthermore, the Chairman shall be entitled to have assistance, if he so desires, from any expert he deems suitable.

The Chairman is responsible for declaring that the General Meeting of Shareholders has been validly constituted, and for chairing and keeping order during the deliberations and interventions and for the times assigned to the shareholders in their interventions in accordance with the provisions of the Regulations of the General Meeting of Shareholders, for terminating debate when he considers that the matter has been sufficiently discussed and for calling for the votes, resolving doubts that arise in relation to the agenda and the list of attendees, for proclaiming the adoption of the resolutions, adjourning the meeting and, as the case may be, agreeing to its suspension, and, in general, exercising all powers, including maintaining order and discipline, that are necessary for an appropriate meeting to be held, and is even empowered to expel from the meeting those who disturb it, and shall even presided over the interpretation of the provisions of the Regulations.

Furthermore, the Regulations of the General Meeting of Shareholders contain, amongst others, provisions on the creation of lists of attendees, the General Meeting of Shareholders and voting on the proposed resolutions that ensure its proper functioning.

The governing body shall be entitled to call on the presence of a Notary to certify the General Meeting of Shareholders and will be obligated to do so provided that, subject to five days notice prior to the General Meeting of Shareholders, it has been requested by shareholders representing at least one percent of share capital.

The notary's certificate will be considered as the minutes of the General Meeting of Shareholders and will not require adoption by the latter.

Notwithstanding the inscription in the Mercantile Registry of those resolutions that can be inscribed and the legal provisions applicable on the publication of resolutions, the Company will notify the CNMV by means of communication required for filing a relevant event, the resolutions adopted either literally or in an extract. The resolutions of the General Meeting of Shareholders held during the year and the prior year will also be posted on the Company's website. Furthermore, upon the request of any shareholder or his representative at the General Meeting of Shareholders, the Secretary shall expedite a certificate of the resolutions or notary's certificate, as the case may be.

E.6 Indicate, where applicable, the amendments made during the financial year to the General Meeting Regulations.

The Regulations of the General Meeting of Shareholders were not modified in 2008.

# E.7 Indicate the attendance data of the General Meetings held during the financial year to which this report refers:

	Attendance data				
Date of General Meeting	% physical presence	% represented	% remote Tota		Total
			Electroni c vote	Oth	
25/04/2008	62.555%	10.280%	0.004	ers 1%	72.834%

E.8 Indicate briefly any decisions taken in the General Meetings held during the financial year to which this report refers, and the percentage of votes in the case of each decision.

ONE.- Analysis and approval, where applicable, of the individual and consolidated Annual Accounts of the Company for the year ended 31 December 2007.

Votes in favour: 99.939%

TWO.- Analysis and approval, where applicable, of the individual and consolidated Directors' Reports of the Company and its investee companies for the year ended 31 December 2007., as well as the corporate management for said year.

Votes in favour: 99.989%

THREE.- Application of results for the year ended 31 December 2007.

Votes in favour: 99.989%

FOUR.- Adoption of the incentive plan for Directors, executives and employees for 2008, and the adoption of the payment in Company shares to the Directors and executives in accordance with the aforementioned incentive plan, as per article 130 of Additional Provision Four of the Spanish Companies Act.

Votes in favour: 95,190%

FIVE.- Appointment of Mr. Ramchand Wadhumal Bhavnani as member of the Board of Directors of the Company as proprietary Director.

Votes in favour: 95.719%

SIX.-Adoption of the maximum annual amount to be received by members of the General Meeting of Shareholders in accordance with article 46 of the Articles of Association.

Votes in favour: 99.392%

SEVEN.- Reappointment of the auditors of the Company and its consolidated group.

Votes in favour: 99.997%

EIGHT.- Authorisation of the Board of Directors to acquire treasury shares by the Company and by its investee companies under the terms set down by law, voiding, in the number not used, the authorisation granted by the General Meeting of Shareholders of 29 March 2007.

Votes in favour: 100%

NINE.- Authorisation of the Board of Directors under the provisions of article 153.1.b) of the Spanish Companies Act so that within a maximum period of five years, and if deemed necessary, it can increase share capital up to one half of

current share capital, once or several times, and when and in the amount it deems appropriate, with the right to exclude the right to preferred subscription, rewording therefore article 5 of the Articles of Association and voiding the authorisation adopted by the General Meeting of Shareholders of 29 March 2007.

Votes in favour: 100%

TEN.- Delegating the Board of Directors the power to issue bonds, debentures, and other simple, swappable fixed income securities convertible into shares, warrants, promissory notes and preferred participations with the power to exclude the right to preferred subscription and authorisation so that the Company can guarantee the issues of fixed income securities by its subsidiaries.

Votes in favour: 95.707%

ELEVEN.- Authorisation of the Board of Directors to apply for listing and de-listing on secondary Spanish or foreign markets of shares, debentures or other securities issued or to be issued, and, to adopt the resolutions necessary to keep the Company's shares, debentures or other securities listed and in circulation.

Votes in favour: 99.997%

TWELVE: Authorisation for the Board of Directors of the Company, in the broadest terms, to carry out in full the above-mentioned resolutions, expressly including the powers to construe, remedy and complete them and record them in public deeds until they are inscribed where required in the pertinent registries and to substitute the powers granted by the General Meeting of Shareholders.

Votes in favour: 100%

THIRTEEN.- Filing, for information purposes in relation to the annual report, the Directors' report, regulated under article 116 b of the Securities and Exchange Act, in accordance with the wording given in Law 6/2007/12 April.

Votes in favour: 99.395%

E.9 Indicate whether or not there is a statutory restriction to the minimum number of shares required to attend the General Meeting of Shareholders:

Yes No X

Number of shares required to attend the General

Meeting of Shareholders

# E.10 Indicate and justify the company's policies with regard to delegation of votes at the General Meeting.

Article 31 of the Articles of Association of Renta Corporación stipulates that, notwithstanding the attendance of the *legal-person shareholders* through whom the power of representation is held, all shareholders who have the right to attend can be represented at the General Meeting of Shareholders by another person even if they are not shareholders. The representation must be conferred in writing or by other means of communications which must duly guarantee the identity of the shareholder represented and his representative, as determined by the governing

body, especially for each General Meeting of Shareholders, under the terms and scope set down by the Spanish Companies Act and the Regulations of the General Meeting of Shareholders.

Furthermore, the Chairman, Secretary of the General Meeting of Shareholders or the persons appointed by them, will be empowered to determine the validity of the proxies conferred and compliance with the requirements to attend the General Meeting of Shareholders.

However, the above will not be applicable if the proxy is the spouse, ascendant or descendent of the shareholder represented; nor if it is the person who has been granted the general power in a public deed with powers to administer all the equity of the shareholder represented in Spain.

Representation is always revocable and the personal attendance of the represented shareholder at the General Meeting of Shareholders will be considered revocation of the proxy.

Thus, article 12 of the Regulations of the General Meeting of Shareholders stipulates that a proxy is always revocable. In general, and provided that the date can be accredited, the last action carried out by the shareholder before the General Meeting of Shareholders will be considered valid. If such certainty does not exist, the vote of the shareholder will prevail over the proxy. In any case, the personal attendance at the General Meeting of Shareholders of the represented shareholder will be considered the valid revocation of the proxy.

Notwithstanding the provisions of article 108 of the Spanish Companies Act, the proxy, which must be made for each General Meeting of Shareholders, must be granted in writing. When granted by other means of communication, it will only be valid if made:

- (i) by post, sending the Company the attendance card, expedited by the entity or entities in charge of recording the accounting entries, duly signed and filled in by the shareholders or by other written means, which, in the opinion of the Board of Directors in an resolution previously adopted to said effect, permits the due verification of the identity of the shareholder granting the proxy and that of the proxy he designates.
- (ii) by electronic means that duly guarantee the representation given and the identity of the proxy. This means will be permitted when the electronic document conferring the proxy includes the legally recognised electronic signature used by the shareholder represented or any other type of signature which, under the resolution adopted to said effect previously, is considered by the Board of Directors to properly meet the guarantees of authenticity and identification of the shareholder granting the proxy.

For validation, the proxy given using any of the means of communication mentioned above in this section, must be received by the Company 24 hours prior to the General Meeting of Shareholders on first call. The Board of Directors can establish a shorter period in accordance with the articles of association.

E.11 Indicate whether the Company is aware of the institutional investors' policy of participating or not in the Company decisions:

	Descr	ibe the policy	/	

No X

Yes ◊

## E.12 Indicate the address and means of access to corporate governance content on the website.

The Company's website is <u>www.rentacorporacion.com</u>. In order to access the contents of corporate governance on the website you must click on the tab "Information for shareholders and investors" and then on "Corporate Governance".

#### F. DEGREE OF COMPLIANCE WITH CORPORATE GOVERNANCE RECOMMENDATIONS

Indicate the Company's degree of compliance with the recommendations given in the Unified Code of Good Governance.

 The Articles of Association of listed companies should not limit the maximum number of votes that can be issued by the same shareholder or contain other restrictions that prevent the Company from being taken over through the purchase of its shares on the market.

See epigraphs: A.9, B.1.22, B.1.23 and E.1, E.2.

Complies x Explain

- 2. When the parent company and the subsidiary are listed, they must both publicly define the following in detail:
  - The respective areas of activity and possible business relationships between them, as well as those of the dependent listed company with the remaining group companies;
  - b) The mechanisms in place to solve possible conflicts of interest that may occur.

See epigraphs: C.4 and C.7

Complies | Complies partially | Explain | Not applicable X

- 3. Although it is not expressly required in mercantile legislation, they should submit the transactions that involve a modification to the Company's structure for approval by the General Meeting of Shareholders, especially the following:
- a) The transformation of listed companies into holding companies through the creation of subsidiaries or the incorporation of essential activities into dependent enterprises that hitherto had been carried out by the company itself, even though this party holds full domain over the former;
- b) The acquisition or disposal of essential operating assets, when this involves an effective modification of the corporate purpose;
- c) Operations that have the same affect as liquidation of the company.

Complies x Complies partially Explain

4. The detailed proposals of the agreements to be adopted by the General Meeting of Shareholders, including the information referred to in Recommendation 28, should be published with the publication of the announcement of the call to the meeting.

Complies X Explain

- 5. In the General Meeting of Shareholders, the matters that are substantially independent must be voted separately so that shareholders can exercise their voting preferences separately. And the said rule should be applied, in particular:
- a) To the appointment or ratification of Directors, which must be voted on separately;
- b) In the event of amendments to the Articles of Association, to each article or group of articles that are substantially independent.

See epigraph: E.8

Complies X Complies partially Explain

6. The companies should allow the division of the vote so that the financial brokers legitimated as shareholders but acting on behalf of different clients can issue their votes in accordance with the instructions given by the said clients.

See epigraph: E.4

Complies X Explain

7. The Board should carry out its functions on the basis of a unified purpose and independence, giving the same treatment to all the shareholders and following the Company's interest, understood as maximising the Company's economic value in a sustained manner.

It should also ensure that, in its relations with the stakeholders, the company observes legislation and regulations; fulfils its duties and contracts in good faith; observes the uses and good practices of the sectors and territories in which it operates; and observes the additional principles of social responsibility it has voluntarily accepted.

Complies X Complies partially Explain

- 8. As the core of its mission, the Board should adopt the Company's strategy and the organisation required for its implementation, as well as supervising and controlling the management's fulfilment of targets and observance of the Company's corporate interest and purpose. Accordingly, in its plenary session, the Board reserves the competency for adopting the following:
- a) The general policies and strategies of the company, and more specifically:
  - The strategic or business plan, as well as the management aims and annual budgets;
  - ii) The investment and finance policy;
  - iii) The definition of the group companies structure;
  - iv) The corporate governance policy;
  - v) The corporate social responsibility policy;

- vi) The remuneration policies and assessment of performance of senior management;
- vii) The policy for control and management of risks, as well as periodic monitoring of the internal information and control systems;
- viii) The dividend policy, as well as the treasury stock policy, with special focus on their limits.

See epigraphs: B.1.10, B.1.13, B.1.14 and D.3

- b) The following decisions:
  - i) At the proposal of the chief executive of the company, the appointment and possible resignation of senior executives, as well as their compensation clauses.

See epigraph: B.1.14.

ii) The remuneration of Directors, as well as, in the case of executives, the additional remuneration through their executive duties and other conditions that their contracts must include.

See epigraph: B.1.14.

- iii) The financial information that must be published periodically, given its status as a listed company.
- All kinds of investment or operations which, due to the amount or special characteristics, are of a strategic nature, unless approval falls to the General Meeting;
- v) The creation or acquisition of shareholdings in special purpose enterprises or enterprises with registered offices in countries or territories considered as tax havens, as well as any other transactions or operations of a similar nature which, due to their complexity, could hamper the Group's transparency.
- c) The operations that the company carries out with Directors, with major shareholders or shareholders represented on the Board, or with related parties ("related-party transactions").

However, this authorisation by the Board should not be considered necessary for the related-party transactions that meet the following three conditions:

- 1. They are carried out by virtue of contracts whose terms and conditions are standardised and applied generally too many clients;
- 2. They are carried out at prices or rates generally established by the person acting as the supplier of the good or service in question;
- 3. Their amount does not exceed 1% of the Company's annual revenue.

It is recommended that the Board should approve the associated transactions after a favourable report has been issued by the Audit Committee or, where applicable, any other party to which that function has been commissioned; and, besides not exercising or delegating their right to vote, the members of the Board who are affected should leave the meeting room while the Board deliberates and votes on the matter.

It is recommended that it should not be possible to delegate the competencies attributed to the Board here, except for those mentioned in paragraphs b) and c), which may be adopted in emergencies by the Executive Committee and subsequently ratified by the Board in its plenary session.

See epigraphs: C.1 and C.6

Complies X Complies partially Explain

The Board should have the necessary size for effective, participatory operation, which means that it should not have fewer than five or more than fifteen members.

See epigraph: B.1.1

Complies X Explain

10. The external Proprietary and Independent Directors should represent a broad majority of the Board and the number of Executive Directors should be the required minimum, taking into account the complexity of the corporate group and the percentage of participation of the Executive Directors in the Company's capital.

See epigraphs: A.2, A.3, B.1.3 and B.1.14.

Complies | Complies partially X Explain

The independent and proprietary Directors and the other external Directors occupy 8 of the 12 seats on the Board. Furthermore, the number of executive officers is the minimum required taking into account the complexity of the group and the fact that the Chairman and Vice-Chairman occupy executive posts.

11. If there is an external Director who cannot be considered as either a proprietary or independent, the Company should explain the said circumstance and his/her association either with the Company or its executives, as well as with its shareholders.

See epigraph: B.1.3

Complies X Explain Not applicable

12. Among the external Directors, the ratio between the number of Proprietary Directors and the Independent Directors should reflect the proportion between the Company's share capital represented by the Proprietary Directors and the rest of the share capital.

This criterion of strict proportionality could be reduced as the weight of the Proprietary Directors is greater than that which would correspond to the total percentage of the share capital they represent:

1. In companies with high capitalisation in which the shareholdings legally considered as majority are very few or non-existent, but there are shareholders with stock that has an absolute high value.

2. When these are companies that do not have a plurality of shareholders represented on the Board, and there are no related-parties between the shareholders.

See epigraphs: B.1.3, A.2 and A.3

Complies | Explain X

Not application, since one of the shareholders with a significant stake and sitting on the Board of Directors is an executive officer, with the exception of Mr. Blas Herrero, who is a proprietary Director.

13. The number of Independent Directors should represent at least one third of the total number of Directors.

See epigraph: B.1.3

Complies Explain X

Renta Corporación follows the directives of the Regulations of the Board of Directors which in article 6.1 stipulates that the number of independent Directors should represent at least one third of all the Directors. They now represent 25%.

14. The character of each Director must be declared by the Board before the General Meeting of Shareholders, which shall effect or ratify their appointment, an appointment that shall be confirmed or reviewed annually, as appropriate, in the Annual Corporate Governance Report, with prior confirmation by the Appointments Committee. The said report should also explain the reasons why Proprietary Directors have been appointed at the request of shareholders whose holding is less than 5% of the share capital; and reasons should be given for the rejection, where applicable, of formal requests for presence on the Board from shareholders whose holding is equal to or higher than that of others at whose request Proprietary Directors have been appointed.

See epigraphs: B.1.3 and B.1.4

Complies X Complies partially Explain

- 15. That when the number of female Directors is very low or non-existent, the Board explains the reasons and the initiatives adopted to correct this situation; and that, more specifically, the Appointments Committee ensures that when new seats on the board are available:
  - a) The selection procedures are not affected by an implicit bias that prevents female Directors from being selected;
  - b) The company purposefully seeks women that satisfy the professional profile, including among potential candidates.

See epigraphs: B.1.2, B.1.27 and B.2.3.

Complies | Complies partially | Explain | Not applicable X

16. That the Chairman, as the person responsible for the effective performance of the Board, ensures that the Directors receive sufficient information beforehand; stimulates the debate and active participation of Directors during the Board Sessions, safeguarding their right to take their own position and express their own opinion; and organises and coordinates the periodic assessment of the

Board together with the chairmen of the relevant Committees as well as, if appropriate, that of the Managing Director or chief executive.

See epigraph: B.1 42

Complies X Complies partially Explain

17. When the Chairman of the Board is also the Company's chief executive, one of the Independent Directors should be empowered to request the call to meeting of the Board or the inclusion of new matters on the agenda; coordinate and echo the concerns of the external Directors; and direct the Board's assessment of its Chairman.

See epigraph: B.1.21

Complies X Complies partially Explain Not applicable

- 18. The Secretary of the Board should make particularly sure that the Board's actions:
  - a) Comply with the content and spirit of the laws and their regulations, including those approved by the regulating bodies;
  - b) Are in accordance with the Articles of Association of the company and with the Meeting Rules and Regulations, those of the Board and any others that the company has;
  - c) Take into consideration recommendations concerning good governance set forth in this Unified Code which the company has accepted.

And, in order to safeguard the Secretary's independence, impartiality and professionalism, his/her appointment and dismissal must be reported by the Appointments Committee and approved by the Board in its plenary session; and the said appointment and dismissal procedure must be laid down in the Board Regulations.

See epigraph: B.1.34

Complies X Complies partially Explain

19. The Board should meet as regularly as necessary to carry out its functions effectively, following the schedule of dates and business laid down at the beginning of the year, where each Director may propose other business for the agenda not considered initially.

See epigraph: B.1.29

Complies X Complies partially Explain

20. The non-attendance of the Directors should be reduced to essential cases and quantified in the Annual Corporate governance Report. And if representation is essential, it must be designated with instructions.

See epigraphs: B.1.28 and B.1.30

Complies X Complies partially Explain

21. When the Directors or the Secretary express concern for any proposal or, in the case of the Directors, for the Company's progress and the said concern is not

resolved by the Board, it should be recorded in the minutes of the meeting at the
request of the person expressing the said concern.

Complies X Complies partially Explain Not applicable

- 22. In its plenary session, the Board should assess the following once a year:
- a) The quality and effectiveness of the Board's performance;
- b) Based on the report prepared by the Appointments Committee, the performance of the Chairman of the Board and the chief executive of the company;
- c) The operation of its Committees, based on the report prepared by these.

See epigraph: B.1.19

Complies X Complies partially | Explain |

23. All the Directors should be able to exercise the right to gather the additional information they consider necessary on business that falls within the competency of the Board. And, unless the Articles of Association or the Regulations of the Board lay down otherwise, they should address their requirement to the Chairman or Secretary of the Board.

See epigraph: B.1.42

Complies X Explain

24. All the Directors have the right to obtain the advice they need for the fulfilment of their functions from the Company. The Company should lay down the appropriate ways of exercising this right, which, under special circumstances, could include external advisory services on the Company's account.

See epigraph: B.1.41

Complies X Explain

25. The Company should establish a guidance programme to provide new Directors with rapid and sufficient knowledge of the Company, as well as its rules on corporate governance. And that they also offer Directors updated awareness programmes whenever circumstances deem such action advisable.

Complies | Complies partially | Explain X

Complies: In 2008 four Directors joined the Board: two proprietary Directors who, since they both hold shares in the company, already have knowledge of it, and two executive officers. Therefore, no orientation program was required to learn about the company quickly and sufficiently.

- 26. The Company should require the Directors to devote the time and effort necessary for carrying out their function effectively and, consequently:
  - a) That the Directors notify the Appointments Committee of the other professional obligations in case these could interfere with the dedication required;
  - b) That the companies establish rules on the number of Boards of which their Directors can form part.

See epigraphs: B.1.8, B.1.9 and B.1.17

Complies | Complies partially | Explain X

In spite of the fact that there are no formal rules on the number of boards that the Directors can form part of, the Board of Directors and the Appointments and Remuneration Committee are fully informed of the other professional obligations of each Director, and the number of boards on which they may be sitting. In any case, the Board ensures that all the Directors dedicate the time and effort necessary to their duties in order to carry them out effectively.

- 27. The proposal for the appointment or re-election of Directors raised by the Board to the General Meeting of Shareholders, as well as their provisional appointment by co-optation, should be approved by the Board:
  - a) At the proposal of the Appointments Committee, in the event of independent Directors.
  - b) Following a report from the Appointments Committee, in the event of remaining Directors.

See epigraph: B.1.2

Complies X Complies partially | Explain |

- 28. The companies should publish the following information about their Directors on their website and keep the said information up-to-date:
  - a) Professional and biographical profile;
  - b) Other Boards of Directors to which they belong, whether or not these are listed companies;
  - c) An indication of the classification of Director to which they belong, specifying, in the event of proprietary Directors, the shareholder they represent or with whom they are linked.
  - d) Date of the first appointment as Director of the company, as well as subsequent appointments; and
  - e) Company shares and stock options of which they are the holder.

Complies | Complies partially | Explain X

Complies: This documentation is on the website in the Annual Report.

29. The Independent Directors should not remain as such for a continued term of more than 12 years.

See epigraph: B.1.2

Complies X Explain

30. The Proprietary Directors should present their resignation when the shareholder they represent sells all his/her shares in the Company. They should also present their resignation, in the corresponding number, when the said shareholder lowers his/her shares in the Company to a level that requires a reduction in the number of his /her Proprietary Directors.

See epigraphs: A.2, A.3 and B.1.2

Complies X Complies partially Explain

31. That the Board of Directors does not propose the standing down of any independent Director prior to compliance with the statutory period for which they were appointed, unless there are good reasons observed by the Board following a report from the Appointments Committee. More specifically, justified reason shall be understood to exist when the Director has breached the duties that are inherent to their post or incurs any of the circumstances described in heading 5 of section III of definitions of this Code.

The dismissal of Independent Directors resulting from takeover bids, mergers or other similar corporate transactions that represent a change to the Company's share capital structure could be proposed when the said changes to the structure of the Board are brought about by the criterion of proportionality indicated in Recommendation 12.

See epigraphs: B.1.2, B.1.5 and B.1.26

Complies X Explain

32. Companies should establish rules that oblige the Directors to report and, where applicable, resign in cases that can damage the Company's reputation and credit and, in particular, oblige them to inform the Board of the criminal cases in which they appear as an accused party, as well as their subsequent procedural events.

If the Director is tried or a sentence is issued against him/her for the commencement of a hearing for any of the crimes laid down in Article 124 of the Spanish Companies Act, the Board should examine the case as soon as possible and, in view of the specific circumstances, decide whether or not it is fitting for the Director to continue in his/her post. And, the Board should give a reasoned account of all the events in the Annual Corporate Governance Report.

See epigraphs: B.1.43, B.1.44

Complies X Complies partially Explain

33. All the Directors should clearly express their opposition when they consider that any proposed decision submitted to the Board may be contrary to the Company's interests. And this should apply especially to the Independent Directors and other Directors not affected by the potential conflict of interest in the case of decisions that may damage the shareholders not represented on the Board.

When the Board adopts significant or reiterated decisions on which the Director has formulated serious reservations, the said Director should draw the corresponding conclusions and, if he/she decides to resign, explain the reasons in the letter referred to in the following Recommendation.

The scope of this Recommendation also includes the Secretary of the Board, even though he/she does not have the status of Director.

Complies | Complies partially | Explain | Not applicable X

34. When, either due to resignation or any other reason, a Director abandons his/her post before the end of his/her mandate, he/she should explain the reasons in a letter sent to all the members of the Board. And, without prejudice to the said resignation being notified as a relevant event, the reason for the resignation should be accounted for in the Annual Corporate Governance Report.

See epigraph: B.1.5

Complies X Complies partially Explain Not applicable

- 35. The remuneration policy approved by the Board should indicate at least the following:
- a) Amount of the fixed elements, with a breakdown if applicable of the allowances for participation on the Board and its Committees and an estimate of the annual fixed remuneration to which they are entitled
- b) Variable payment, specifically including:
  - i) Classification of Directors that apply, as well as an explanation of the relative importance of the variable items with regard to the fixed items.
  - ii) Results assessment criteria on which any right to payment in shares, options over shares or any variable component is based;
  - iii) Fundamental parameters and basis of any annual premium system (bonus) or other benefits not paid in cash; and
  - iv) An estimate of the absolute amount of the variable remuneration arising from the proposed remuneration plan in accordance with the level of fulfilment of the hypotheses or objectives taken as reference.
- c) Key features of the complementary pensions, life-assurance policies and similar, with an estimate of the annual equivalent amount or cost.
- d) Conditions that must be included in the contracts of senior management such as executive Directors:
  - i) Duration;
  - ii) Periods of notice; and
  - iii) Any other clauses concerning joining bonuses, as well as compensation or golden parachute clauses through early termination or termination of the contractual relationship between the company and the executive Director.

See epigraph: B.1.15

Complies X Complies partially Explain

36. The remuneration made through shares in the company or companies in the Group, options over shares or instruments referenced to the value of the share, variable remuneration associated with the Company's performance or social security systems should be limited to the Executive Directors.

This Recommendation will not cover the provision of shares when it is conditioned to the Directors maintaining them until their resignation as a Director.

See epigraphs: A.3, B.1.3

Complies X Explain

37. The remuneration of the external Directors must be the amount necessary for compensating the devotion, qualification and responsibility required by the post; but not so high as to compromise their independence.

Complies X Explain

38. The remuneration related to the Company's results should take into account the possible exceptions included in the external auditor's report, which may reduce the said results.

Complies | Explain | Not applicable X

39. In the case of variable remuneration, the remuneration policies should incorporate the necessary technical precautionary measures to ensure that the said remuneration is related to the professional devotion of the beneficiaries and do not result simply from the general evolution of the markets or the Company's activity sector or other similar circumstances.

Complies X Explain Not applicable

40. The Board should submit a report on the Directors' remuneration policy to vote at the General Meeting of Shareholders, as a separate, consultative matter on the agenda. The said report should be made available to the shareholders either separately or in any other way the Company considers appropriate.

The said report should focus particularly on the remuneration policy approved by the Board for the present year, as well as, where applicable, the policies anticipated for future years. It shall include all the matters referred to in Recommendation 35, except for circumstances that may suppose the revelation of sensitive commercial information. It shall underline the most significant changes in the said policies with regard to that applied during the past year to which the General Meeting refers. It shall also include an overall summary of how the remuneration policy was applied during the past year.

The Board should also report on the role played by the salaries committee in the preparation of the remuneration policy and, if external consultancy services are used, on the identity of the external consultants providing the service.

See epigraph: B.1.16

Complies X Complies partially Explain

- 41. The report should give details of the individual remuneration paid to Directors during the year, and include:
  - a) The individualised breakdown of payment to each Director, which shall include, if appropriate:
  - i) The attendance allowances and other fixed remuneration as Director;
  - ii) Additional payments as chairman or member of any of the Board's committees;
  - iii) Any payment as profit share or bonuses, and the reason why these were given;
  - iv) Defined contributions to pension schemes in favour of the Director; for the increase of the Director's consolidated rights, when these are contributions to defined payment plans;
  - v) Any agreed or paid compensation in the event of termination of their duties;
  - vi) Remuneration received as Director of other group companies;

- vii) Payments for the performance of senior management duties carried out by executive Directors;
- viii) Any other payment item other than the foregoing, regardless of their nature or the group company that pays them, especially when it is considered as a related-party operation or leaving it out would distort the true image of total payments received by the Director.
- b) The individualised breakdown of any shares of stock options given to Directors, or any other instrument pegged to the share value, with a breakdown of:
- i) Number of shares or options granted over the year and the conditions for the exercise of these;
- ii) Number of options exercised over the year with an indication of the number of shares affected and the price;
- iii) Number of options pending exercise at the year-end, an indication of their price, date and other requirements to exercise these;
- iv) Any modification over the year of the terms for exercising the options already granted.
- c) Information on the ratio, the previous year, between the remuneration obtained by executive Directors and the profits or other performance indicators of the company.

Complies | Complies partially x Explain |

Article 25.9 of the Regulations of the Board of Directors lays down that the Board of Directors will evaluate the need for including in the Notes to the Accounts all or part of the information on the individual remuneration of the Directors during the year, in accordance with the recommendation of corporate governance applicable at all times. However, to date the remuneration of the Directors is reported in the notes to the accounts globally.

42. When there is a Delegated or Executive Committee (hereinafter called "Executive Committee"), the participation structure of the various categories of Directors should be similar to that of the Board itself and its Secretary should be the Secretary of the Board.

See epigraphs: B.2.1 and B.2.6

Complies | Complies partially | Explain | Not applicable X

43. The Board should always be aware of the matters dealt with and the decisions adopted by the Executive Committee and all the members of the Board should receive a copy of the minutes of the sessions of the Executive Committee.

Complies | Explain | Not applicable x

44. That in addition to the Audit Committee required through the Securities Exchange Act, the Board of Directors also constitutes one Committee, or two separate Committees, for Appointments and Remuneration.

The rules governing the make-up and operation of the Audit Committee and the Appointments and Remuneration Committee or Committees should be given in the Regulations of the Board and include the following:

- a) That the Board designates the members of these Committees, in accordance with the knowledge, skills and experience of the Directors and the duties of each Committee; deliberate on the proposals and reports; and report on the activity and the work carried out at the first plenary Board meeting following the committee meetings;
- b) That these Committees are made up exclusively of external Directors, with a minimum of three. The above is understood as without prejudice to the attendance of Executive Directors or senior executives when so agreed expressly by the members of the Committee.
- c) Their Chairmen should be Independent Directors.
- d) That outsourced consultancy can be used whenever deemed necessary for the performance of their duties.
- e) That minutes of their meetings be taken, with a copy sent to all board members.

See epigraphs: B.2.1 and B.2.3

Complies | Complies partially X Explain |

In spite of the fact that the Audit Committee and the Appointments and Remuneration Committee are not made up exclusively of External Directors, Renta Corporación complies with the Articles of Association and the Regulations of the Board of Directors laying down that the Audit Committee be made up of 3 Directors, a majority of whom are non-executive and that the Appointments and Remuneration Committee be made up of 3 Directors, all of whom are external, to the extent possible given the composition of the Board of Directors.

45. That the supervision of compliance with the internal codes of conduct and the rules of corporate governance are attributed to the Audit Committee, to the Appointments Committee or, if these are separate, to the Compliance or Corporate Governance Committee.

Complies X Explain

46. The members of the Audit Committee and, in particular, its Chairman should be appointed on the basis of their know-how and experience in bookkeeping, audits and risk management.

Complies X Explain

47. The listed companies should have an internal audit function which, under the supervision of the Audit Committee, should monitor the correct functioning of the internal control and information systems.

Complies X Explain

48. The person responsible for the internal audit function should present his/her annual work plan to the Audit Committee; he/she should inform it directly of the incidents occurring during its development; and, at the end of each year, submit an activities report.

Complies X Complies partially Explain

- 49. The risk management and control policies should identify at least:
- a) The different kinds of risk (operational, technological, financial, legal, those affecting the corporate reputation, etc.) which are faced by the company

and which include - as part of the financial or economic risks - contingent liabilities and other off-balance sheet risks;

- b) The setting of the risk level that the company believes is acceptable;
- c) The mechanisms to mitigate the impact of the risks identified, in the event that they materialise;
- d) Internal control and information systems which shall be used to control and manage the foregoing risks, including the contingent liabilities or offbalance sheet risks.

See epigraph: D

Complies X Complies partially Explain

- 50. The Audit Committee should be responsible for the following:
  - 1. In relation to the internal control and information systems:
- a) Supervising the preparation and completeness of the financial information concerning the company and, if appropriate, the group, checking due compliance with the governing regulations, the proper delimitation of the consolidation criteria and the correct application of accounting criteria
- b) Periodically checking the internal control systems and risk management, to identify, manage and notify the key risks properly
- c) Ensuring the independence and effectiveness of the internal audit function; proposing the selection, appointment, re-election and dismissal of the person in charge of the internal audit service; forwarding the budget for this service; receiving periodic information on its activities, and verifying that senior management considers the conclusions and recommendations in its reports.
- d) Setting up and supervising a mechanism that enables employees to communicate any irregularities of importance, especially those of a financial and bookkeeping nature, and to do so in a confidential manner.
  - 2. In relation to the external auditor:
- a) Presenting the Board with proposals for selection, appointment, re-election and replacement of the external auditor, as well as their contractual terms.
- b) Receiving regular information from the external auditor on the audit plan and the results of carrying it out, and checking that senior management take its recommendations into account
- c) Ensuring the independence of the external auditor and, to this end:
  - i) That the company notifies the change of auditor to the CNMV as a relevant event and attaches a declaration on the possible existence of disagreements with the outgoing auditor and, if there are any disagreement, the content thereof.
  - ii) That the company and the auditor be seen to respect the current rules governing the provision of services other than audit services, the limits on business concentration of the auditor and, in general, the other norms established to ensure independence of auditors;

- iii) In the case of the resignation of the external auditor, it should examine the circumstances leading to the said resignation.
- d) In the event of groups, to see that the group auditor accepts liability for the audits of the companies that make up the group.

See epigraphs: B.1.35, B.2.2, B.2.3 and D.3

Complies X Complies partially Explain

51. The Audit Committee should be able to call any of the Company's employee or manager, and also have them appear without the presence of any other executive.

Complies X Explain

- 52. The Audit Committee should report to the Board before the Board adopts the corresponding decisions on the following matters indicated in Recommendation 8:
- a) The financial information that must be published periodically, given its status as a listed company. The Committee should ensure that the intermediate accounts are prepared under the same bookkeeping criteria as the annual accounts and, accordingly, consider the appropriateness of a limited review by the external auditor.
- b) The creation or acquisition of shareholdings in special purpose enterprises or enterprises with registered offices in countries or territories considered as tax havens, as well as any other transactions or operations of a similar nature which, due to their complexity, could hamper the Group's transparency.
- c) The related-party transactions, unless that preliminary report function has been attributed to another of the supervision and control committees.

See epigraphs: B.2.2 and B.2.3

Complies X Complies partially Explain

53. The Board of Directors should seek to present the accounts to the General Meeting without reservation or exception in the auditors' report and, in whatsoever exceptional case, both the Chairman of the Audit Committee and the auditors should clearly explain to shareholders the content and scope of the said reservations or exceptions.

See epigraph: B.1.38

Complies X Complies partially Explain

54. Most of the members of the Appointments Committee (or the Appointments and Remuneration Committee, if there is only one Committee) should be Independent Directors.

See epigraph: B.2.1

Complies Explain X Not applicable

Explained in point 44.

- 55. Besides the functions indicated in the above recommendations, the following responsibilities should correspond to the Appointments Committee:
- a) Assessing the skills, knowledge and experience required on the Board, subsequently defining the duties and aptitudes required by the candidates to cover each vacancy, and assessing the time and dedication required to correctly perform their duties.
- b) Properly examining and organising the succession of the Chairman and chief executive and, if appropriate, making proposals to the Board to enable the foregoing succession to occur in an organised and well planned manner.
- c) Reporting the appointments and resignations of senior executives proposed to the Board by the chief executive.
- d) Notifying the Board on the gender diversity issues shown in Recommendation 14 of this Code.

See epigraph:	B.2.3		
Complies X	Complies partially	Explain	Not applicable

56. The Appointments Committee should consult the Company's Chairman and chief executive, especially with regard to business concerning the Executive Directors.

And that any Director may request the Appointments Committee to consider potential candidates they consider ideal to cover vacancies.

Complies X Complies partially Explain Not applicable

- 57. Besides the functions indicated in the above Recommendations, the following responsibilities should correspond to the Remuneration Committee:
  - a) Proposing to the Board of Directors:
  - i) The remuneration policy for directors and senior executives;
  - ii) Individual remuneration of executive Directors and the other conditions of their contracts.
  - iii) The basic contractual conditions of senior executives.
  - b) To ensure that the remuneration policy established by the company is duly observed.

See epigraphs: B.1.14, B.2.3

Complies X Complies partially | Explain | Not applicable |

58. The Remuneration Committee should consult the Company's Chairman and chief executive, especially with regard to business concerning the Executive Directors and senior executives.

Complies X Explain Not applicable

#### **G OTHER INFORMATION OF INTEREST**

If you consider that there is any important principle or aspect regarding the corporate governance practices applied by your company which have not been covered in this report, please explain below.

Yes:

- A) In point B.1.11 section a) please note that most of the amount that has been calculated as others relates to the indemnities paid as a result of the departure from the company of certain executive officers during 2008. The amount of 5,272 also includes the salaries of these executive officers while they were with the company. Therefore, without taking into the account the salary and indemnities these Directors received in 2008 the amount stated would be reduced to 1,696.
- B) In point B.1.11 section d): total remuneration of the Directors /profit attributed to the parent company (in %), the figure of 0% appears, since the % of loss cannot be calculated.
- C) In point B.1.12 Total senior management remuneration includes the remuneration of Juan Velayos Lluis, David Vila Balta and Margarita Cardona Tur during the time that they were General Secretary, General Operations Manager and Internal Auditor, respectively.
- **D)** In point E.7 the information on the attendance at the General Meetings of Shareholders is 73.628%. This includes the 0.794% of treasury stock.

In this section, you may include any other information, explanation or details related to the above sections of the report.

More specifically, indicate whether your company is subject to any corporate governance legislation other than Spanish law, and if so, include any information that is mandatory and different from that requested herein.

#### **Binding definition of Independent Director:**

Indicate whether or not any of the Independent Directors has or has had any relationship with the Company, its significant shareholders or executives which, if sufficiently significant or important, would have meant that the Director could not be considered as independent in accordance with the definition laid down in section 5 of the Unified Code of Good Governance:

Yes ◊ No X

Director's name	Relationship type	Explanation

## Date and signature:

This Annual Corporate Governance Report has been adopted by the Board of Directors of the Company in its session held on

### 31/03/2009

Indicate whether or not there have been Directors who voted against or abstained from voting on the adoption of this report.

Yes ◊ No X

Name or company name of the Director not voting in favour of the adoption of this report	Reasons (against, abstention, not present)	Explain the reasons



### RENTA CORPORACION REAL ESTATE, S.A.

Formulation of the Annual Accounts for the Year Ended 31 December 2008

On 31 March 2009 the Board of Directors of Renta Corporación Real Estate, S.A., in compliance with current legislation, have formulated the annual accounts of Renta Corporación Real Estate, S.A. and the Directors' Report for the year beginning 1 January 2008 and ending 31 December 2008, which comprise the foregoing documents, the Balance Sheet (B1.1 to B1.3 and B2.1 to B2.2) the Income Statement (P1.1 to P1.2), the Statement of Changes in Net Equity (PN1, PN22 to PN2.5 and PN2), the Statement of Cash Flows (F1.1 to F1.3), the Notes to the Accounts and the Directors' Report, numbered correlatively from 1 to 57, both inclusive, signed, for identification purposes by the Secretary of the Board of Directors of the Company, Mr. Javier Carrasco Brugada.

### SIGNATORIES:

Mr. Luis Hernández de Cabanyes Chairman and Chief Executive Officer Mr. David Vila Balta Vice-Chairman

Mr. Juan Velayos Lluis Chief Executive Officer Mr. Carlos Solchaga Catalán Director

Mr. Juan Gallostra Isern Director

Mr. Carlos Tusquets Trias de Bes Director

Ms. Esther Giménez Arribas Director Mr. César A. Gibernau Ausió Director

Mr. Pedro Nueno Iniesta Director Mr. Blas Herrero Fernández Director

Mr. Ramchand Wadhumal Bhavnani Director Ms. Elena Hernández de Cabanyes Director

Mr. Javier Carrasco Brugada Non-voting Secretary